

ANNEX B – BUDGET REDUCTIONS AND INCOME PROPOSALS DELIVERY TRACKER

Savings of £3.696m were approved for implementation in 2020/21 and £0.631m savings carried forward from 2019/20, resulting in a total of target of £4.327m to deliver. £3.518m (81%) of forecast to be delivered in year, £0.250m (6%) saving brought forward from future year and £0.809m (13%) will either not be delivered until next year or are undeliverable.

Table 1 - Budget Reductions & Income Proposals Tracker 2020/21

Savings Status	Number of Savings Targets	Income/Savings Target	2020/21 Forecast value to be delivered by YE	Variance
Achieved	10	1,471	1,471	0
On-track	23	1,789	1,789	0
Saving Bfwd	1	0	250	250
Delayed	2	300	167	(133)
Part delivered	0	0	0	0
Undeliverable	9	767	91	(676)
Grand Total	45	4,327	3,768	(559)

The table on the next page shows the undelivered; part delivered and delayed budget reduction and Income:

Table 2 – Undelivered and Delayed Budget Reductions and Income

Reference	Proposal	Target	Status	2020/21 Forecast	Variance	Comments
R20-2b	<p>Health & Social Care Integration</p> <p>A number of services have currently been identified as in scope for integration with health partners however there is yet to be agreement on some of those areas. There are also a number of other risks with regard to the deliverability including; procurement timing differences (contract end dates etc.) and understanding where the share of the saving will be delivered (i.e. does this fall to health or MKC or do we need a legal risk sharing agreement in place to enable this). The initial 2020/21 savings target of £0.5m will be mitigated through savings identified in children's (CHC income) and adults (a saving on a contract) .</p>	0	Saving Bfwd	(250)	(250)	Saving target has been realigned over the years and changed to different areas within TA / social care.
R20-8	<p>Temporary Accommodation - new actions to reduce average nightly Temporary Accommodation costs</p> <p>Use 3 Conditions Housing Association (3CHA) leased properties, reduce Enhances Private Sector Leases (EPSL) voids average from 14 to 8 units and reduce average repair costs from £2,190 to £1,600 pa.</p>	(188)	Undeliverable	(61)	127	3 Conditions Housing Association (3CHA) leased properties scheme cancelled therefore this element of the saving is undeliverable. Some savings delivered through void reductions, included in overall overspend.
R20-23	<p>Increased revenue from room hire at Children and Family Centres as a result of developing a marketing strategy and developing the parenting programme which will be offered to schools, other local authorities, charities and private companies.</p>	(8)	Undeliverable	0	8	Due to the closure of children's centres during COVID 19 there is currently no opportunity to generate fee and charges income.
R20-3	<p>Libraries: As part of the next stage of achieving efficiencies using technology and working with community organisations and other MKC services.</p>	(35)	Undeliverable	0	35	Due to the closure of libraries during COVID 19 there is currently no opportunity to generate fee and charges income.

R20-21	Organisational efficiency. Review of existing routine expenditure across the organisation.	(250)	Undeliverable	0	250	Due to Covid19 this saving is not going to be achieved. The budget will need to be rebased in future years.
R43 19-20	Full review of the Council's Customer Services offer moving to a comprehensive offer for all Council services, improved use of technology and further efficiency.	(100)	Undeliverable	0	100	There is an overall Customer Transformation target of £350k in 20/21, the £250k showing separately. The current expectation is that the £250k savings will be made but not this £100k savings target. A revised appraisal is required of this target in line with the Rapid Service Reviews and Budget Choices Reviews
R20-18	Saxon Court savings (S13 2017/18). Revised savings position following the exit of MKC staff from Saxon Court; running costs of the building could be covered by service charge income from new tenants. The saving has been phased over 2 years to reflect the expectation that Saxon will be sold Summer 2020.	(100)	Undeliverable	0	100	Saxon Court will be sold in the summer 2021 now and so the saving needs to be rolled forward a year. The existing tenants have also left in 20/21 causing a pressure on the Saxon Court cost centre of around £120k.
R20-19	Closure of the Theatre Car Park - Total annual costs of £200k and annual income of £140k. This is based on current operational costs and doesn't include the fact that the lift is permanently out of order and requires replacement and the barrier system is nearing end of life. Usage of the car park is declining (54% since 2016/17) and there is no obvious prospect of this trend reversing. This closure could also result in a capital receipt or other revenue stream if and when an alternative use is developed. This will be subject to a further business case which is being considered currently.	(31)	Undeliverable	0	31	The car park is not planned for sale yet until the development of that section of the city progresses so that the best opportunity of the land is made. However, work is now underway to close the car park. Due to it being open part of the year, there have been added costs so this saving will not be made.
R20-14	Digital Transformation & Customer Services. Programme to centralise the Council's customer services arrangements for more front line services, improving performance, access and supporting digital channels, increase responsiveness of service and reduce failure demand.	(250)	Delayed	(150)	100	A detailed plan is yet to be presented to articulate these savings but there are some broad projects being pursued. These are expected to be firmed up in the coming months.
R6 19-20	The Integrated Audit and Fraud Team - Targeted growth of £50k spread over 2 years in the Audit, Fraud and Risk service customer revenue.	(25)	Undeliverable	0	25	The saving was reduced by LGSS to £10k. This will be picked up in the repatriation of the LGSS budgets.
R20-16	Leisure Contract savings	(50)	Delayed	(17)	33	Crownhill Meeting Place is due to be transferred to the parish council resulting in reduced contract costs, however this has been delayed. It is estimated the transfer will be completed in December. The expectation is that a £17k saving will be achieved in 20/21 and full saving from 21/22 onwards

