

COUNCIL PLAN DELIVERY PLAN UPDATE

* Key to Initials at end of Chart

BUDGET							
		Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
1	We will continue to oppose austerity imposed by the Conservative Government that is damaging local services. We will work with partners to mitigate the impact of cuts on the most vulnerable members of society while being honest that with less funding and higher demand MKC will need to prioritise spending, find new ways to deliver some services while ceasing to deliver others.						
1.1	Produce a clear Efficiency and Sustainability Plan that clearly sets out our Medium Term Financial Strategy by October 2016	<ul style="list-style-type: none"> Executive decision is on October 2016 Cabinet agenda 	NJ*	TH	RM		
1.2	Set a balanced budget each year, which reflects the reality of funding availability and increasing demand.	<ul style="list-style-type: none"> Council will consider the budget in February 2017 	NJ	TH	RM		
1.3	Engage service users, citizens, partners, providers and business to aid understanding of the financial context of the Council.	<ul style="list-style-type: none"> Communications forward plan for 2016/17 sets out timing of messages on MKC's financial context and service pressures Communications collateral is being produced to engage audiences and provide meaningful information 	KE	GS	PM		
1.4	Undertake consultation to help service users, citizens, partners, providers and business understand, challenge and influence the final budget proposals.	<ul style="list-style-type: none"> A communications plan is in place to support formal consultation between 7 Dec - 31 Jan. 	KE	GS	PM		
1.5	Develop a clear proposal to leverage greater commercial value from Council assets by December 2017	<ul style="list-style-type: none"> Workshops are underway to assess value for money currently being achieved by a range of service delivery areas across MKC A market engagement meeting is being organised for October and will launch MKC's exploration of alternative service delivery models 	NJ	TH	RM		
1.6	Review the Future Working Programme to mitigate costs while continuing to seek to reduce overheads and improve working practices and efficiency by July 2016.	<ul style="list-style-type: none"> Report received at O&SMC 26 July on a proposition for co-locating MKC staff into one building and need for improvements to be undertaken in order to facilitate this Cabinet 6 September received a report addressing a number of questions and comments raised by 	RP	TH/NJ	RM		

		OSMC which were noted					
1.7	Bring forward a plan by October 2016 to impose strict time limits on interim positions before they must be made permanent, and introduce a more stringent regime where self-employment through a Personal Service Company would be reduced insofar as is possible.	<ul style="list-style-type: none"> • Work due to start on-site in November and anticipated completion is June 2017 • Centrally held list is currently being validated • HR Business Partners have initiated discussions about interims with relevant recruiting managers to advise on and challenge, as appropriate, the best value and methods to resource critical vacancies going forward • A review of the MKC Manager's Guide to Engaging /Procuring Non - Employees is scheduled for Oct /Nov –providing an opportunity to propose any timescales 	RP	TH/NJ	RM		
			MDH	CM/TH	RM		
			MDH	CM/TH	RM		
			MDH	CM/TH	RM		

HOUSING							
2	Despite being the fastest growing city in the UK, there is a national housing crisis that current central government policy is failing to address. We must be realistic about what we can achieve, but we will work to build a city where everyone has access to a good home to rent or buy at a price they can afford.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR HOUSING COMMITMENTS – WE WILL:							
2.1	Submit a draft version of the Plan:MK for consultation by early spring 2017, setting the context for growth ambitions and revising the policy on affordable housing, and submit Plan:MK for inspection by March 2018	<ul style="list-style-type: none"> Draft Plan going to Cabinet on 3 February 2017 Proposed Submission Plan to Cabinet & Full Council in November 2017 	JC	AR/DS	LG		
2.2	Complete a Site Allocations Plan to resolve the deficit in five year land supply and increase housing delivery, and submit to the Secretary of State by December 2016.	<ul style="list-style-type: none"> As set out in Cabinet Action Plan of 6 September 2016 Due to go to Full Council on 13 October 2016 Will commence 8 week public consultation early November 	JC	AR/DS	LG		
2.3	Finish the current programme of new council house building by December 2018.	<ul style="list-style-type: none"> First five sites are about to be submitted for planning permission, anticipate starting on site in January 2017 to complete construction over twelve months 29 homes already delivered 	LE	DS	NL		

2.4	Develop options by March 2017 for a delivery vehicle to enable the building of truly affordable homes to rent or buy.	<ul style="list-style-type: none"> This is dependent on the outcome of the MKDP Review, work to develop Joint Venture as well as work of Your MK - there will be further details at next update 	LE / NJ	DS / TH	NL		
2.5	Review Milton Keynes Development Partnership, including their role in delivering high quality development, best use of assets and the role it can play in delivering truly affordable housing by the end of December 2016.	<ul style="list-style-type: none"> Resource has been identified to undertake the review, this will commence in September 2016. The green/amber rating reflects that securing external review capacity has taken longer than desired Review due for completion by December 2016 A report to Cabinet is due early in 2017 	TH	TH	RM		

HOMELESSNESS							
3	Ensuring people have a safe place to stay is hugely important. Ensuring access to advice to prevent homelessness, and support to people at a time of crisis is a priority.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR HOMELESSNESS COMMITMENTS – WE WILL:							
3.1	Produce a roadmap for implementation of the recommendations of the Homelessness Task and Finish Group by September 2016.	<ul style="list-style-type: none"> A number of positive steps agreed and underway, as set out in Cabinet Action Plan of 6 September 2106 on meeting the needs of homelessness 	LE	DS	NL		
3.2	Create a One Stop Shop style service by March 2017 to focus on prevention of homelessness and ensure support services are there to assist all those in danger of homelessness.	As 3.1	LE	DS	NL		
3.3	Develop and implement a rough sleeping action plan by November 2016.	As 3.1	LE	DS	NL		
3.4	Create additional facilities that provide emergency shelter and support for those in crisis by November 2017.	As 3.1	LE	DS	NL		

CHILDREN							
4	Protecting our vulnerable children from harm and neglect and provide support so every child has the opportunity to succeed.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR CHILDREN'S SERVICES COMMITMENTS – WE WILL:							
4.1	Always prioritise protecting vulnerable children from harm and neglect, including child sexual exploitation.	<ul style="list-style-type: none"> This is core Children's Services business with a number of ongoing initiatives: C&YP Committee scrutinised the MK Local Safeguarding Children's Board (MKSCB) – Strategic Plan & Business Plan September is Children's Social Care "Missing Month", highlighting to staff the risks and responses to children who go "missing" from home and care Strengthening arrangements for multi-agency responses to missing children and the quality and use of Return Interviews 	NR	MB	ZN		
4.2	Continue our leadership in developing innovative models of service delivery to embed quality practice and integration across services and partners including the Regional Adoption Agency, Family Drug & Alcohol Court and Family Support.	<ul style="list-style-type: none"> MKC is part of the Central East RAA work, one of five fully funded national "demonstration" projects which the DfE have identified as "projects (which) showed the most potential" and are now fast tracking the programme 	NR	MB	ZN		

4.6	Increase the number of high quality local placements for children and young people.	<ul style="list-style-type: none"> The placement sufficiency project is progressing, with a number of work-streams designed to achieve this. It is hampered by the impact of MK's wider housing shortage 	NR	MB	ZN		
-----	-------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----	----	----	--	--

ADULT HEALTH AND SOCIAL CARE							
5	Our long term aim is to modernise our Adult Care services to ensure they can meet growing demand by changing the way we spend our funding towards more community based and preventative services. This means putting power into the hands of service users so they can make their own decisions about the services they want.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR AHSC COMMITMENTS – WE WILL:							
5.1	Take a strategic approach to health partnerships and seek to influence the development and delivery of the Sustainability and Transformation Plans (STP)	<ul style="list-style-type: none"> • MKC is working positively with the STP, including: <ul style="list-style-type: none"> • Leading the Prevention work stream of the STP • Ensuring local delivery through Health and Wellbeing Board and other partnerships • Holding to account other STP work streams • Work underway to formalise arrangements with relevant health partners • For Health and Wellbeing Board (HWB), Terms of reference refreshed and membership reviewed • HWB working and development group set up to ensure development of HWB members and increase effectiveness 	MB	MB	HO'N		
5.2	Seek a Memorandum of Understanding by April 2017 between all health and wellbeing partners to help align priorities and integration to drive down cost and improve wellbeing.	<ul style="list-style-type: none"> • A number of good practice examples in train including: <ul style="list-style-type: none"> • Transforming care plan agreed • Scoping training offer to deliver Positive Behaviour Support • Integration work for access points into Adult Social Care underway 	MS	MB	HO'N		
5.3	Promote further integration across health and social care partners and establish a new way of working from April 2018.		AG/VC	MB	HO'N		

5.4	Deliver the Living Independently Review and provide a roadmap for how we can support people to live more independently across a range of services by March 2017.	<ul style="list-style-type: none"> Reshaping service delivery Arranging engagement with tenants to shape the future for the sheltered housing service 	SR	MB	HO'N	
5.5	Not reduce services in the areas of HIV, sexual health or domestic violence.	<ul style="list-style-type: none"> Services will not be reduced, and a number of initiatives are taking place, including: <ul style="list-style-type: none"> Increase in number of GP practices offering Point of Care Testing (POCT) for HIV to new registrants Extensions to contract for HIV support to allow development of a model to focus on prevention and testing Pilot a POCT HIV service with some local pharmacies targeting those within wards of highest risk Specialist sexual health service for young people recommissioned in 2015/16 Integrated adult sexual health service recommissioned in 2015/16 	MS	MB	HO'N	
5.6	Continue to deliver the Unison Ethical Care Charter, improving pay for homecare workers, including for travel time, and schedules that allow staff to spend sufficient time with clients.	<ul style="list-style-type: none"> Internal Homecare fulfils the requirements of the charter the challenge is to continue to drive up quality and maximise efficiency in service delivery: <ul style="list-style-type: none"> Policy in place regarding the use of 15 minute calls Ensure externally commissioned contracts meet the requirements of the Ethical Care Charter 	MH	MB	HO'N	
5.7	Continue to implement the Learning Disabilities Review, maximising choice whilst ensuring people with profound and multiple learning disabilities are supported through the continuation of access to day services.	<ul style="list-style-type: none"> Following Cabinet decision the following is now in place: <ul style="list-style-type: none"> Established Transformation Board 	MH	MB	HO'N	

MENTAL HEALTH							
6	Ensuring good mental health is a key to ensuring wellbeing, and we will work with partners to ensure there is a focus on mental as well as physical wellness.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR MENTAL HEALTH COMMITMENTS – WE WILL:							
6.1	Ensure a clearer role of the priority of mental health across the Joint Health and Wellbeing Strategy.	<ul style="list-style-type: none"> Currently reviewing evidence based initiatives related to improving mental health, as described in the Health and Wellbeing Strategy, including: <ul style="list-style-type: none"> Developing a suicide prevention plan for MK Developing an action plan to reduce social isolation across MK Embedding five ways to wellbeing across MK Reviewing opportunities for workplace wellbeing initiatives prioritising mental health and wellbeing Funding being identified to maintain current levels of provision A number of initiatives being taken forward as part of the transformation plan This will be addressed through work to deliver integrated community services from 2018 	MS	MB	HO'N		
6.2	Work with partners to improve early diagnosis and address mental health issues in children, supporting the implementation of the Child and Adolescent Mental Health Service (CAMHS) Transformation Plan to improve provision.	<ul style="list-style-type: none"> Funding being identified to maintain current levels of provision A number of initiatives being taken forward as part of the transformation plan This will be addressed through work to deliver integrated community services from 2018 	MH	MB	ZN		
6.3	Champion the importance of mental health and ensure it is given parity with physical health in the design and delivery of community health services.	<ul style="list-style-type: none"> This will be addressed through work to deliver integrated community services from 2018 	MH	MB	HO'N		

7	We want to support our vibrant economy by working with business, enterprise and others to ensure we have a strong, resilient economy that is equipped to meet the challenges of the 21st Century and that shares the benefits of growth.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR ECONOMY COMMITMENTS – WE WILL:							
7.1	Ensure a new Economic Development Strategy is in place by January 2017 with a focus on inclusive growth, opportunity and improving skills.	<ul style="list-style-type: none"> Work underway with relevant stakeholders, action will be complete when strategy has been agreed by Cabinet Amber rating reflects potential slip in timescale 	PG	GS	LG		
7.2	Receive the MK Futures 2050 Commission Report and develop a roadmap for assessing and delivering the six recommended projects for the future economic and social success of MK, including Higher Education provision and the importance of CMK.	<ul style="list-style-type: none"> Report well received locally and nationally Action will be complete when roadmap has been agreed by Cabinet in October 2016 	CM	GS	PM		
7.3	Fund MK:Smart to continue the programme from 2017-19, and review how we work with industry, the academic sector and the voluntary sector to make this initiative sustainable	<ul style="list-style-type: none"> Funding agreed for two years after the programme finishes in 2017, this continues to be a flagship project for MK 	GS	GS	PM		
7.4	Implement a Business Engagement Plan by November 2016 to help improve links with businesses, increase engagement and be responsive to need.	<ul style="list-style-type: none"> A framework has been created and agreed, a number of engagement events have been planned for 2016/17 	PG	DS	LG		

EDUCATION AND SKILLS							
8	High level skills will be essential for a successful Milton Keynes economy, to delivering opportunity for everyone and ensuring the benefits of growth are shared fairly and equally.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR EDUCATION & SKILLS COMMITMENTS – WE WILL:							
8.1	Not support or fund any selective education project.	<ul style="list-style-type: none"> No selective school application will be supported 	MD	MB	ZN		
8.2	Support and challenge our schools to further improve outcomes through the implementation of our Standards First plan.	<ul style="list-style-type: none"> Consolidate and continue to improve Ofsted judgements of 86% schools good or better MK Schools outcomes in line with National data 	CE	MB	ZN		
8.3	Continue to deliver the largest school places programme to ensure a good, local school place for every child.	<ul style="list-style-type: none"> Continuing to secure Capital development funding for new build and expansion programmes Delivering one of the largest school build programmes nationally 	KR	MB	ZN		
8.4	Investigate ways to support MK College in their plans to improve standards and expand its apprenticeship offer.	<ul style="list-style-type: none"> Ensure apprenticeships are identified as KPI within the contracts for the delivery of schools Monitor the number of apprenticeships delivered as part of the new build programme Work with MK College through a number of initiatives to support them 	KR	MB	ZN		
			Var	CLT	Var		

REGIONAL WORKING							
9	Milton Keynes Council wants to play a full and active leadership role in our region and nationally. We will work to be a proactive and collaborative partner, seeking the best outcomes for our region and for Milton Keynes.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR REGIONAL WORKING COMMITMENTS – WE WILL:							
9.1	Continue to seek a devolution deal with partners, which will deliver more powers locally.	<ul style="list-style-type: none"> A number of work streams are ongoing both locally and regionally and we are very active within them – the rating reflects that the outcomes are very dependent on national and regional issues which are not under our direct control 	CM	GS/SG	PM		
9.2	Explore and seek to expand our use of different models of delivery through further shared services.	<ul style="list-style-type: none"> MKC has already established formal working arrangements with the Local Government Support Services (LGSS) to improve services and deliver efficiencies Further dialogue is underway with other regional organisations 	CM	TH	RM		
9.3	Support closer working and integration between regional Local Economic Partnerships (LEP).	<ul style="list-style-type: none"> This has been facilitated through a strong presence on various LEP boards and undertaking a leadership role 	GS	CM	PM		
9.4	Play a leading and active role in the Fast Growth Cities Group (FGC).	<ul style="list-style-type: none"> MKC was a founder member of FGC, is very active in taking this group's objectives forward and continues to provide the secretariat role 	GS	CM	PM		
9.5	Make a strong submission to the National Infrastructure Commission on investment in MK as part of the Oxford – MK – Cambridge corridor, and promote the role of Milton Keynes as the hub of the corridor.	<ul style="list-style-type: none"> Well evidenced submission made, continuing work with NIC to ensure MK at forefront of discussion - complete 	GS	CM	PM		

WASTE							
10	Milton Keynes has a long history of innovation and sustainability - we want to ensure recycling rates are as high as they should be and that waste is minimised.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR WASTE COMMITMENTS – WE WILL:							
10.1	Prepare an updated Waste Strategy by April 2017 that will provide a sustainable service for the future in line with the current financial and environmental contexts.	<ul style="list-style-type: none"> On track, on forward plan for Cabinet decision in March 2017 Amber rating reflects expectations around future service delivery Terms of reference for task and finish group being agreed 	TBM	DS	MG		
10.2	Further develop innovative waste treatment schemes to reduce landfill and support optimal recycling rates.	<ul style="list-style-type: none"> As 10.1 	TBM	DS	MG		

HIGHWAYS							
11	We recognise the importance of our road network to the quality of life for citizens and the efficiency and productivity of our businesses. In these times of austerity, we will seek to achieve maximum value from our highways investment.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR HIGHWAYS COMMITMENTS – WE WILL:							
11.1	Review our highways asset management policy and consider options by March 2017 for implementation in 2017/18	<ul style="list-style-type: none"> Implementation of existing policy currently under review by Internal Audit O&SMC reviewing pothole criteria Once recommendations in place the appropriate resources will be identified if a formal review of policy is required Amber rating reflects expectations around changes to pothole criteria ESF bid has not been progressed, no resources at this stage identified, will continue to take this forward in the long term 	TBM	DS	MG		
11.2	Explore options for investment in redway commuter routes to create 'super redways'		TBM	DS	MG		

TRANSPORT							Direction of Travel
12	Milton Keynes is built on great connectivity and mobility. We want to ensure a transport system fit for the challenges of the future so that our economy can continue to grow and people can move about with ease.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	
OUR TRANSPORT COMMITMENTS – WE WILL:							
12.1	Develop a new Transport Strategy for MK by October 2017.	<ul style="list-style-type: none"> Work underway to develop a new strategy that incorporates innovative transport schemes and recommendations of MK Futures 2050 Head of Service recruitment underway - will be accountable for delivery. Amber reflects potentially changed timescales (late Jan) 	TBM	DS	LG		
12.2	Not cut the public transport budget over the next two years.	<ul style="list-style-type: none"> Looking at alternative ways to deliver savings to enable this Pilot with Arriva due to commence in Sept 16, completion March. Evaluation at end of pilot to determine whether it is sustainable and rolled out 	TBM	DS	LG		
12.3	Work with providers to expand reduced cost transport to people in education or training.	<ul style="list-style-type: none"> As 12.2 	TBM	DS	LG		
12.4	Undertake a study to investigate options to construct a new multi storey car park, these options will be considered by January 2017.	<ul style="list-style-type: none"> This is on track, and will be complete when options considered in January 	TBM	DS	LG		
12.5	Ensure there is no increase in parking charges for standard rate spaces until at least April 2018.	<ul style="list-style-type: none"> This is a clear commitment and will not form part of savings in the budget 	TBM	DS	LG		
12.6	Work with partners to continue to build our world-leading reputation in transport innovation, including: <ul style="list-style-type: none"> Launching a 40-pod demonstration fleet by April 2018 in CMK Developing a feasibility case for the Milton Keynes Bullet (Super Tram) by the end 2017 	<ul style="list-style-type: none"> All on track and additional funding for innovative transport schemes has been committed to Milton Keynes 	BM	GS	LG		

ENVIRONMENT							
13	We want to continue our legacy of being a green City with a high quality public realm, recognising we are working in an era of reducing budgets and capacity, and building community capacity to help delivering neighbourhood services.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR ENVIRONMENT COMMITMENTS – WE WILL:							
13.1	Review our arrangements with the Parks Trust, Parish Councils and others to develop new collaboration methods to enable others to manage and improve their own local public realm.	<ul style="list-style-type: none"> Early discussions taking place with Parishes scoping the future of delivery of local services. It is recognised that working with external partners will take some time to 	TBM	DS	LG		
13.2	Review our Low Carbon Strategy action plan by April 2018 to ensure MK is on track to be carbon neutral by 2050	<ul style="list-style-type: none"> Scoping work has begun, this is on track, will be completed when revised action plan is agreed by Cabinet in 2018 	TBM	DS	PM		
13.3	Review our Landscape Management Strategy to ensure that our green spaces and trees are maintained safely and efficiently using the resources available.	<ul style="list-style-type: none"> Recruiting appropriate resources to take this forward, amber rating reflects expectations around timescale 	TBM	DS	MG		
13.4	Develop an implementation plan for the new Flood and Water Strategy	<ul style="list-style-type: none"> Recruiting appropriate resources to take this forward, amber rating reflects expectations around timescale 	TBM	DS	MG		

REGENERATION						
14	We want to ensure that every area of Milton Keynes is able to benefit from the benefits of growth and that every person, so matter where they live, has access to a good home and the ability to fulfil their potential.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating
OUR REGENERATION COMMITMENTS – WE WILL:						
14.1	Ensure community-led plans for every priority regeneration estate, and hold a referendum for every individual plan, as a “double lock” for communities.	<ul style="list-style-type: none"> There is a focus on engaging, empowering and working with all local stakeholders to develop master plans which respond to local needs and retains that which is valued, both for the current and future community Timeline - first community led master plan developed by April 2017 	LE	DS	NL	
14.2	Amend our policy on business rate relief to support small shops, traditional high streets and local centres, by potentially offering relief for bringing empty properties back into use.	<ul style="list-style-type: none"> Changes to discretionary rate relief can legally only be made in relation to new financial years and so the first opportunity to undertake this will be in relation to 2017/18 Data analysis undertaken to understand the numbers involved and now awaiting the new draft Valuation List in October, which will apply from 1st April 2017 	AT	TH	RM	
14.3	By March 2017 start engagement with the Bletchley community about a developing a masterplan for Bletchley Town Centre.	<ul style="list-style-type: none"> Scoping for masterplan will take place by Dec 2016 Project governance arrangements will be in place by Feb 2017 Commence community engagement in Mar 2017 	PH/ NS	AR	RM	

<p>14.4</p>	<p>Ensure progress on the Agora re-development and that Wolverton Works regeneration plans are in line with community expectations by the end of August 2016.</p>	<ul style="list-style-type: none"> Although there are a number of actions ongoing to deliver this, there is a significant delay and the RAG rating reflects this – the Council is seeking additional legal advice and will continue to make progress 	<p>BL</p>	<p>AR</p>	<p>LG/ RM</p>	
--------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------	-----------	-------------------	----------------------------------------------------------------------------------

EUROPEAN DESTINATION CITY							
15	We want to make Milton Keynes a European destination city with a great cultural offer and places that attract investment.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel
OUR EUROPEAN DESTINATION CITY COMMITMENTS – WE WILL:							
15.1	Develop and deliver an exciting programme of activity for the MK50 celebrations with partners.	<ul style="list-style-type: none"> Draft programme and programme strands agreed which will deliver inclusive and accessible programme Partners developing projects and fundraising 	PS	DS	LG		
15.2	Develop and promote the notion of MK as a creative and cultured city through events and bids, including an outstanding and credible bid to become European Capital of Culture 2023.	<ul style="list-style-type: none"> This is being taken forward as part of MK Futures 2050 to ensure there is a strong cultural offer for Milton Keynes 	FR	GS	LG		
15.3	Undertake a study with partners to determine improvements to CMK Market by January 2017.	<ul style="list-style-type: none"> A Business Improvement District bid supports this work, and the bid is currently out to consultation – links to 16.4 	TBM	DS	LG		
15.4	Develop options by June 2018 for creation of a “City Gateway” framework for Station Square.	<ul style="list-style-type: none"> This will be progressed as part of the CMK Renaissance project, the cabinet report sets out the scope, responsibilities and timescales for this 	AR	DS	LG		

Partnership

Building on our Cooperative Borough ethos, we will exercise effective and collaborative city leadership, working alongside partners of all backgrounds and disciplines.

PARTNERSHIP								
16	We will deliver a collaborative partnership approach and ensure we are working closely with all stakeholders to ensure that we build community resilience and develop our Co-operative Council ethos.	Key Milestones	Owner	CD/Director	Cabinet Member	RAG Rating	Direction of Travel	
OUR PARTNERSHIP COMMITMENTS – WE WILL:								
16.1	Review with our partners all our partnership arrangements, boards, forums and meetings to ensure better ways of working, clarity of roles, reduce duplication and improve outcomes.	<ul style="list-style-type: none"> Public Realm is reviewing all governance structures for partnership For the Health & Wellbeing Board governance structure, partnership proposals, out to consultation to consolidate partnership boards, remove duplication and release capacity 	TBM	DS				
16.2	Not reduce funding for Parish or any direct grant funding to the VCS sector for at least two years and develop options on future funding models for Parish Councils to assist in developing community capacity for service delivery.	<ul style="list-style-type: none"> Parish funding - this is a clear commitment and links to the work being undertaken in 13.1 VCS - this is a clear commitment and will not form part of savings in the budget 	Var	TH	RM			
16.3	Work with partners in the Voluntary Sector to establish an effective and constructive dialogue.	<ul style="list-style-type: none"> Discussion with Community Action MK has taken place to scope the terms of a new voluntary sector/LA forum to enable strategic discussion. First meeting planned for October 	MB	MB	LG			
16.4	Support the MKCCM proposals for a Business Improvement District bid.	<ul style="list-style-type: none"> MKCCM were supported in preparing the bid, this is 	TBM	DS	LG			

		currently out to consultation				
16.5	Support the development of an agreed set of proposals each year with Citizens:MK to be proposed at their annual assembly.	<ul style="list-style-type: none"> MKC has supplied Citizens:MK with a number of proposals to date including publicising, supporting and enabling colleagues to attend a Weaving Trust event at the Council. As a result MKC colleagues are attending and supporting future Weaving Trust events 	SG	CM	PM	
16.6	Seek to be an exemplar employer, supporting the wellbeing and development our staff so they are able to do the best they can for MK.	<ul style="list-style-type: none"> A number of initiatives continue to support colleagues to be healthier and reduce sickness 	MD H	CM	RM	

Key to initials

AG	Amanda	Griffiths	Head of Joint Learning Disability Services
AR	Anna	Rose	Service Director - Planning and Transport
AT	Alistair	Townsend	Revenues & Benefits Service Delivery Manager
BL	Brett	Leahy	Head of Development Management
BM	Brian	Matthews	Head of Transport Innovation
CE	Cheryl	Eyre	Head of Setting and School Effectiveness
CM	Carole	Mills	Chief Executive
DS	Duncan	Sharkey	Corporate Director, Place
FR	Fiona	Robinson	MK Futures Programme Manager
GSa	Gavin	Sandmann	Head of Youth and Community
GS	Geoff	Snelson	Director of Strategy
H'ON	Cllr Hannah	O'Neill	Deputy Leader and Cabinet member for Health, Wellbeing & Adults
JC	John	Cheston	Development Plans Team Leader
JH	Jo	Hooper	Head of Safeguarding
KE	Kellie	Evans	Head of Communications
KR	Kamran	Rashid	Capital Programme Director
LE	Linda	Ellen	Acting Service Director, Housing and Community
LG	Cllr Liz	Gifford	Cabinet member for Place
MB	Michael	Bracey	Corporate Director, People
MD	Marie	Denny	Head of Delivery, Setting and School Sufficiency and Access

MDH	Marie	Devlin-Hogg	Head of HR and Strategy
MG	Cllr Martin	Gowans	Cabinet member for Public Realm
MH	Mick	Hancock	Assistant Director Joint Commissioning
ML	Cllr Mick	Legg	Cabinet member for Customer Services
MS	Muriel	Scott	Director of Public Health
NJ	Nicole	Jones	Service Director Finance and Resources
NL	Cllr Nigel	Long	Cabinet member for Housing and Regeneration
NR	Nicky	Rayner	Service Director Children and Families
NS	Neil	Sainsbury	Head of Urban Design and Landscape Architecture
PC	Pam	Cooke	Joint Commissioner
PG	Pam	Gosal	Head of Corporate Economic Development & Inward Investment
PH	Paul	Hammond	Area Manager - MK Land and Tariff
PM	Cllr Pete	Marland	Leader of the Council
PS	Paul	Sanders	Assistant Director, Community Facilities
RM	Cllr Rob	Middleton	Cabinet member for Resources and Innovation
RP	Rebecca	Peck	Head of Customer Services
SG	Sarah	Gonsalves	Head of Policy & Performance
SR	Sandra	Rankin	Head of Service Older People's Housing and Community Support
TBM	Tom	Blackburne-Maze	Service Director- Public Realm
TH	Tim	Hannam	Corporate Director, Resources
VC	Victoria	Collins	Service Director Adult Services
ZN	Cllr Zoe	Nolan	Cabinet member for Children and Families