

Strategic Placemaking Scrutiny Committee report



13 OCTOBER 2021

Commissioning 2023 Regular Update

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Exempt / confidential / not for publication	No
Council Plan reference	Council Plan Commitment 15: Bring forward the future operational models for waste and landscaping services beyond the end of the current contracts in 2023. Council Plan Commitment 42: Bring forward a report to the July 2021 Cabinet to introduce a new "MK Way," that uses council procurement and works with partners to deliver and capture local community improvements and social value.
Wards affected	All wards

On 1 July 2021, the Strategic Placemaking Scrutiny Committee requested that the Director of Environment and Property provide regular updates on the progress of the Commissioning 2023 strategy.

1. Background

1.1 On 20 July 2021, Councillor Townsend (Cabinet member for Public Realm) made the following Delegated Decision:

1.1.1 commencement of the work and subsequent tender exercise to commission a new external provider for kerbside waste and recycling collection and street cleansing, to commence on 1 April 2023, on the basis of a five-year contract, with an option to extend for a further five years and the opportunity for the Council to make changes after the first five-year period.

1.2 On 31 August 2021, Councillor Townsend (Cabinet member for Public Realm) made the following Delegated Decision:

1.2.1 that a procurement exercise for the remaining landscape management and play area inspections and maintenance services commence on the following basis:

1.2.1.1 as part of an integrated contract with waste collection and cleansing (five-year contract commencing 1 April 2023 with an option to extend for a further five years); and

1.2.1.2 that contract tender documents and contract mechanisms enable the ongoing devolution to Parish and Town Councils and require the appointed provider to support and encourage this.

2. Programme/Project Structure and Governance

2.1 The Environmental Services Procurement Project (ES Procurement) is an intrinsic part of the Environmental Services Programme (or Commissioning 2023).

2.2 A Project Team has been established to deliver the ES Procurement Project, which comprises people with the necessary expertise and experience from procurement, finance legal and technical disciplines, both internal and external.

2.3 The Senior Project Manager for the ES Procurement Project provides regular reports to the Environmental Services Programme Board, which is held monthly and is chaired by the Director of Environment and Property.

3. Project Plan

3.1 The Project Team are working to develop the procurement documentation with a view to publishing a contract notice on Find a Tender service during Q4 2021.

- 3.2 During Q1 2022, Selection Questionnaires (SQ) shall be evaluated, and Potential Suppliers shall be Invited to Participate in Dialogue (ITPD).
- 3.3 Further updates on the Project Plan shall be provided to the Strategic Placemaking Scrutiny Committee on 26 January 2022 and 23 March 2022.

4. Objectives & principles

- 4.1 Deliver Services that provide value for money and provide cost efficiencies through:
 - 4.1.1 optimum risk partition whereby risks are apportioned to the party best able to manage them;
 - 4.1.2 asset finance to be provided by the Council where cost effective;
 - 4.1.3 existing depot sites to be leased to the Contractor(s); and
 - 4.1.4 flexibility to accommodate reasonable variations including growth in population, households, waste, adopted highways. Both parties to the contract will be able to implement improvement and initiate change through agreed change mechanisms.
- 4.2 Achieve high levels of resident satisfaction through:
 - 4.2.1 delivery of Services in accordance with the Specification and the Contractor's Method Statements;
 - 4.2.2 effective management, monitoring and reporting of all Services throughout the life of the contract. Monitoring shall be undertaken by both the Contractor and the Council;
 - 4.2.3 operation of an effective Performance Management Framework that complies with Good Industry Practice, whereby defaults in performance are used in the calculation monthly financial deductions; and
 - 4.2.4 a drive to achieve continual improvement.
- 4.3 Provide a positive contribution to the Council's objectives to be the Greenest City by:
 - 4.3.1 increasing Reuse, Recycling and Composting of Contract Waste;
 - 4.3.2 adopting low carbon goods and services to include vehicles, plant, equipment and consumables; and

- 4.3.3 encouraging natural habitats and increased biodiversity through sustainable working practices in landscape maintenance.
- 4.4 Make a positive contribution to Social Value (see section 5 below) by:
 - 4.4.1 being a Real Living Wage employer;
 - 4.4.2 recognising social value in commissioning process; and
 - 4.4.3 supporting smaller local suppliers.
- 4.5 Manage and deliver the Service such that the Health, Safety and Welfare of all Service Users and Staff is adequately protected and effectively monitored.
- 4.6 Meet or exceed all statutory and legal obligations pertaining to the provision of the Service including all applicable environmental, planning and transport legislation.

5. Social Value

- 5.1 The Council and our partners can make a positive difference through procurement, by ensuring that, as far as possible, the things we buy and the services we commission have social value (positive benefits) for our community and local businesses.
 - 5.2 The Council is bringing together three important social value commitments under the banner of 'More for MK', namely:
 - 5.2.1 being a Real Living Wage employer;
 - 5.2.2 recognising social value in commissioning process; and
 - 5.2.3 supporting smaller local suppliers.
 - 5.3 The Council's Strategic Procurement Lead is a member of the Project Team and is responsible for the delivery of More for MK.
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List of annexes

None