

CHILDREN AND FAMILIES (GF) – INTEGRATED SUPPORT AND SOCIAL CARE

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Integrated Support Management	0	142	(155)	(13)	0	13
Early Help	(29)	4,182	448	4,601	4,346	(255)
North Locality	(174)	2,870	446	3,142	3,100	(42)
Central Locality	(454)	2,491	338	2,375	2,378	3
South Locality	(36)	2,874	361	3,199	3,166	(33)
Youth Offending	(990)	1,649	209	868	869	1
Integrated Support	(1,683)	14,208	1,647	14,172	13,859	(313)
Social Care Management	0	135	(135)	0	(9)	(9)
Safeguarding	(199)	1,604	(208)	1,197	1,195	(2)
Children's Social Work	0	6,193	942	7,135	7,253	118
Corporate Parenting	(202)	13,267	919	13,984	13,850	(134)
SEN and Disability	(83)	2,072	390	2,379	2,357	(22)
Social Care	(484)	23,271	1,908	24,695	24,646	(49)
TOTAL	(2,167)	37,479	3,555	38,867	38,505	(362)
Variation Reported in Period 8						
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						
(380)						
18						

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Early Help (Integrated Support)	(150)	(255)	(103)	(152)	Against Budget (Expenditure): Commissioned Services underspend due to lower usage of advocacy services than budgeted and contingency no longer required in 2012/13 (£120k); Short Breaks lower than anticipated take up of voucher scheme (£103k). Against Budget (Income): N/A Movement in Period: Forecast underspend against the Commissioned Services budget (£120k); Increased savings against the Short Breaks budget (£45k). Management Actions: N/A
Localities (Integrated Support)	(5)	(72)	(54)	(18)	Against Budget (Expenditure): A saving across the three Children and Family Practices has been forecast due to later recruitment to the new

						posts (£150k). Against Budget (Income): Three of the nursery provisions at the Children's Centres are forecasting reductions in income targets due to under capacity in their child care provision. Movement in Period: N/A Management Actions: N/A
Children's Social Work (Social Care)	18	118	470	(352)		Against Budget (Expenditure): Overspend on legal budget and social work time in response to letter from Minister of State £149k. Against Budget (Income): N/A Movement in Period: Additional overspend on legal budget due to increased usage of external experts £49k. Management Actions: N/A
Corporate Parenting (Social Care)	138	(134)	(80)	(54)		Against Budget (Expenditure): External residential placements saving (£70k) and external foster care (£86k) due to the reduction in number of placements; Children in Care team overspend due to use of agency staff to cover vacancies and deliver additional work required to discharge historical freeing orders and placement orders £90k; Underspend on the Unaccompanied Asylum Seeking Children (UASC) Grant (£100k). Local Authorities are permitted to retain any underspend arising from grant income exceeding allowable expenditure. Against Budget (Income): External residential placements due to contribution from the Primary Care Trust towards cost of a placement (£64k); Westminster Drive income not received in respect of a young person placed at the home from another local authority where placement finished earlier than anticipated £57k. Movement in Period: Reduction in external residential placements underspend due to 3 new placements and the receipt of an invoice from the Youth Justice Board for a young person who was remanded to a secure training centre in 2010/11 £116k; Westminster Drive loss of income £57k; External fostering placements due to anticipated reduction in numbers of placements (£86k). Management Actions: A planned increase in in-house foster care placements should result in a reduction in the external placements budget.

Significant Risks

1	Social Care There are ongoing pressures from 2011/12 which relate to an increase in numbers of children in care, largely internal fostering placements which are generally better value than external placements. The capacity to control or reduce the Social Care spend is related to the level of need and risk of children and young people in MK. There is a £620k Children and Families demand reserve available to fund any increase in children in care (CiC). At 30th November 2012 the number of CiC was 281.
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CHILDREN AND FAMILIES (GF) – EDUCATION, EFFECTIVENESS AND PARTICIPATION

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
EEP Management	0	12,457	(97)	12,360	12,344	(16)
Schools Statutory and Regulatory	(30)	616	1,748	2,334	2,334	0
Productivity: Attainment and Progress Lead	(513)	1,136	(669)	(46)	(29)	17
Capital and Infrastructure	(807)	1,336	257	786	884	98
Setting and School Effectiveness	(4,417)	8,591	1,214	5,388	5,320	(68)
Setting and School Sufficiency and Access	(40)	5,430	190	5,580	5,429	(151)
TOTAL	(5,807)	29,566	2,643	26,402	26,282	(120)
Variation Reported in Period 8						
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						
44						
(164)						

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Capital and Infrastructure	(66)	98	8	90	Against Budget (Expenditure): Expenditure to compensate the contractor for losses on school meals contract £55k, plus increase in expenditure on long term absence insurance scheme and Property Support due to closure costs. Against Budget (Income): Reduction in income on the schools meals contract, the kitchen upgrades, long term absence insurance scheme and the Property Support team has now closed.
Setting and School Effectiveness	(24)	(68)	(292)	224	Movement in Period: Property Support team closure, as part of the restructure with Education, Effectiveness & Participation enabling some claw back of previously reported overspend (£78k). Management Actions: Decision taken to close the long term absence insurance scheme, which has been overspent in previous years. Against Budget (Expenditure): Underspend on Workforce Training (£50k) and the Graduate Leader fund due to lower than anticipated take up (£40k); Savings in School Support (£31k) and Post 16 team (£34k) both due to restructure; Music Service reduction in expenditure due to

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
					lower buy back offset by reduced income (£319k). Against Budget (Income): Music Service reduction in income forecast due to lower than anticipated buy back £319k.
					Movement in Period: Savings in School Support (£31k) and Post 16 team (£34k) both due to restructure; Music Service reduction in expenditure due to lower buy back offset by reduced income. Management Actions: Head of Delivery and Assistant Director reviewing restructure and reallocation of budgets.
Setting and School Sufficiency and Access	(84)	(151)	(81)	(70)	Against Budget (Expenditure): Underspend due to vacancies within Planning & School Organisation (£51k); Home to School Transport lower than anticipated costs of contracts (£48k) and later recruitment to the post of Head of Delivery (£40k). Against Budget (Income): No significant movement.
					Movement in Period: N/A
					Management Actions: N/A

Significant Risks: There are no significant risks

ADULT SOCIAL CARE AND HEALTH GROUP

SERVICE AREA	Budget				Projected		Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000	Outturn £'000		
Directorate Management	(15)	(33)	48	0	243		243
AD Joint Commissioning	(47)	115	(67)	1	(5)		(6)
Commissioning and Contracts	(4,477)	12,820	1,504	9,847	9,496		(351)
ICES	(252)	433	2	183	315		132
Total Commissioning and Contracts	(4,776)	13,368	1,439	10,031	9,806		(225)
AD Adult Social Care	(100)	159	(132)	(73)	351		424
Mental Health	(2,651)	10,521	305	8,175	8,295		120
Learning Disability	(3,125)	20,571	1,282	18,728	18,367		(361)
OP and PD Integrated Services	(6,669)	23,230	1,913	18,474	17,096		(1,378)
Intermediate Care (OP)	(452)	2,410	135	2,093	1,902		(191)
Internal Dom Care (OP)	(1,111)	4,271	370	3,530	3,795		265
Community Alarm and Sheltered Housing	(810)	2,759	402	2,351	2,312		(39)
Total Adult Social Care	(14,918)	63,921	4,275	53,278	52,118		(1,160)
TOTAL	(19,709)	77,256	5,762	63,309	62,167		(1,142)
Variation Reported in Period 8							
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9							

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Total Commissioning and Contracts	(76)	(225)	200	(425)	<p>Against Budget (Expenditure): Staffing underspend (£101k); Training underspend (£150k); MKC share of I.C.E.S. (equipment) deficit £132k; Additional costs towards Carers £78k; Overspend on I.C.E.S. funded by Clinical Commissioning Group (CCG) £185k, offset by contributions from the CCG below; Warm Homes Healthy People Fund £89k, offset by income below.</p> <p>Against Budget (Income): Fees and charges for adjustments to Carers payments (£78k); Contributions from the CCG, which offsets against expenditure above (£185k); Warm Homes Healthy People Fund (£89k), offset by expenditure above.</p> <p>Movement in Period: Adult Social Care Training savings (£150k); Staffing savings (£89k); One-off savings in Substance Misuse (£51k); Additional pressure within ICES £57k; Additional expenditure within Grants to Voluntary Organisations (Physical Disabilities) £85k; Additional expenditure within Carers £80k.</p>

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
					Management Actions: N/A
AD Adult Social Care (Adult Social Care)	0	424	427	(3)	Against Budget (Expenditure): Transfer to Adult Social Care (ASC) Demand Led reserve £400k. Against Budget (Income): N/A Movement in Period: N/A Management Actions: Transfer to reserve to be completed at year-end subject to forecast underspends being achieved.
Mental Health (Adult Social Care)	38	120	416	(296)	Against Budget (Expenditure): Reduction in MKC contribution to the Mental Health Pool (£111k); Elderly Mental Health Residential and Nursing overspend largely due to pressures on spot placements reflecting increasing needs and costs £663k; Elderly Mental Health Direct Payments (£118k). Against Budget (Income): Elderly Mental Health Residential and Nursing client income due to fluctuations in client number (£326k). Movement in Period: Elderly Mental Health Residential and Nursing due to fluctuations in client numbers approximating to one client in both residential and nursing care £39k. Management Actions: Mental Health Pool – 2012/13 savings identified have been incorporated into 2013/14 Budget Build.
Learning Disability (Adult Social Care)	6	(361)	(355)	(6)	Against Budget (Expenditure): Internal staffing vacancies funded by Continuing Health Care (CHC) (£85k); Lower expenditure on Residential Care services as clients migrate to supported living care services, or have been assessed to be CHC funded or do not agree to take a placement as anticipated (£224k). Against Budget (Income): N/A Movement in Period: N/A Management Actions: Review impact of budget re-alignments.
OP and PD Integrated Services (Adult Social Care)	(239)	(1,378)	(1,256)	(122)	Against Budget (Expenditure): Staffing vacancies in Adult Social Care (£179k); Physical Disabilities (£552k) mainly due to uncertainty about de-registration of Fletcher Mews (£320k), a more robust review of Residential and Nursing placements (£103k) and lower client costs for External Support at Home (£81k); Frail Elderly Residential and Nursing expected in respect of spot placements (£445k); Other Adult Services due to lower expenditure on Alcohol Abuse residential placements (£77k). Against Budget (Income): Frail Elderly Residential and Nursing Care – net shortfall in client income within spot placements £133k, offset by additional income in block placements (£326k); Older People Domiciliary Care – shortfall in external homecare client contributions £119k, offset

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
					against additional income in Direct Payments (£84k).
					Movement in Period: Physical Disabilities – the cumulative movement is due to the high cost nature of physical disability packages rather than a significant shift in anticipated activity, consisting of Residential and Nursing placements (£71k). Management Actions: Demographic growth has been removed from Frail Elderly 2013/14 budget. It is anticipated that this growth can be accommodated within current year budgets.
Intermediate Care (OP) (Adult Social Care)	(52)	(191)	(187)	(4)	Against Budget (Expenditure): Orchard House staff vacancies caused by a lag in recruiting to match funding from NHS Support for Social Care (£74k); Intermediate Care staff vacancies relating to high staff turnover and delays in recruitment to posts (£113k). Against Budget (Income): N/A Movement in Period: Staffing (£52k) – due to inadequate responses to post advertisements and time required for ongoing CRB checks, it is not anticipated that current vacancies will be filled until the end of the financial year. Management Actions: Budget Manager is reviewing staffing requirements at Orchard House.
Internal Dom Care (OP) (Adult Social Care)	152	265	(27)	292	Against Budget (Expenditure): Staffing vacancies within Internal Home Care team. Against Budget (Income): Internal Home Care shortfall in client income £124k; St Giles / Flowers House loss of client income as clients transfer to Flowers House and were subsequently re-assessed £166k. Movement in Period: St Giles / Flowers House – identification of unspent reserves to be carried forward to meet any potential future year pressures arising from St Giles transfer to Flowers House £151k. Management Actions: N/A

Significant Risks: There are no significant risks.

HOUSING AND COMMUNITY GROUP

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Housing General Fund Management	0	76	(76)	0	5	5
Strategy and Assets	0	101	25	126	131	5
Housing Access	(413)	921	302	810	1,103	293
Tenancy Services – Private Sector Housing	(212)	621	181	590	604	14
Regeneration	0	378	27	405	427	22
Community Safety	(60)	267	152	359	376	17
TOTAL	(685)	2,364	611	2,290	2,646	356
Variation Reported in Period 8						
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						
232						
124						

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Housing Access – Homelessness and Bed & Breakfast (B&B)	118	293	1,854	(1,561)	<p>Against Budget (Expenditure): Unbudgeted B&B homelessness placements and administration costs are projected to amount to £1,259k gross by March 2013 offset by a drawdown from reserves (£200k); Private Sector Leasing (PSL) placement costs £794k offset by PSL rental income and subsidy below.</p> <p>Against Budget (Income): Billing to B&B clients estimated to reach (£569k) above budget by end of the year; Unspent housing grants covering homelessness prevention – Preventing Repositions (£60k), Mortgage Rescue (£87k) and economic downturn (£30k) – these grants are not ring fenced and are to be used within Housing Access to fund B&B budget shortfalls; PSL rental and Subsidy Income (£815k) offset against PSL placement costs above.</p> <p>Movement in Period: Additional Bed & Breakfast forecast including additional pressure for bad debt provision £50k; Increase in Bed & Breakfast placements £132k.</p> <p>Management Actions: 20 of the newly completed properties at Oxley Park are expected to be let by end January 2013 at Affordable rents to address local housing need. Remaining 21 properties are to be let during Feb-March 2013. In addition, the HRA hostel at Drayton Road</p>

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Tenancy Services – Private Sector Housing (PSH)	6	14	(95)	109	<p>was brought into full operational use at the end of October – both mitigating the level of costly B&B placements; The service is now billing clients weekly via SAP, to increase effectiveness and management of billing, collection and debt reduction. Longer term there will be a service redesign and also the service will explore the possibility of discharging homelessness duty into the private rented sector.</p> <p>Against Budget (Expenditure): Savings from reduction in caravan management (£37k) and surplus within Disabled Facilities Grant (DFG) administration (£52k).</p> <p>Against Budget (Income): Rental income budgeted from creation of a traveller's site at Fenny Lock - project has now been cancelled £94k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>

Significant Risks: There are no significant risks.

COMMUNITY FACILITIES UNIT

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Group Management	0	93	(93)	0	4	4
Community Asset Transfers	0	60	2	62	62	0
Leisure and Community	(329)	5,709	364	5,744	5,927	183
Outdoor Education	0	84	29	113	113	0
Sports Development	(845)	1,945	116	1,216	1,218	2
Libraries Arts and Heritage	(660)	5,044	632	5,016	5,005	(11)
TOTAL	(1,834)	12,935	1,050	12,151	12,329	178
Variation Reported in Period 8						(2)
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						180

Analysis of Significant Variations:

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Leisure and Community	188	183	121	62	<p>Against Budget (Expenditure): Windmill Hill Golf Course bad debt provision £80k; New leisure contract tender costs £55k.</p> <p>Against Budget (Income): Golf Course income including settlement of insurance claim (£13k); Income shortfall across all other facilities £75k.</p> <p>Movement in Period: Windmill Hill Golf Course £174k.</p> <p>Management Actions: Forfeiture notice served on Golf Course Management Ltd.</p>

Significant Risks:

1 New management needed for Windmill Hill Golf Course.

RESOURCES: FINANCE, HR & GOVERNANCE

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Resources Director	0	212	260	472	472	0
AD Audit and Risk	0	103	(103)	0	(9)	(9)
Audit & Risk	(1,409)	1,888	(722)	(243)	(50)	193
Procurement	(34)	66	248	280	369	89
Ongoing Pension	(506)	1,335	0	829	778	(51)
Strategic Finance	(131)	654	(521)	2	0	(2)
Partnership	(63)	24,409	(24,203)	143	116	(27)
Strategic HR	(131)	612	(1,371)	(890)	(764)	126
Law & Governance	(2,234)	1,902	345	13	198	185
Externally provided services - Audit	(59)	474	24	439	300	(139)
Externally provided services - Insurance	(2,073)	1,853	220	0	45	45
Democratic Services	(193)	2,236	925	2,968	2,913	(55)
Non-Revenue & Benefits budgets	(6,833)	35,744	(24,898)	4,013	4,368	355
Discretionary Rate Relief	0	409	0	409	409	0
Housing Benefits & Council Tax	(116,625)	117,544	0	919	669	(250)
Revs and Benefits Administration	(3,294)	1,071	6,900	4,677	4,677	0
Revenue and Benefits	(119,919)	119,024	6,900	6,005	5,755	(250)
TOTAL	(126,752)	154,768	(17,998)	10,018	10,123	105
Variation Reported in Period 8						9
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						96

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Audit & Risk	9	193	(256)	449	<p>Explanation of Variations</p> <p>Against Budget (Expenditure): Reduced cost of insurance premium payments in respect of schools (£188k); Lower staff costs in Internal Audit (£70k).</p> <p>Against Budget (Income): Lower income from recharges in relation to schools insurance, largely due to non provision of services to Academies £440k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>
Strategic HR	21	126	101	25	<p>Against Budget (Expenditure): Total spend on Pay & Rewards £45k; reduction in Childcare Vouchers & Occupational Health (£57k); additional Job Evaluation costs £138k.</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: Childcare Vouchers & Occupational Health (£57k); additional Job Evaluation costs £74k.</p> <p>Management Actions: Saving target reducing Strategic HR capacity (£45k) - Revised plan to be reviewed by 31/01/13 and will take effect from 01/04/13.</p> <p>Against Budget (Expenditure): Locum costs £230k, offset against savings in salaries for vacant posts (£342k); External legal spend £59k.</p> <p>Against Budget (Income): Under recovery of internal income resulting from employing external resource due to vacant staff and the service not increasing rates to reflect this change £230k.</p> <p>Movement in Period: External legal spend £59k.</p> <p>Management Actions: There is a complete review of the legal structure currently being undertaken, this includes the charging of legal services to service groups.</p>
Law & Governance	48	185	(30)	215	<p>Against Budget (Expenditure): Savings from external audit fees due to a reduced fixed fee agreement with a different provider (£149k).</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>
Externally Provided Services- External Audit	1	(139)	(149)	10	<p>Against Budget (Expenditure): Increase in insurance claims £290k offset by an. Additional contribution from insurance reserve (£300k).</p>
Externally Provided Services- Insurance	0	45	0	45	

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
					<p>Against Budget (Income): N/A</p> <p>Movement in Period: N/A</p> <p>Management Actions: A new code of practice is being developed in association with Highways, the aim of this is to prioritise defects and repair in line with guidelines to reduce insurance claims.</p>
Housing Benefits and Council Tax	0	(250)	0	(250)	<p>Against Budget (Expenditure): N/A</p> <p>Against Budget (Income): Although there is an improvement (from the budgeted position) in the recovery of Housing benefit subsidy claimed from DWP, this is being closely monitored.</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>

Significant Risks:

1	Risk that insurance claims will not be covered by the amount in the reserve. The Insurance Section is actively working with those Services where the increase in claims is occurring to work towards reducing them however there may be a need to increase the Insurance Reserve in the short term.
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RESOURCES: PUBLIC ACCESS

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Public Access	(202)	862	(209)	451	586	135
Information Technology	(1,234)	2,331	(1,201)	(104)	(43)	61
Facilities and Admin Buildings	(780)	4,943	(4,430)	(267)	(667)	(400)
Sponsorship	(269)	142	73	(54)	(54)	0
Property	(62)	239	(172)	5	94	89
Corporate Property	(896)	948	2	54	90	36
Facilities Management	(1,484)	1,819	(117)	218	341	123
TOTAL	(4,927)	11,284	(6,054)	303	347	44
Variation Reported in Period 8						157
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						(113)

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Public Access	(5)	135	135	0	Against Budget (Expenditure): Public Access AD not budgeted £73k; Additional Public Access Transformational costs incurred to maintain pace of change £96k. Against Budget (Income): N/A Movement in Period: N/A Management Actions: Further investigation required into phasing of costs and savings.
Facilities and Admin Buildings	(89)	(400)	(511)	111	Against Budget (Expenditure): Net effect of Saxon Court purchase including rent saving & prudential borrowing costs (£570k); Office Rationalisation costs £285k; Saving on Equipment Operating Lease Rentals which have terminated (£115k). Against Budget (Income): Unachievable catering & room hire income target due to changes in hospitality arrangements £96k. Movement in Period: N/A Management Actions: Hospitality – business case to be implemented although savings/reduced costs this year may be minimal.

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Facilities management	27	123	(250)	373	<p>Against Budget (Expenditure): Lower trading expenditure due to uncertainty around building work (£250k).</p> <p>Against Budget (Income): Reduced trading income due to uncertainty around building work £346k.</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>

Significant Risks: There are no significant risks

ENVIRONMENT & WASTE

SERVICE AREA	Budget					Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000			
Waste Disposal	(1,244)	9,236	168	8,160	8,306	146	
Waste Project	0	611	17	628	628	0	
Open Space & Countryside	(298)	816	98	616	680	64	
Refuse Collections	(377)	8,395	35	8,053	8,057	4	
Projects	(90)	146	14	70	70	0	
TOTAL	(2,009)	19,204	332	17,527	17,741	214	
Variation Reported in Period 8						320	
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						106	

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Waste Disposal	95	146	(222)	368	<p>Against Budget (Expenditure): Tonnage projections in the CRC and Hazardous Waste contracts have meant a decrease of (£205k).</p> <p>Against Budget (Income): Waste Disposal has identified a pressure in MRF profit share income due to the fall in material prices, increased shipping prices and the contractor losing contracts of £535k.</p> <p>Movement in Period: Forecast updated to allow for anticipated success on additional income claim £95k.</p> <p>Management Actions: An action plan is being enacted by the contractor to turn the position around to try to generate a profit.</p>

Significant Risks: There are no significant risks

NEIGHBOURHOOD SERVICES

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Neighbourhood Services Management	0	812	(227)	585	387	(198)
Commercial Development	(9,194)	10,803	603	2,212	3,150	938
Neighbourhood Management	(310)	5,411	475	5,576	5,687	111
Open Space & Country Park Development	(24)	26	13	15	15	0
TOTAL	(9,528)	17,052	864	8,388	9,239	851
Variation Reported in Period 8						790
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						61

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Neighbourhood Services Management	18	(198)	(198)	0	Against Budget (Expenditure): Expenditure held back to offset pressures elsewhere in Service Group including vacancies, overtime, furniture, equipment, conferences, uniform and project expenditure. Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A
Commercial Development	39	938	134	804	Against Budget (Expenditure): Increased costs for grass cutting due to the adverse weather conditions that has effected grass growth, shrub growth and not being able to apply weed killer £134k. Against Budget (Income): A decision has been taken that Highways should not be charging a surplus on internal works. This reduces income to the service of £546k. Movement in Period: N/A Management Actions: N/A
Neighbourhood Management	(5)	111	0	111	Against Budget (Expenditure): N/A Against Budget (Income): Residual Land Transfer from HCA being discussed as part of the wider land transfer project £118k. Movement in Period: N/A Management Actions: N/A

Significant Risks There are no significant risks
REGULATORY UNIT

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Regulatory Unit Management	0	273	11	284	284	0
Regulatory Compliance	(1,990)	2,839	643	1,492	1,438	(54)
Regulatory Investigations	(161)	2,161	211	2,211	2,185	(26)
Other Services	(1,775)	1,439	127	(209)	(218)	(9)
TOTAL	(3,926)	6,712	992	3,778	3,689	(89)
Variation Reported in Period 8						(85)
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						(4)

Analysis of Significant Variations: There are no significant variations to report at present.

Significant Risks: There are no significant risks

HIGHWAYS AND TRANSPORTATION

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
AD Transport	0	203	(278)	(75)	(80)	(5)
Total AD Transport	0	203	(278)	(75)	(80)	(5)
Transportation Services Management	(1)	130	26	155	159	4
Policy and Programmes	(7)	345	114	452	452	0
Passenger Transport	(156)	7,324	497	7,665	7,611	(54)
Parking Strategy and Operations	(9,808)	3,357	304	(6,147)	(6,187)	(40)
Total Transportation Services	(9,972)	11,156	941	2,125	2,035	(90)
Highways Management	0	140	26	166	264	98
Traffic Management	(85)	454	266	635	631	(4)
Road Safety	(51)	163	156	268	282	14
Highway Maintenance	(226)	12,031	233	12,038	12,025	(13)
NRSWA	(247)	161	69	(17)	57	74
Bridges	(124)	261	3	140	221	81
Street Lighting	(125)	3,084	191	3,150	3,514	364
Adoptions	(616)	164	213	(239)	(323)	(84)
Total Highways Services	(1,474)	16,458	1,157	16,141	16,671	530
TOTAL	(11,446)	27,817	1,820	18,191	18,626	435
Variation Reported in Period 8						
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Street Lighting	7	364	318	46	Against Budget (Expenditure): Additional energy costs arising from switching back the grid lights £313k. Against Budget (Income): N/A Movement in Period: N/A Management Actions: N/A

Significant risks

1 Parking income continues to be of a volatile nature.

2 The third party insurance claim from the Secklow Gate Bridge fire has not yet been settled and the final amount to be received therefore remains uncertain.

CORPORATE CORE

SERVICE AREA	Budget			Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000		
Chief Executive	(27)	260	(233)	0	0
Policy and Performance	(254)	1,078	(470)	354	(86)
Research and Intelligence	(58)	613	42	597	(58)
Communications	(193)	595	(147)	255	(93)
Director of Strategy	0	156	122	278	(2)
Portfolio Office	0	127	(193)	(66)	(14)
Organisational Transformation Programme	0	30	5	35	0
TOTAL	(532)	2,859	(874)	1,453	(253)
Variation Reported in Period 8					
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9					(246)
					(7)

Analysis of Significant Variations: There are no significant variations to report at present.

Significant Risks: There are no significant risks

PLANNING, ECONOMY & DEVELOPMENT GROUP

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Planning Management	0	175	(129)	46	86	40
Development Management	(1,562)	1,215	603	256	213	(43)
Spatial Planning	(49)	793	323	1,067	1,044	(23)
Total	(1,611)	2,183	797	1,369	1,343	(26)
Infrastructure	(830)	939	291	400	415	15
Urban Design & Landscape Architecture	0	0	0	0	0	0
Total Infrastructure Co-ordination	(830)	939	291	400	415	15
Economic Development	(287)	297	117	127	120	(7)
TOTAL	(2,728)	3,419	1,205	1,896	1,878	(18)
Variation Reported in Period 8						(53)
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						35

Analysis of Significant Variations - There are no significant variations to report at present.

Significant Risks:

1	Income streams in Planning are dependant on demand driven fee income.
2	The outcome of the Core Strategy examination is still not known and therefore the estimate of the final costs cannot yet be confirmed. To date, all costs are contained within available resources but should further work be required then this needs to be examined, this is likely to result in an overspend.

HOUSING REVENUE ACCOUNT

SERVICE AREA	Revised Budget £'000	Forecast £'000	Variation £'000
Dwelling Rents	(49,871)	(49,907)	(36)
Non-Dwelling Rents	(1,825)	(1,842)	(17)
Other Charges for Services and Facilities	(2,183)	(2,196)	(13)
Total Income	(53,879)	(53,945)	(66)
Repairs and Maintenance	10,526	10,469	(57)
General Management	9,596	9,905	309
Special Services	3,273	3,156	(117)
Rent, Rates, Taxes and Other Charges	360	360	0
Housing Benefits Transfers	147	193	46
Provisions	671	443	(228)
Capital Financing Costs (Debt and RCCO)	29,352	30,302	950
Total Expenditure	53,925	54,828	903
Net (Surplus)/Deficit for the Year	46	883	837
Uncommitted Reserve Brought Forward	(4,545)	(5,511)	(966)
Uncommitted Reserve Carried Forward	(4,499)	(4,628)	(129)
Variation Reported in Period 8			30
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9			(159)

Analysis of Significant Variations

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Repairs and Maintenance	5	(57)	(57)	0	Against Revised Budget (Expenditure): Fire safety assessment & works projected undrawn balance (£70k). Fire safety training to be completed during November, appraisal of need and works to follow thereafter. Overall revenue repairs spends to date and year end are currently accommodated within net budgeted allocation, however due to nature of responsive works and fulfilment of health & safety requirements, sharp volatility in spends can occur month by month resulting in new pressures on budgets. Against Budget (Income): N/A Movement in Period: N/A

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
General Management	(90)	362	362	0	<p>Against Revised Budget (Expenditure): Estimated cost to fund HRA element of proposed buy out of Mouchel Business Services (MBS) contract £698k; HRA central recharge account surpluses (£108k) to fund unbudgeted Public Access project contribution £130k. Staff vacancies and release of surplus increment budgets (£113k). Additional capitalisation of building services management costs (£86k).</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: Savings identified in employment costs due to vacancies (£51k).</p> <p>Management Actions: N/A</p>
Special Services	1	(117)	(117)	0	<p>Against Budget (Expenditure): Lower utilities costs savings on housing blocks (£130k). Increased block building insurance premiums £64k.</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>
Bad debts	(116)	(228)	(228)	0	<p>Against Budget (Expenditure): Increase in housing rents bad debts due to increases in current and former tenant debt levels £121k; Reduction in Leasehold Major Works (MW) write-off provision (£339k) due to reduced leasehold capital works.</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: Additional forecast reduction in the contribution to the Major Works bad debts provision due to a reduction in amounts expected to be recharged to leaseholders this year (£115k).</p> <p>Management Actions: Rent collection project to commence this year to address high debt levels, processes and welfare reform pressures.</p>
Capital Financing: Depreciation Provision (Funding for future replacement works)	0	3,335	3,335	0	<p>Against Revised Budget (Expenditure): Estimated additional £3.335m depreciation charge. This will bring the charge up to the value of the past Major Repairs Allowance (MRA) of £8m, which has been previously used a proxy for depreciation charges and will be increased in future years as the authority moves towards componentised depreciation accounting.</p> <p>Movement in Period: N/A</p> <p>Management Actions: N/A</p>

Service Area	Movement against Period 8	Variance against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Capital Financing: Contribution from Major Repairs Reserve (MRR) and Contributions to Capital (RCCO)	0	(2,385)	(2,385)	0	Against Revised Budget (Expenditure): The share of Capital programme funded from Revenue (RCCO) exceeds original funding budgets by (£2,217k) (includes £700k capital enhancement projects 21 Feb 2012 Council decision). Contribution from Major Repairs Reserve (£4,602k) to part fund capital programme and depreciation costs. Movement in Period: Revision in net capital funding (£369k). Management Actions: N/A
Uncommitted Reserve Brought Forward	0	(966)	0	(966)	Against Budget (Expenditure): N/A Against Budget (Income): FY11/12 HRA closing Reserve (pre-audit) Brought Forward to FY12/13 (£966k). Movement in Period: N/A Management Actions: N/A

Significant Risks:

1	Repairs & maintenance – Continued pressures on repairs & maintenance budgets due to responsive nature of works.
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DEDICATED SCHOOLS GRANT

SERVICE AREA	Budget				Projected Outturn £'000	Projected Variation £'000
	Inc £'000	Exp £'000	Fixed Recharges £'000	Net £'000		
Integrated Support	0	1,859	89	1,948	2,023	75
Social Care	(814)	9,795	177	9,158	8,257	(901)
Integrated Support and Social Care	(814)	11,654	266	11,106	10,280	(826)
Education, Effectiveness and Participation	(167,441)	155,909	426	(11,106)	(10,379)	727
TOTAL	(168,255)	167,563	692	0	(99)	(99)
Variation Reported in Period 8						
MOVEMENT BETWEEN PERIOD 8 & PERIOD 9						645

Cumulative Position Balance of DSG

	Budgeted £'000	Forecast £'000	Variation £'000
Gross DSG	(200,540)	(200,527)	13
DSG Balance brought forward at 1/4/2012	(2,955)	(4,034)	(1,079)
Post 16 Funding	(7,657)	(7,210)	447
Resources available	(211,152)	(211,771)	(619)
Central Expenditure	13,751	13,652	(99)
Academy Budget Shares	45,804	51,536	5,732
LACSEG	581	413	(168)
ISB	148,949	142,387	(6,562)
Expenditure	209,085	207,988	(1,097)
DSG Balance carried forward at 31/3/2013	(2,067)	(3,783)	(1716)

Analysis of Significant Variations

Service Area	Movement against Period 6	Variance Against Budget	Variance in Exp against Budget	Variance in Income against Budget	Explanation of Variations
Corporate Parenting	0	(315)	(315)	0	<p>Against Budget (Expenditure): Due to currently no young people in non SEN educational placements saving forecast of (£315k) on Independent School Fees (Non SEN).</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: No significant movement in the period.</p> <p>Management Actions: N/A</p>
SEN and Disability	(63)	(578)	(475)	(103)	<p>Against Budget (Expenditure): Independent Special School placements budget currently forecasting underspend of (£625k) & Out of Authority Placements underspend (£260k) both due to a lower than budgeted number of placements. An increased spends of £70k on Additional Education Resources (AER) retained due to the delayed impact of changes to delegated funding. AER special schools overspend £77k following a payment for outreach delivered in mainstream schools.</p> <p>Against Budget (Income): N/A</p> <p>Movement in Period: Due to lower than budgeted number of placements an increased under spend (£150k) on Special Out of Authority placements. AER special schools overspend £77k following a payment for outreach delivered in mainstream schools.</p> <p>Management Actions: N/A</p>
EEP MANAGEMENT	498	538	538	0	<p>Against Revised Budget (Expenditure): Additional spend on redundancies £139k, offset by the Schools in Financial Difficulty contingency underspend of (£134k). Removal of discretionary rate relief on NDR for Stantonbury Campus £342k; and a further payment for the MK Safety Centre of £90k agreed at Schools Forum 25 October 2012 to honour previous commitments.</p> <p>Against Revised Budget (Income):</p> <p>Management Actions: Increased spend on redundancies £46k, removal of discretionary rate relief on NDR for Stantonbury Campus £342k, and a further payment for the MK Safety Centre of £90k, agreed at Schools Forum 25 October 2012 to honour previous commitments.</p>