

## ANNEX B – BUDGET REDUCTIONS AND INCOME PROPOSALS DELIVERY TRACKER

Savings of £3.696m were approved for implementation in 2020/21, £0.631m savings carried forward from 2019/20 and £0.250m savings brought forward from 2021/22 to be delivered in year, resulting in a total of target of £4.577m to deliver. £3.145m (69%) has been delivered in year, and £1.432m (31%) will either not be delivered until next year or are undeliverable.

**Table 1 - Budget Reductions & Income Proposals Tracker 2020/21**

Savings Status	Number of Savings Targets	Income/Savings Target £'000	2020/21 Achieved £'000	Variance £'000
Achieved	22	2,784	2,784	0
Saving Bfwd	1	250	250	0
Delayed	9	1,032	50	(982)
Part delivered	0	0	0	0
Undeliverable	5	511	61	(450)
<b>Grand Total</b>	<b>37</b>	<b>4,577</b>	<b>3,145</b>	<b>(1,432)</b>

The table on the next page shows the undelivered; part delivered and delayed budget reduction and Income:

**Table 2 – Undelivered and Delayed Budget Reductions and Income**

Reference	Proposal	Target	Status	2020/21 Forecast	Variance	Comments
<b>R20-8</b>	<b>Temporary Accommodation - new actions to reduce average nightly Temporary Accommodation costs</b> Use 3 Conditions Housing Association (3CHA) leased properties, reduce Enhances Private Sector Leases (EPSL) voids average from 14 to 8 units and reduce average repair costs from £2,190 to £1,600 pa.	<b>(188)</b>	<b>Undeliverable</b>	<b>(61)</b>	<b>127</b>	3 Conditions Housing Association (3CHA) leased properties scheme cancelled therefore this element of the saving is undeliverable. Some savings delivered through void reductions, included in overall overspend. This shortfall has been incorporated into the new invest to save business case.
<b>S73b 17-18</b>	Savings from increase in Temporary Accommodation supply (deployment of modular structures as temporary accommodation).	<b>(81)</b>	<b>Delayed</b>	<b>0</b>	<b>81</b>	Modular housing (70 Units) has been further delayed pending the outcome of Fire Tests in June 2021. If the test is successful a Project Board and Plan to construct the units on site will be established and a target for the Accommodation to be operational during Quarters 3 or 4 of 2021/22. The ongoing saving will be incorporated into the Homeless Prevention & Access (Housing Solutions) Invest to Save Plan going forward.
<b>R16 19-20</b>	Savings in Temporary Accommodation budget.	<b>(295)</b>	<b>Delayed</b>	<b>0</b>	<b>295</b>	The Saving target has been realigned and carried forward in the 2021/22 MTFP and the budget gap identified from an existing underspend in Adult Services Direct Payments budget. The service is on track to deliver the saving based on the level of underspend on Direct Payments in previous years and the 2020/21 Outturn
<b>R20-23</b>	Increased revenue from room hire at Children and Family Centres as a result of developing a marketing strategy and developing the parenting programme which will be offered to schools, other local authorities, charities and private companies.	<b>(8)</b>	<b>Undeliverable</b>	<b>0</b>	<b>8</b>	Due to the closure of children's centres during COVID 19 there is currently no opportunity to generate fees and charges income.
<b>R20-3</b>	Libraries: As part of the next stage of achieving efficiencies using technology and working with community organisations and other MKC services.	<b>(35)</b>	<b>Undeliverable</b>	<b>0</b>	<b>35</b>	Due to the closure of libraries during COVID 19 there is currently no opportunity to generate fees and charges income.

<b>R20-21</b>	Organisational efficiency. Review of existing routine expenditure across the organisation.	<b>(250)</b>	<b>Undeliverable</b>	<b>0</b>	<b>250</b>	Due to Covid19 this saving has not been achieved but has been mitigated by non-essential spend savings in year. The budget will need to be rebased in future years.
<b>R44 19-20</b>	An increased recharge to the Housing Revenue Account (HRA) to reflect the correct level of costs associated with the Grounds Maintenance contract.	<b>(100)</b>	<b>Delayed</b>	<b>0</b>	<b>100</b>	Recharges were not increased in 2020/21. This will be revisited in 21/22.
<b>R20-18</b>	Saxon Court savings (S13 2017/18). Revised savings position following the exit of MKC staff from Saxon Court; running costs of the building could be covered by service charge income from new tenants. The saving has been phased over 2 years to reflect the expectation that Saxon will be sold Summer 2020.	<b>(100)</b>	<b>Delayed</b>	<b>0</b>	<b>100</b>	Saxon Court will be sold in the summer 2021 now and so the saving needs to be rolled forward a year. The existing tenants have also left in 20/21 causing a pressure on the Saxon Court cost centre. This change has been reflected in the 21/22 budgets.
<b>R20-19</b>	Closure of the Theatre Car Park - Total annual costs of £200k and annual income of £140k. This is based on current operational costs and doesn't include the fact that the lift is permanently out of order and requires replacement and the barrier system is nearing end of life. Usage of the car park is declining (54% since 2016/17) and there is no obvious prospect of this trend reversing. This closure could also result in a capital receipt or other revenue stream if and when an alternative use is developed. This will be subject to a further business case which is being considered currently.	<b>(31)</b>	<b>Delayed</b>	<b>0</b>	<b>31</b>	This car park is now closed due to Covid 19 and its permanent closure has been agreed. The financial impact of this is reflected in the 21/22 budget.
<b>R35 19-20</b>	Recharge surrounding Waste Disposal Authorities costs for the disposal of non Milton Keynes residents waste at Household Waste Recycling Centres.	<b>(30)</b>	<b>Undeliverable</b>	<b>0</b>	<b>30</b>	Saving will not be achieved, pressure can be absorbed within the overall budget
<b>R20-14</b>	Digital Transformation & Customer Services. Programme to centralise the Council's customer services arrangements for more front line services, improving performance, access and supporting digital channels, increase responsiveness of service and reduce failure demand.	<b>(250)</b>	<b>Delayed</b>	<b>(50)</b>	<b>200</b>	A detailed plan is yet to be presented to articulate these savings but there are some broad projects being pursued. A revised programme is being developed to be presented to members for this and the next 2 years savings targets.
<b>R43 19-20</b>	Full review of the Council's Customer Services offer moving to a comprehensive offer for all Council services, improved use of technology and further efficiency.	<b>(100)</b>	<b>Delayed</b>	<b>0</b>	<b>100</b>	This is part of the overall Customer Transformation target of £350k in 20/21, of which £250k is shown separately above (R20-14). The saving will not be delivered in year. A revised appraisal is required of this target as well as the future savings included in the MTFP.
<b>R6 19-20</b>	The Integrated Audit and Fraud Team - Targeted growth of £50k spread over 2 years in the Audit, Fraud and Risk service customer revenue.	<b>(25)</b>	<b>Delayed</b>	<b>0</b>	<b>25</b>	Due to COVID-19 this was deferred and will be addressed in 2021/22

<b>R20-16</b>	Leisure Contract savings	(50)	<b>Delayed</b>	0	50	Crownhill Meeting Place was due to be transferred to the Parish Council but this has been called off. Leisure team are working on transferring other buildings to create contract savings, but none will be completed in 20/21.
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