

HRA Pressures 2021/22

Portfolio Holder	Reference	Lead Officer	Proposal Description	Risk Level	2021/22 £000s	2022/23 £000s	2023/24 £000s	2024/25 £000s	Primary Strategy	Justification
Emily Darlington	HP01	Michael Kelleher	Revenue costs arising from fire safety issues at Tower Blocks (including provision of 24/7 Warden Service, Rent Loss & compensation to tenants and additional staffing) up to 31 March 2022	HIGH	2,452	(2,452)	0	0	Legislative Inc New	Business Case
Emily Darlington	HP02	Stephen Young	Additional Asset Management client staff to more effectively deliver the Repairs and Maintenance, Planned Investment works and Estates Services.	HIGH	571	0	0	0	Policy Choice	Business Case
Emily Darlington	HP03	Steve Young	Personal Protective Equipment (PPE), Information Technology (IT), and other equipment including software cost and licenses for the enlarged client function in the Asset Management & Investment team.	MEDIUM	191	(54)	1	1	New Demand	Business Case
Emily Darlington	HP04	Steve Young	Personal Protective Equipment (PPE), Information Technology (IT) field equipment, and cordless battery powered equipment for the Estate Caretaking team.	LOW	25	(22)	0	0	New Demand	Business Case
Emily Darlington	HP05	Steve Young	Personal Protective Equipment (PPE), Information Technology (IT) field equipment for the Estate Cleaning team, and block window cleaning services.	LOW	22	(11)	0	0	New Demand	Business Case
Emily Darlington	HP06	Stephen Young	External specialist consultancy and additional Asset Management Project Manager resource to support on bringing in-house the Repairs and Maintenance services currently delivered through a contractor.	MEDIUM	150	(50)	0	0	Policy Choice	Business Case
Emily Darlington	HP07	Jane Harrison	Additional investment in the maintenance and upkeep of local areas. This pressure will cut across grounds maintenance, refuse collection and pest control, and includes a three year role for a Senior Investigations Officer working across Public Realm and Housing to combat flytipping on Housing Revenue Account Land.	HIGH	275	(50)	(10)	(70)	Policy Choice	Business Case
Emily Darlington	HP08	Will Rysdale	Purchase of "Sequel" software for Development Management team.	LOW	30	(22)	0	0	Policy Choice	Business Case
Emily Darlington	BF HP04	Jane Harrison	To pay for rent collection analytics software, 'Rent Sense'		5	0	0	0	Policy Choice	Business Case
Emily Darlington	BF HP09	Stephen Young	Funding for legal disrepair case compensation against the Council		(40)	(40)	(40)	0	Policy Choice	Business Case
Emily Darlington	HF01	Michael Kelleher	Contractual Inflation		147	415	431	447		Financial Model
Emily Darlington	HF02	Michael Kelleher	Pay Awards, Pay Inflation, Increments		237	115	118	121		Financial Model
Emily Darlington	HF03	Michael Kelleher	Stock Movements		(43)	(437)	46	164		Financial Model
Emily Darlington	HF04	Michael Kelleher	Treasury Management		2,477	28	(412)	(494)		Financial Model
Emily Darlington	HF05	Michael Kelleher	Interest		556	16	15	(15)		Financial Model
Emily Darlington	HF06	Michael Kelleher	Corporate Recharges	TBC	0	0	0	0		Financial Model
Emily Darlington	HF07	Michael Kelleher	Depreciation & Impairment	TBC	0	0	0	0		Financial Model
Emily Darlington	HF08	Michael Kelleher	Rent Increase		(849)	(1,571)	(1,692)	(1,742)		Financial Model
Emily Darlington	HF09	Michael Kelleher	RCCO (Revenue Contribution To Capital Outlay)		(5,937)	4,136	1,543	1,588		Financial Model
			Total Housing Revenue Account – Pressures & Financial Models		270	2	0	0		

HRA Income Generation 2021/22

Portfolio Holder	Reference	Lead Officer	Proposal Description	Risk Level	2021/22 £000s	2022/23 £000s	2023/24 £000s	2024/25 £000s	Primary Strategy	Justification
Emily Darlington	HS01	Michael Kelleher	Removal of net centralised budgets for vacant posts & non-essential spend	Amber	(175)	0	0	0	Being Smarter	Business Case
Emily Darlington	HS02	Sandra Rankin	Sheltered Housing non-pay budget savings for 21/22	Green	(12)	0	0	0	Being Smarter	Business Case
Emily Darlington	HS03	Will Rysdale	Due to the housing systems project making ongoing improvements to Northgate, we no longer need to use the Rentsense system. The current contract with Rentsense ends September 2021.	Green	(50)	0	0	0	Being Smarter	Business Case
Emily Darlington	HS04	Jane Harrison	Savings in non-pay budgets based on 2020/21 expenditure and forecasts.	Green	(34)	0	0	0	Being Smarter	Business Case
			Total Housing Revenue Account - Income		(271)	0	0	0		

HRA Summary

Portfolio Holder Name	Reference	Lead Officer	Proposal Group Description		2020/21 £000s	2021/22 £000s	2022/23 £000s	2023/24 £000s		
Emily Darlington			<i>Pressures & Financial Models</i>		270	2	0	0		
Emily Darlington			<i>Income Generation</i>		(271)	0	0	0		
			Total Housing Revenue Account		(1)	2	0	0		