

Report considered by Cabinet - 20 February 2007

Key Decision	Yes
Listed on Forward Plan	Yes
Within Policy	Yes
Policy Document	Previous Reports, Policy and Monitoring
Policy Development Committee	Corporate

COUNCIL WIDE REVENUE BUDGET 2007/08 – 2010/11

Accountable Cabinet Member: Councillor Crooks

Author: Isabell Procter – Head of Finance - 01908 252756

1 PURPOSE

- 1.1 To report the outcome of the consultation process on the 2007/08 General Fund budget and the final formula grant settlement for 2007/08.
- 1.2 To agree the Cabinet's proposals for recommendation to Council, on 27 February 2007, for the 2007/07 to 2010/11 General Fund budgets, Council Tax level for 2007/08 and indicative levels for 2008/09 – 2010/11.

2 RECOMMENDATIONS

- 2.1 That the feedback from consultation with the public, organisations and the Policy Development Committees, be welcomed (detailed at **Annexes A and B**).
- 2.2 That the Council's representations on the provisional formula grant settlement be noted (**Annex C**).
- 2.3 That the projected 2006/07-outturn position be noted.
- 2.4 That the changes proposed to the consultation budget, in the light of the consultation and the final formula grant settlement, be agreed (detailed at **Annex D**).
- 2.5 That £1m be set aside from reserves as a restructuring fund for the workforce efficiency project.

- 2.6 That the Cabinet approves the Councils four-year financial strategy and acknowledges the implications of the 2007/08 budget in the draft budgets for 2008/09 – 2010/11.
- 2.7 That a General Fund budget for 2007/08 of £153.007m (an increase of 5.37%, or £7.792m over the 2006/07 budget), be agreed and recommended to the Council (detailed in **Annex E**), and that, subject to final pupil numbers, the final detail of the expenditure within the Schools and LEA budgets be agreed by the Group Director School Improvement and Planning and Section 151 Officer in consultation with the relevant Cabinet Member(s) having regard to the dedicated schools grant.
- 2.8 That the Cabinet acknowledges the issues and risks detailed in the Section 151 Officer's statement on the robustness of estimates and the adequacy of the reserves (**Annex G**).
- 2.9 That the Council be recommended to confirm the reserves strategy of protecting balances wherever possible to allow the option of supporting future years' budgets, aiming for a minimum level of unallocated general fund reserves of £7.5m at the end of 2007/08 having regard to the outcome of the financial risk assessment.
- 2.10 That £600,000 of the projected 2006/07 Revenue Budget underspending be set aside as a reserve for the purposes of meeting the unpredicted costs of pressures in Children's Services during 2007/08 after taking into account the £1.4m additional funding on top of demography and inflation.
- 2.11 That the additional posts added as part of the budget process be formally approved (**Annex H**).
- 2.12 That the Council be recommended to increase the Council Tax by 3.6% for 2007/08, for its own purposes, thus excluding police, fire and parish precepts.
- 2.13 That the levy requirements be considered as part of the report to the Council on 27 February 2007 and that adjustments be made through the Council's reserves should the actual amounts differ from the information presented in this report.
- 2.14 That Council be recommended to take into account the anticipated income and projected spending of the surplus of the 2007/08 Parking Account in its budget, subject to those limitations and choices set out in the provisions of section 55 of the Road Traffic Regulation Act 1984 and subject to the final position for the spending of the projected surplus from the 2007/08 Parking Account being finally determined at a review at the close of the financial year.
- 2.15 That Cabinet authorise the Head of Planning and Transport together with the S151 Officer to determine the allocation of the projected surpluses of the 2006/07 and 2007/08 Parking Accounts, and for each financial year thereafter.
- 2.16 That the Fees and Charges set out in **Annex L** be approved

3 OVERVIEW

3.1 The Cabinet is proposing a budget for 2007/08 that takes into account the Council's corporate priorities together with its objective to increase the resources available for front line services. Specifically this:

- (a) Increases the services for social care;
- (b) Increases services for the environment;
- (c) Increases funding for social inclusion;
- (d) Reflects the views emerging from the public consultation; and
- (e) Proposes a Council Tax increase of 3.6%.
- (f) Proposes significant efficiency savings
- (g) Examined all possible efficiency savings and other ways of reducing expenditure or increasing income without affecting service levels.
- (h) Adds approximately £693,000 of key growth items across the Council
- (i) Adds unavoidable growth of £3.113m. excluding schools
- (j) Proposes service adjustments which have a minimal impact on lower priority services.

Table 1: Budget Changes

	£'m
Service Efficiencies	6.218
Unavoidable Growth	3.113
Key Growth Items	0.693
Service Adjustments	0.414

4 ISSUES AND CHOICES

Draft Budget Position – Cabinet 19 December 2006

4.1 The Cabinet met on 19 December 2006 and recommended proposals for consultation. The headlines were:

- A Council Tax increase, for the Council's own purposes, of 3.6% for 2007/08, and indicative annual increases of 3.6% be adopted as planning parameters for the financial years 2008/09 to 2010/11;
- A General Fund budget for 2007/08 of £152.8m, an increase of 5.2%, or £7.6m over the 2006/07 budget;

- A financial strategy for the four years 2007/08 to 2010/11 that addresses the uncertainties of funding from formula grant, having regard to the likely severity of the 2007 spending review, and the replacement for Transitional Income Support (TIS) grant from 2007/08.

Consultation Feedback

4.2 Consultation has been undertaken in two phases:

- (a) The first phase was conducted between 9 October 2006 and 20 November 2006. This included distributing over 5,000 copies of the consultation leaflet to stakeholder groups, community organisations and to the public through the Council's offices. In addition the leaflet was placed on the Council's website and articles included in Council publications. The Policy and Development Committees were also invited to comment as part of their consideration of the work of the Budget Review Groups. The consultation responses were included in the Cabinet report on 19 December 2006 setting out the draft budgets.
- (b) The second phase followed the agreement of the draft budget by the Cabinet and ended on 2 February 2007. 5000 Copies of the Budget Consultation leaflet were distributed to stakeholder groups, community organisations as well as council offices across the borough. The leaflet was also made available through the council's website and articles were placed in the local media. 572 responses were received as compared to 340 the previous year. Full details of the public consultations and responses are provided in **Annex A**. The views of the four Policy Development Committees are set out at **Annex B**.

4.3 During January the Policy and Development Committees examined the budget proposals. Cabinet received the minutes of these Policy and Development Committees and has incorporated a number of their recommendations in the budget.

4.4 During the consultation exercise the proposals put forward by the Cabinet were supported, with two exceptions, while two suggestions put forward by the opposition groups were supported. The Cabinet proposal to invest in improving community relations was not supported by the results of the consultation exercise (54% did not support this proposal).

The Cabinet have considered this proposal in the light of the results of the public consultation. The Council is required to promote good race relations under the Race Relations (Amendment) Act 2000 and the Local Government White Paper says that promoting cohesion is local authorities' core business. The Cabinet proposal therefore helps to deliver statutory requirements. Indeed, at a time when there are both national and local tensions created by differences within the community, community cohesion assumes an increased priority. For all these reasons the Cabinet feels that this proposal should remain.

Therefore, as a result of the public consultation, three changes are proposed:

- (a) Liberal Democrat proposals: 50% thought that the proposal to reduce staffing levels in the Children and Youth Team from 39 to 38, creating a saving of £25,000, should be withdrawn. Cabinet therefore proposes to reinstate this post.
- (b) Labour Proposals: 54% thought that the Library book fund should be increased by £50,000. Cabinet therefore proposes to increase the book fund budget by this amount.
- (c) Conservative Proposals: 51% agreed with the proposal to introduce a programme to change the timing of street lighting on dual carriageways. This would produce a saving of £120,000 from 2008/09. Cabinet therefore proposes that this reduction is incorporated in the draft budget from 2008/09 onwards.

Technical Adjustments

- 4.4 Further work on the budget has been undertaken to refine the budget since 19 December 2006. This has resulted in a small number of adjustments including those of a technical nature, giving a net improvement of £145K. These are found at **Annex D**.

Efficiency Work Stream Targets

- 4.5 As a result of the challenging financial position facing the Council a number of work streams were developed to consider methods of ensuring that the Council's budget was balanced whilst maintaining levels of service. Key amongst these has been the Service Efficiency Work Stream. This has identified the savings outline in table 2 below.

Table 2: Service Efficiency Work Stream Targets

	£
Existing PPP/Procurement Targets	791,377
Enterprise Buyer	146,250
Zero based budget review of supplies & services	300,000
Telephony Review	50,000
Desktop Printing	30,000
Workforce Costs	2,000,000
Carbon Management	478,000
	3,795,627

At the request of the Policy Development Committees, the workforce stream has been described in greater detail below.

- 4.6 The efficiency work stream targets are split between the realisation of savings through the utilisation of better procurement practices, carbon management and workforce efficiencies.
- 4.7 The workforce efficiency targets are the product of a Medium Term Planning project led by the Corporate Leadership Team that was initiated in June 2006 following a member lead discussion dating back to November 2005. The project has sought to identify efficiencies in line with the Council's desire to re-direct resources to front-line services and respond to the challenging efficiency targets set by the government for all local authorities. The project has involved detailed analysis of establishment growth, organisational structures, vacancies and the use of overtime and agency staff. This analysis has shown that different solutions can be developed to fit specific service circumstances and produce efficiency savings. Targets have been apportioned to directorates on the basis of staffing budgets and H.R. data which identifies where the opportunities for savings exist.
- 4.8 Following the analytical stage, the project has moved into an implementation phase that involves working with services to realise savings at the earliest possible opportunity. The project has a robust governance structure with support from a specialist project manager. The project funding has allowed a time-limited Human Resources (HR) team to be established that will focus exclusively on this project. A programme of initial meetings to scope the potential for action in each directorate has been completed by the HR team and a toolkit for managers, including guidance on optimising the use of temporary staff and premium overtime, has been produced. An initial analysis of the data, outlined at **Table 3**, has produced a breakdown of the £2m target into its constituent components. Whilst these are not precise, the underlying data suggests that the breakdown is reasonable and that the target of £2m across the authority is both robust and achievable.

Table 3: Detail of Workforce Cost

Component	Method	£
Temporary Staffing	Better management of workforce leading to a reduction in the use of temporary staff.	400,000
Overtime	Better management of staff time leading for reduced need for overtime.	200,000
Corporate Rationalisation	Reduction in duplication across directorates.	100,000
Rationalisation of administration	Review of administration across the Council.	200,000
Data cleansing and review of vacancies	Cleaning of establishment database and review of posts held vacant over a long period of time.	300,000
Efficiency of Organisation Structures	Review of Management Span of Control and structures	800,000
	TOTAL	2,000,000

- 4.9 It is proposed that a sum of £1 million be set-aside in reserves as a restructuring fund. Monthly reports to the Cabinet, as part of the budget monitoring process, will be made commencing with the May 2007 monitoring report.

Use of Balances

- 4.10 The Section 151 Officer reviews the level of balances required to support the general fund spend annually as part of a robust risk assessment. This risk assessment suggests that the minimum level of balances, taking all known risks into account along with the Council's gross expenditure requirement, should be in the order of £7.5m.
- 4.11 In determining the potential use of the reserves, the four year financial strategy takes into account previous years' spending trends, in particular the projected general fund 2006/07 outturn. The revenue budget monitoring for the period to the end of December 2006 shows an overall underspend of £1.424m. The budget assumes the use of £2.850m reserves in 2007/08 and no further use of reserves after that. The use of the General Fund Reserve is summarised in the table below.

Table 4: Forecast of General Fund Reserves

	£,000	£,000
General Fund Balance as at 01.04.06 (after removal of sums earmarked for VFM projects)		12,442
<i>Less</i> Budgeted Use of Reserves 2006/07		(922)
<i>Less</i> Required for Giles Brook School remedial actions		(750)
<i>Add</i> Reduction in Debt Equalisation Reserve already agreed		550
<i>Add</i> 2006/07 surplus forecast	1,602	
<i>Less</i> 2006/07 surplus in respect of Dedicated Schools Grant items within L&D budget (included in outturn forecast)	(178)	
<i>Add</i> Unused Contingency Budget to be taken back into the General Fund	194	
<i>Add</i> : Further Reduction in Debt Financing Equalisation Reserve	360	
<i>Add</i> : Reduction in Housing Subsidy Reserve	500	
		<u>2,478</u>
Total estimated General Fund Balance as at 31.03.07		13,798
<i>Less</i> : Required for Restructuring Fund in 2007/08	(1,000)	
<i>Less</i> : Earmarked for use in 2007/08	(2,850)	
<i>Less</i> : L&D Reserve for Children Services	<u>(600)</u>	

Total estimated General Fund Balance as at 31.03.08		<u>(4,450)</u>
		9.348
Less: Use of Reserves 2008/09		<u>(1,500)</u>
Total estimated General Fund Balance as at 31.03.09		<u>7,848</u>

- 4.12 It must be emphasised that the forecast of £7.848m reserves by the 31st March 2009 is purely that, a forecast and therefore not guaranteed. It particularly relies on the 2006/07 outturn forecast. It would therefore be imprudent to assume further use of reserves at this point in time.

Final Formula Grant Settlement

- 4.13 The provisional 2007/08 finance settlement announced on 28 November 2006 was confirmed on 18 January 2007 without any changes being made: The Councils representation to the government with regard to the settlement is presented at **Annex C**.

Table 5: Formula Grant

	£m
2007/08	
Relative Needs Amount	59.222
Relative Resource Amount	(18.079)
Central Allocation	38.979
Damping	(6.496)
	73.626

- 4.14 The future year projections for formula grant have been updated to take account of the latest projections for housing completions. This projection has been the subject of an independent review by PriceWaterhouseCoopers. This found that the assumptions used in this projection was the most realistic method for forecasting formula grant, as it is based on known housing completions and revised expected completions rather than the original projections, which have been used elsewhere.

Council Tax Level and Capping

- 4.15 In his statement introducing the 2007/08 formula grant settlement on 28 November 2006, the Local Government Minister, Phil Woolas MP reiterated the expectation that the Government expects Council Tax increases to fall below the 5% mark. The Cabinet is proposing an increase of 3.6%; in line with September 2006 Retail Price Index, the index used for national annual pension increases.

LABGI – Local Authority Business Growth Incentive

- 4.16 At date of writing this report the notification of any monies from the Local Authority Business Growth Incentive Scheme had not been received. Should the announcement be made by 20 February, an update will be given on the night.

Revised Proposals

- 4.17 **Annex E** sets out a summary of the revised budgets covering 2007/08 to 2010/11 to be recommended to the Council. The main features are:

- A Council Tax increase, for the Council's own purposes, of 3.6% for 2007/08 excluding police, fire and parish precepts;
- A General Fund budget for 2007/08 of £153.007m, an increase of 5.05%, or £7.792m from the 2006/07 budget.
- Indicative annual Council Tax increases, for the Council's own purposes, of a planning parameter of 3.6% for 2008/09 – 2010/11 excluding police, fire and parish precepts;

Annexes F1 – F4 summarise the changes over the four years 2007/08 to 2010/11.

Annex G contains supporting detail for all of the budget changes.

Annex H contains details of directorate staffing numbers. This indicates that 12 new posts are contained within the proposed budgets.

- 4.18 It is recommended that the Group Director School Improvement and Planning and the Section 151 Officer, in consultation with the relevant Cabinet Member(s), agree the final detail of the expenditure within the Schools and LEA budget, subject to final pupil numbers.

Medium Term Implications

- 4.19 In setting a budget for 2007/08, the Cabinet and the Council must take into account the implications for the following three years financial strategy, namely 2008/09 – 2010/11. There are significant planned efficiency savings in 2007/08 and the three future years which will require action to be taken now if they are to be secured within the planned timescales.

- 4.20 **Annex E** sets out the budget projections for 2007/08 to 2010/11 and the key features of the projections including assumptions of the level of Government Grant and Council Tax funding. The financial projections assume a replacement for Transitional Income Support grant (TIS) of £2m for 2007/08 only. This is subject to final confirmation by the Department of Communities and Local

Government (DCLG). This replacement is shown in **Annex E** as the Capital Project Grant.

- 4.21 Additionally a £1m grant from English Partnerships has been provisionally offered to fund additional project support to help assure delivery of expansion of the city. This money is must be used for new projects and therefore cannot be use to support the revenue budget. This is shown in **Annex E** as Additional Support for Growth.
- 4.22 The Council has actively engaged with Government with regard to additional support to help ease the growing financial pressures as a result of growth. At the last meeting with the DCLG a number of areas were discussed where the DCLG and other government departments could assist which would have the outcome of reducing future year revenue pressures. These discussions will continue over the next few months and it is anticipated that there will be a positive outcome in some of these areas. As a result an assumption has been made that the likely impact will reduce the budget requirement for Milton Keynes in the order of £2m from 2008/09 onwards. As this is not guaranteed the Council will be working up options as part of the 2007/08 medium term planning process to ensure that savings can be found to cover the eventuality that the £2m assumption does not emerge. This is shown in **Annex E** as Alternative Government Support.
- 4.23 The medium term plan assumes that the Council will achieve 3% year on year cashable efficiencies and this has been built into the financial strategy from 2008/09 onwards. Plans will be developed to deliver the required savings as part of the 2007/08 medium term planning process.
- 4.24 In view of the Council's tight financial position a number of budgets are being provided to services contingent on need. In common with the budget set for 2006/07 these include inflation, demographic growth, unavoidable growth and budget corrections.
- 4.25 The financial projections put into sharp relief the need to continue to:
- Continue to press the DCLG (Department of Communities and Local Government), and other government departments, to recognise the costs of growth in 2007/08 and beyond;
 - Contribute to the national review by Sir Michael Lyons of the functions and funding of local government;
 - Continue the search for efficiencies as required by Government under the Gershon initiative; and
 - Make sure the council's ambitions are set in the context of the available funding envelope.

The medium term budget projections also highlight the need to continue to develop the organisation's future strategy through the Council Plan. The key medium term financial issues identified are attached at **Annex I**.

Robustness of Estimates and Adequacy of Reserves

- 4.26 The Local Government Act 2003 places a duty on the Section 151 Officer (CFO) to comment on 'the robustness of the estimates' included in the budget and the adequacy of the reserves for which the budget provides. The development of this was a feature of the Policy Development Committees overview process.
- 4.27 The Council has adopted a risk-based approach when assessing the minimum level of reserves. The risk assessment is undertaken annually to ensure that new risks are taken into account as well as re-assessing current risks. **Annex J** details the recommendation for a minimum prudent level of General Fund reserves. A minimum level of £7.5m should be maintained over the medium term.
- 4.28 The extent of new and changed demands facing the Children's Trust since the Children Act 2004 cannot be predicted with any certainty, although every attempt has been made to anticipate their effect and the accumulation of impacts beyond 2007/08. Further, the Children's Services External Placements budget has been historically, and remains, the most challenging service area of the Council to predict accurately. Volatile demand patterns combined with potentially very high unit costs mean that expenditure projections to support very low numbers of individual children can move significantly in a short space of time. In view of these uncertainties it would be prudent to set aside resources to meet the costs of these pressures. This budget has been increased for both inflation and demography on top of a further £1.4m to recognise the pressures. After further consideration of the volatility of this budget Cabinet is proposing to set aside £600,000 from the projected 2006/07 Revenue Budget underspend in an earmarked reserve for this purpose.

Parking Account

- 4.29 The legislation governing the Parking Account ring-fences what any surplus can be spent on and requires that at the end of each financial year the Council decides whether to apply it to any or all of certain permissible matters, namely:
1. The provision or maintenance of off street parking places;
 2. The provision or operation of facilities for passenger transport services;
 3. Highway improvement projects (as defined by the legislation); or
 4. Environmental improvement (as defined by the legislation).
- 4.30 Alternatively, the surplus can be carried forward to be spent on such matters in the next financial year. In order for spending to be incurred on items (2) to (4) above the Council must reach the view that to provide for additional off street

parking to that already in existence or provided for by other means would be unnecessary or undesirable.

- 4.31 Furthermore while the Cabinet (and Council) can anticipate income from the 2007/08 Parking Account when planning the 2007/08 budget, under legislation the final decision as to what should be done with the surplus cannot be made until the close of the 2007/08 financial year. A similar issue for the spending of the 2006/07 Parking Account surplus will arise at the end of this current financial year. As the Council has prepared a four-year budget, any assumptions for future years are purely indicative and will be reviewed as part of future medium term planning processes.
- 4.32 The Cabinet recommendation to Council is that it takes into account the anticipated income and projected spending of the surplus in its budget. This is on the basis of a projection that the spending outlined in **Annex K** to the Parking Income Account will be permissible in the context of the Council's policies and circumstances at the year end, subject to the final position for the spending of the projected surplus from the 2007/08 Parking Account being finally determined at a review at the close of the financial year. In particular Cabinet should note that the funding allocation assumes that the decision will be reached that it is unnecessary or undesirable to provide additional off street parking beyond that which is to be funded from other means.
- 4.33 Under the Council's current Local Transport Plan and Parking Strategy further off street parking accommodation, which is not funded by other means, is generally treated as either unnecessary or undesirable. On the basis of this present policy, it appears to officers it is likely that it will be the Council's position that it is unnecessary or undesirable to provide additional off street parking beyond that which is to be funded from other means but this cannot of course be pre-judged at this point.
- 4.34 It is also suggested that the final allocation of the projected surpluses of the 2006/07 and 2007/08 Parking Accounts, and for each financial year thereafter, be delegated by Cabinet to the Head of Planning and Transport together with the Section 151 Officer in order that the decision can be made in a timely fashion after the end of the financial year, fully taking into account the requirements of the legislation at that point in the context of Council policies and circumstances at that time. **Annex K** details the Parking Budget for 2007/08 to 2010/11.

Fees and Charges

- 4.35 A schedule of Fees and Charges for 2007/08 is attached at **Annex L**. The Cabinet is recommended to approve the fees and charges that have been reflected in the budgeted income figures. These figures have been reviewed through the Medium Term Planning process and updated where feasible. Service managers have compared their fees and charges to neighbouring authorities and service norms.

The Next Steps

- 4.36 The timetable for the 2007/08 budget process requires a special meeting of the Council on 27 February 2007, at which consideration will be given to the recommendations of this Cabinet in relation to the expenditure and tax proposals that relate to the Council's own spending.
- 4.37 In addition to the Council's own Council Tax, there are separate Council Taxes for the Thames Valley Police Authority, the Fire Authority, and the Parishes. The precepting bodies have not yet set these Council Taxes, with the result that these will be reported to the Cabinet if known by that date and at Council on 27 February 2007 in any event.
- 4.38 The Council's budget and Council Tax for 2007/08 will also include support for two levying bodies. Budgeted expenditure in 2006/07 was £109,546 for Flood Defence and £253,469 for the Drainage Board. The Council has no control over the level of expenditure of these bodies. The Council is awaiting formal notification of the 2007/08 levies but the following recommendations were made to the respective boards:

Flood Defence	£112,515
Drainage Board	£255,013

- 4.39 Once all final notifications have been received the Council will consider the actual impact at its meeting on 27 February 2007. Any changes from the recommendations above would be adjusted for through the Council's reserves.

5 IMPLICATIONS

5.1 Policy

In carrying out its business, the authority has a number of general and specific duties which must be taken into account through the medium term planning process and on to the setting of the budget. Most duties to which the authority is subject are specific but some are generic to all of its functions, including the setting of the budget.

Current such duties include the crime and disorder duty and the race equality duty, which require the Council:

- to exercise its various functions with due regard to the likely effect of the exercise of those functions on, and the need to do all that it reasonably can to prevent, crime and disorder in its area; and
- in carrying out its functions, to have due regard to the need (a) to eliminate unlawful racial discrimination; and (b) to promote equality of opportunity and good relations between persons of different racial groups.

This year, the Council is subject to two further such duties to be taken into account in setting the budget to fund the Council's activities. These are the disability equality duty, which came into force on 4th December 2006, and the gender equality duty, which comes into force on 6th April 2007. Included in these legislative changes are specific duties but these are to support the general proactive and far reaching one, which is to have 'due regard' (as above) in the exercise of all of the authority's functions to promote disability equality and to promote equality of opportunity between men and women.

5.2 Resources and Risk

The resource implications are detailed throughout the report and annexes. **Annex G** addresses the robustness of the estimates and adequacy of the Council's reserves with reference to risks identified.

Yes	Capital	Yes	Revenue	No	Accommodation
No	IT	Yes	Medium Term Plan	No	Asset Management

5.3 Legal

The Council must set a balanced budget by midnight on 10 March 2007. Failure to do this would leave the Council potentially vulnerable to court action by way of judicial review on the part of the Audit Commission. Delay in sending out Council Tax demands would result in losses being incurred by the Council.

5.4 Other Implications

Yes	Equalities/Diversity	Yes	Sustainability	No	Human Rights
No	E-Government	Yes	Stakeholders	Yes	Crime & Disorder

Background Papers

Policy Development Committees	27 September, 3 and 19 October 2006
Govt Formula Grant - Provisional settlement	28 November 2006
Budget Report - Cabinet	19 December 2006
Council Tax Base 2007/08- Cabinet	16 January 2007
Govt Formula Grant - Final settlement	18 January 2007
Policy Development Committees	18,23,24 January & 1 February 2007
Collection Fund Estimated outturn 2006-07 – Cabinet	6 February 2007
Prudential Indicators for Capital Finance 2007/08 to 2009/10 – Cabinet	20 February 2007
Treasury Strategy Report 2007/08 – 2009/10- Cabinet	20 February 2007
Capital Programme 2007/08- 2011/12 – Cabinet	20 February 2007

Annexes

Annex A	Consultation responses – Public Consultation
Annex B	Consultation responses – Policy Development Committees
Annex C	Representations on the Provisional Settlement
Annex D	Changes since December 19 2006 Cabinet
Annex E	Proposed Budget 2007/08 – 2010/11
Annex F	2007/08 – 2010/11 Budget Summary
Annex G	Supporting Annexes of budget changes
Annex H	Staffing budgets expressed in person numbers
Annex I	The Key Medium Term Financial Issues
Annex J	Robustness of Estimates – Statement of the Section 151 Officer under the requirements of Section 25 of the Local Government Act 2003
Annex K	Car Parking budget 2007/08 – 2010/11
Annex L	Fees and Charges 2007/08