

Sustainability and Transformation Partnership updates

Update from each of the 5 key priorities

HEALTH AND WELLBEING INTEGRATION BOARD

25 JUNE 2018

HEALTH AND WELLBEING BOARD

27 JUNE 2018

Sustainability and Transformation Partnerships

- Give opportunity for NHS organisations and councils to work together to improve how health and social care is designed and delivered in a more integrated way, enabling partners to take collective responsibility of resources and population health
- On 5th February 2018 new planning guidance was released for the NHS for the 2018/19 financial year. The key messages are as follows;
 - That the partnership arrangements are described as Integrated Care Systems (ICS) and not Accountable Care Systems (ACS)
 - All financial and operating plans must be aligned, reconciled & triangulated between providers and commissioners at BLMK level.
 - The STP is expected to check the plan
 - As an MK place there will be an expectation to develop an MK system plan that feeds into the wider BLMK system plan
 - All systems are expected to engage with patients, the public, their democratic representatives and other community partners.

STP Priority 1: Prevention

Purpose

- Working together to close the health and wellbeing gap by improving healthy life expectancy and reducing health inequalities

Update on key work streams

- **Cardiovascular disease prevention** - programme is still current, evaluation will be completed following collection of all activity data. Early indications shows that prevalence of detected hypertension (27.2%) and AF (1.3%) in line with expectations. Funding to enable continuation/development has not yet been identified.
- **Social Prescribing pathway Livelife MK** - Following 2 months delivery c.30-40 residents with low level mental health and wellbeing needs are accessing the programme. MK awaiting funding outcome from DoH to enable continuation and development to a single, all levels of acuity, SP programme in partnership with MKCCG/MKC.
- **Communication campaigns** – a programme is being developed and will commence with a 'Healthy Hearts Campaign' across July and August. This CVD campaign will encourage MK residents to complete the interactive NHS ['Know your heart age'](#) tool which raises awareness of knowing your blood pressure/cholesterol numbers as early indicators of risk of CVD, and provides lifestyle advice.
- **MK Place plan** – place based plans are currently being developed and prevention is a key component.

Next steps

- Evaluate pilot programmes and seek funding to continue CVD in MK
- Support the development of the MK Plan Prevention priorities

STP Priority 2: Primary, community and social care

Purpose

- To build high quality, resilient, integrated primary, community and social care
- To reduce the number of people being admitted to hospital

Update on key work streams

- Programme of work driven by the Integration Board
- Monitoring and improving existing schemes to reduce non elective activity and developing/implementing new potential proposals.
- Cluster working is now ongoing and each cluster meets on a monthly basis. A Practice Manager and a GP lead has been agreed for each practice and they attend the cluster meetings. Cluster Steering Group in place and meets monthly.
- 100% of registered population across Milton Keynes is covered through cluster working. Cluster plans all have short, medium and long term goals and all clusters have commenced working on these.
- Next steps are to define clear outcomes for each cluster and work with key stakeholders to implement the delivery of these plans.
- NAPC have met with 1 cluster and are arranging a follow up meeting with key stakeholders to share the cluster vision and priorities.

STP Priority 3: Sustainable secondary care services across BLMK

Purpose

Delivering high quality and sustainable secondary (hospital) care services across the ICS with a focus on meeting national standards and cost reduction including working with other secondary care and tertiary providers

Update on key work streams

MK - Focus on PLACE-based care model for residents of Milton Keynes

- High Intensity User programme progressing and under review for wider roll-out. Full MDT taking place monthly (including Social Care, Mental Health, Community, Acute, Police etc) and having a positive effect with 29% reduction in A&E attendance for this cohort of patients.

Quality and Efficiency focus

- Right Care and Get It Right First Time focus, including on 7-day service standards. MKUH working with Buckinghamshire hospitals to further develop existing relationships to improve access and quality of care for patients.
- Cancer services development in conjunction with the East of England Cancer Alliance. MK system focussed on FiT (Fecal Immunochemical Test) testing for Bowel screening (less invasive solution) being rolled out across MK GPs. BHT focus on Prostate pathway and L&D focussed on Lung pathway.
- Local Maternity System plans in early stage development for Midwifery Led Unit at MKUH and delivering continuity of carer where possible for our most complex patients

Bedford / Luton Hospitals Programme - Acquisition of Bedford Hospital Trust by Luton & Dunstable University Hospital FT

- Full business case developed for proposed merger between Luton & Dunstable and Bedford Hospitals
- c.£100m capital case in development for updates to the L&D site, c.£30m capital cases in development for BHT
- Ongoing discussions in respect of Estates priorities raises risk to 'fair-share' of investment for MK

STP Priority 4: Technology

By 2020 BLMK citizens, patients, carers, care providers, clinicians and managers are able to make maximum use of information to deliver the best outcomes with maximum efficiency.



Update on key work streams

- **Provider Digital Maturity** – looking at the systems used by all providers across the footprint to see what options there are for integrating – a business case has been produced to see if an integrated platform across all health and care platforms can be developed– this will be clinically focused
- **Control and Information Governance** – BLMK draft overarching sharing agreements templates have been agreed by the IG Sub Group
- **N3 Replacement** – **this is the secure networks that the NHS and care providers us and is being** BLMK Collaborative Procurement for N3 Replacement – MKC working with STP on this but taking
- **Predictive Data analysis and Operational Intelligence** – looking at Strategic Whole Population Health Analytics Capability – ongoing work underway by all MK providers to provide datasets, this potentially could provide good insight on the health and care needs / costs of the population
- **Supporting new ways of working** – Care Home Digitisation programme underway – not clear as yet how much progress has been made

STP Priority 5: System Re-engineering

Purpose

- To deliver an Integrated Care System in BLMK – based on the ‘triple tier’ model of:
Scale (BLMK) **Place** (MK) **Locality** (30-70k GP registered list size **clusters**)

Update on key work streams

- Strengthening CCG leadership across the BLMK – process underway
- Decision on merger between Luton and Dunstable and Bedford General Hospital – still expected in summer 2018 pending decision on capital funding.
- 7 primary care clusters established in MK & opportunities for cluster working being progressed
- MK system partners preparing to share data to provide greater insight into the drivers of demand/need within our system (information governance approval now received)
- Single narrative operational plan for BLMK agreed by STP partners and submitted to NHSE on 30 April 2018 – local actions to fall into MK place-based plan.
- Decision expected on how the system control total will operate. Revised options for how ICS Financial Framework will operate during 18/19 were issued in May.

Next steps

- Transformation Board to develop & agree its ‘place-based’ plan for 2018/19
- Prepare local ‘bid’ for potential Sustainability & Transformation (STF) funds that will support delivery of the plan
- Report back the findings of the analytic work in MK and agree appropriate interventions