

Q2 Oct 2018		Version: 0.1 Date: 11.10.18		RAG	RAG summary	Corporate Project Dashboard		DCA summary	
				G	19			DCA	28
				A/G	22				19
				A/R	9				4
				R	1				
Name	Sponsor	PM	RAG		Supporting Comment		DCA		
				Q1	Q2			Q2	
<b>1.0 PLACE Portfolio - Corporate Director D Sharkey</b>									
<b>1.1 Growth Delivery - Sponsor T Darke</b>									
1.1.1	Key Sites including Local Investment Plan Delivery	B Leahy	S Evans	Red	Red	Housing delivery for Quarter 1 stood at 27% of target, which is encouraging. Quarter 2 data to be collected at end of September. Most strategic sites are continuing to deliver, with delivery in Central Milton Keynes still a cause for concern. MKC continue to be a pilot authority for the new Housing Delivery Action Plan, now brought in as a requirement for under delivering areas in the recently published National Planning Policy Framework. Measures to increase delivery are being developed through the Housing Strategy and potential Housing Deal.		Amber/Red	
1.1.2	Planning Obligations Policy Review (including CIL)	B Leahy	S Evans	Amber/Green	Green	The Supplementary Planning Document proposed for adoption from 1 September has been rescinded and Cabinet have agreed to the timetable for a new document, to be aligned with Plan:MK. Preparation on a paper to Cabinet on Community Infrastructure Levy (planned for December) is ongoing.		Green	
1.1.3	Broadband Projects: 1. BT Commercial Rollout 2. BDUK Rollout 3. Broadband Extension Project	S Evans	M Smith	Amber/Green	Amber/Green	BT Commercial rollout now effectively complete in MK. No new plans yet announced by Openreach to increase commercial footprint. BDUK 2 contract now extended to q1 2019 as BT has experienced delays with its sub contractors which has affected the rollout in Milton Keynes - Recovery Plan in place which is being closely monitored. MKC expects BT to deliver all the contracted structures by April 2019. BDUK 3 contract is currently being amended to take account of the City Fibre rollout as that is incrementally announced. This should provide scope to cover more homes and businesses in rural areas that would not otherwise have been covered.		Green	
1.1.4	Plan:MK	B Leahy	J Cheston	Amber/Green	Green	The hearing sessions for the examination of the plan concluded on 30 August 2018. The Planning Inspector's interim findings on his examination of the plan were issued on 13 August 2018. These do not imply any significant changes to the plan's strategy or site allocations or the timetable for its adoption, but some modifications to the plan will need to be consulted on in October/November 2018. A roadmap setting out the key milestones to adoption has been prepared. The best-case scenario mapped out assumes receipt of the Planning Inspector's report by the end of December 2018 and adoption in January 2019.		Green	
1.1.5	Site Allocation Plan	B Leahy	J Cheston	Green	Green	The adoption of the Site Allocations Plan was agreed at the Council meeting on 18 July 2018. To be closed next quarter		Green	
1.1.6	Brooklands Health Facility	P Van Geete	M Demmon	Green	Green	Health Centre was handed over on programme on 3 September and opened as General Practice on 10 September. Some minor works around car park and planting require to be completed but nothing impacting on operations. First tenant (Pharmacy) will open this month and Dentist will commence fit-out this month with a view to opening in December. To be closed next quarter		Green	
1.1.7	Central Bletchley Urban Design Framework	B Leahy	P Hammond	Green	Green	The Commercial Viability Assessment to inform production of the Prospectus has been now completed. Draft Prospectus document scheduled for production by end of calendar year [NB consultation and engagement strategy being evolved in collaboration with relevant Portfolio Holder]. The soundness of Policy SD19: Central Bletchley Urban Design Framework Area was examined at the Local Plan examination held in July and the Inspector seemed comfortable with the policy direction. Formal endorsement or adoption of Prospectus document expected following formal adoption of Plan:MK which is scheduled before the end of March '19. WBC Neighbourhood Plan currently subject to formal examination. MKC's Transport team, in conjunction with East-West Rail Consortium, is actively promoting and exploring delivery of an 'eastern entrance' to Bletchley Railway Station which, it is hoped, can be delivered by way of WIK. Network Rail has been commissioned to undertake associated design work. The possibility of a new station entrance will need to be factored into the Prospectus, however, the SoS Transport is understood to be of the view that NR's plans for Bletchley on the back of EWR project are not sufficiently ambitious. MKDP is engaged in potential land assembly/site acquisition in the environs of Sherwood Drive [e.g. emergency service sites]. Clarification of Network Rail's land disposal[s] in the vicinity of Bletchley Railway Station is still ongoing. Last CBP Project Board meeting held on 17 September.		Green	
1.1.8	Church Farm Delivery Site	B Leahy	P Van Geete	Amber/Red	Amber/Red	Discussions remain ongoing between Deloitte's (on behalf of MKDP) and Bidwells (on behalf of Connolly), and the landowners. All parties remain confident of reaching a resolution. Reaching a conclusion to these discussions will allow progress on technical design of the access and agreement on cost sharing amongst the interested parties		Amber/Red	

1.1.9	City Fibre		M Smith	Green	Green	City Fibre is currently completing its rollout in Bletchley and intends to increase the rate of its deployment over the coming months. The next stage of its deployment is understood to cover the western side of the city from Tattenhoe to Stony Stratford. This should commence later in 2018 and be complete by mid 2019. City Fibre has so far deployed across 77 km of roads in Milton Keynes since it began works in March 2018. Infrastructure Team is liaising with CF and MKC Highways regularly.	Green
<b>1.2 Highways - Sponsor T Blackburne-Maze</b>							
1.2.2	V4 Crossings	D Taylor-Bond	R Trowse	Amber/Red	Amber/Green	J4, V4 – The construction of the toucan pedestrian crossing commenced on 1 October 2018. Stakeholders have been informed of traffic management through the 8 week construction. The crossing is anticipated to be in operation from 10 December. J24, H4 – At-grade pedestrian crossing currently at design stage. J25, V4 – Underpass - Target Cost and design expected December. QS to be appointed to review target cost. Once Target Price confirmed for construction - budget allocation will be reviewed and further capital will be identified as approved in the Delegated Decision on 20 March 2018. J26, V4 - Delegated Decision noted Developers proposal for junction, which provides further at grade crossings. Decisions were also made: to note the importance of classic Milton Keynes infrastructure to residents and that the delivery of safe grade separated crossings remains the aspiration across the grid network; and to keep funding options for underpasses open, ensuring that any opportunities that arise can be seized, and reporting to the cabinet member with responsibility for highways on an annual basis during the capital budget setting period.	Amber/Green
1.2.3	Bridges & Highway Structures	D Taylor-Bond	S Keem	Amber/Green	Amber/Green	The Porte Cocheres programme ongoing, some additional costs due to 3 roofs being in worse condition than expected but costs still within resource allocation. No impact on bottom line. Protection to Structural Elements on the Secklow Gate Elevated Structure site work is completed on time and within budget. BACO Vehicle Parapet & Bridge Approach Safety Barrier Upgrades works on site and progressing well, on target for completion on time. A422 Swans River Bridge rephased to 2019/20. Capian Walk Footbridge refurbishment commenced on site, work temporarily stopped due to concerns over achieving the full compressive strength of the screed. Additional works ordered for Structural Maintenance works mini programme. Haversham bridge commenced on site and was completed ahead of programme which should result in a saving. A422 Bradwell Brook Strengthening designed by AECOM is on target to commence on site 1 Oct. The H10 Canal bridge project requires detailed scoping, resource being used for other high risk projects in the programme. Railway Walk Canal Bridge Strengthening - bridge reopened to the public in September, minor works being completed in areas not requiring a closure. Half joint inspection and post tensioned inspections due to commence in Nov 2018 combined with the Principal Bridge inspections to share costs of TM & Access. A number of unforeseen none-capital programme works are taking project managers away from capital planned works however the overall programme is still on target to complete by end March 2019.	Green
1.2.4	Road Safety - Casualty Reduction programme	D Taylor-Bond	O Babarinde	Amber/Green	Amber/Green	Remedial/lining works outstanding on 2018/19 schemes. Budget for 2018/19 insufficient (£87k) to carry out works. Survey works have been done to help prioritise the schemes and add them to the pipeline programme. Sponsor prioritisation meeting held, only 1 scheme can be delivered in 2018/19, and designs for the rest will be done this year as well ready for implementation in 19/20. 4 schemes identified for completion 2019/20 (circa £300k). Programme of works to be discussed as part of ITB discussions with Head of Highways and Finance.	Amber/Green
1.2.5	Road Safety - Safe Journeys to School	D Taylor-Bond	O Babarinde	Amber/Green	Amber/Green	Joint site visits completed with Ringway, and all the proposed works for 2018/19 have been handed over to the contractor for works implementation. One of the site (St Mary & Giles School) has been completed subject to inspection. Practical completion inspections are scheduled for end of September/Early October, 2018.	Amber/Green
1.2.6	CMK Wayfinding Phase 1	D Taylor-Bond	T Guile	Amber/Red	Amber/Red	Quote for resizing the underpass signs now received from Ringway for £26k (to confirm if fees and works are included in this figure). Since the last board meeting the project manager has confirmed the funding position for the project. Planning have now agreed that the £61k from Phase 2 can be used for Phase 1 of the project. This will pay for the installation of the totems (signage and posts). Finger posts to remain the same. Additional £64k has been identified on the capital programme, waiting for the Release Form for the S.106 funds to be approved.	Amber/Red

1.2.7	A421 Kingston Roundabout/A421 (Dualling Fen towards MK Border)	T Blackburne-Maze	D Somerton	Amber/Red	Amber/Red	<p>Works substantially complete since January 2016. Escalated issue at Highways Capital Programme Board.</p> <p>4th September Balfour Beatty sent through application 23 for the balance of the retention (£97,967), claiming all defects were complete and the only items outstanding were outside the scope (vandalism repairs and underpass lighting units). This will be checked/audited by Corderoys (QS appointed by Aecom). Aecom have not provided any timescales when they will attend site and sign off defects.</p> <p>One of the underpasses (Eagle Farm Roundabout) has flooding issues and it appears to be caused by the pump electrics being installed in the underpass and regularly flooding, inspection has identified the replacement of pumps c£40k. In addition water containing concrete has damaged the impellers. Waiting for Aecom response. No monies outstanding on utility works and risk closed on Grace.</p> <p>Waiting for confirmation that RSA3 works have been completed. Outstanding is lining, signing, civils and fence work to be completed, works should be finished by the end of November</p>	Amber/Green
1.2.8	A421 Dualling to M1 J13 (remaining)	T Blackburne-Maze	D Somerton	Amber/Green	Amber/Green	<p>Prelim works have commenced on site off the highway. Advance signage has been erected although prior consultation was not given to the site locations, waiting for CBC to confirm relocation of sign. Land transfer complete in time. Delays to the TMP, Signage Plan and Traffic Modelling for J14 is impacting the technical team and completion of the Section 8 agreement - escalated at the joint delivery board meeting.</p> <p>Despite focused Stakeholder Engagement and communications, local villages may still be affected by increased traffic flow as drivers ignore diversions and take alternative routes. If there is a lack of timely communications from the Delivery Team(s) then advance communications may not be achieved and may impact on journey times, disruption on the network and stakeholders. (e.g. road closures), working with CBC to ensure early visibility and minimise impact.</p> <p>Road closure has been booked from Friday 5th 20.00hr to Monday 8th October 06.00hrs, diversion route information available on the CBC website with links to MKC website. Road closure has been put in place to ensure safety of the workforce whilst significant prelim works are taking place.</p> <p>MKC Intranet and Internet have been updated with an article on the MKC website (Highways Hub) and on the MKC homepage slideshow, as well as a tile onto the Hub main page, keeping both internal and external stakeholders informed of progress. The links are - <a href="https://www.milton-keynes.gov.uk/highways-and-transport-hub">https://www.milton-keynes.gov.uk/highways-and-transport-hub</a> <a href="https://www.milton-keynes.gov.uk/">https://www.milton-keynes.gov.uk/</a></p> <p>Magna Park Neighbourhood Watch group have been added to the Communication Plan Stakeholder list. The Group have been informed of A421 works as part of the wider Economy &amp; Culture briefing.</p> <p>Further consideration to be given to drop in sessions, for nearby businesses and residents, Lesson Learned from A421 Pinchpoint Scheme helped placate stakeholder concerns.</p>	Green
1.2.9	Monkston & Brinklow Roundabout improvements	D Taylor-Bond	R Trowse	Amber/Green	Amber/Green	<p>Business case presented to Highways Capital Programme Board. Board agreed to progress with outline design for Monkston Roundabout, consider enlarging the roundabout, consider signals and widening lanes approaching the roundabout. Additional evidence and justification required to consider the improvement of Brinklow roundabout. Any remaining funds to be transferred back to tariff pot.</p>	Amber/Green
1.2.10	Eastern Expansion Area Traffic Improvements	D Taylor-Bond	L Smart		Amber/Green	<p>Following the EEA progress meeting on 6th September, 7 Schemes were presented in which 5 were approved and will be going through the consultation process and be delivered in this financial year (2018-19). One scheme will be reviewed and potentially delivered in this financial year, subject to approval. These schemes have been estimated within the current budget allocation for this financial year (£250k) including project management and design costs. It was also agreed at the meeting with portfolio officer (Cllr Gowans) that the last scheme (7) would be part of Phase 2 of this project, subject to capital funding approval for next financial year 2019-20. Phase 2 of this project has been estimated at £250k to cover additional traffic calming features to address speed and safety concerns. The public consultation process for the approved schemes has commenced on 21st September.</p> <p>It is anticipated that all 5/6 schemes in this project will be delivered in this financial year</p>	Amber/Green

1.3 Transport - Sponsor T Blackburne-Maze							
1.3.1	Transport Infrastructure Delivery Plan	S Hayes	J Povey	Green	Green	Replacement of previous Transport prioritisation work, consultant has been appointed to develop an Infrastructure Plan and progress the Mobility Strategy to the next stage of project prioritisation. Completion expected March 2019.	Green
1.3.2	Redway Super Routes (NPIF 2017/18)	S Hayes	M Kanayan	Amber/Red	Amber/Green	Cycle Sensors, Totems and Wayfinding specifications are being currently produced i.e. design and manufactured and their installation is anticipated in Feb / March 2019. The iSights will be installed in Autumn 2018. On-going discussions about landscaping which means that veg clearance may take place by Spring 2019 as we may need to do more than cutting back for a long term solution considering this is capital funded. Budget figures required further clarification.	Amber/Green
1.3.3	Multi Storey Car Park	S Hayes	K Cook	Green	Amber/Green	Planning approval has been granted, subject to a signed agreement. Contract award is to be by delegated decision planned for 23 October, both bidders will hold tender price till end of October. Once contract awarded, we need to place orders with Western Power for cable diversion to front of site/access, Network Rail for a BAPA (required as working in close proximity to railway line).	Green
1.3.4	Urban Traffic Management and Control (UTMC) System	S Hayes	M Kanayan	Green	Amber/Red	1. Available budget will fund the implementation of basic UTMC system at key strategic junctions. This system could be expanded in the future i.e. phase 2. 2. 06.08.2018: Project board no.2 confirmed scope and strategy. 3. V6 Corridor highways scheme will be delivered as part of the UTMC project. 4. Current risks annotated in project highlight report and in GRACE database. 5. Appointment of design consultants will be formally confirmed in Q3 of 2018-2019. 6. On-going market research for equipment and supporting items will lead to the procurement of UTMC equipment in Autumn 2018 with appointment of supplier(s) anticipated in Q4 of 2018/2019. Project rated Amber/Red to reflect the uncertainties over which equipment to be installed and how the technology will link together. Hence the level of risks is rather high as the procurement will be complete next Spring	Green
1.3.5	Future City: Go Ultra Low	G Snelson	B Matthews	Green	Amber/Green	Strong progress being made with infrastructure delivery, with targets being exceeded for charging posts installations. Issues with utility company in providing power to EV Hub, this has resulted in 3 month delay in opening. No impact on costs. Additional resources now in place to lead innovation workstream and procurement process started	Green
1.4 Environmental Services - Sponsor T Blackburne-Maze							
1.4.1	Environment & Waste Programme	N Hannon	R Trowse	Amber/Green	Green	Programme start approved at the Environmental Services Programme Board and Place Portfolio Programme Board. Programme Manager in place. Governance and project reporting in progress. Individual projects will be reported on from Q3	Green
1.5 Housing Programme - Sponsor M Kelleher							
1.5.1	Housing Planned Maintenance Programme	M Kelleher	S Young	Amber/Green	Amber/Green	Architects have been appointed to investigate feasibility of conversion of the Laurels, New Bradwell. Multiple options will be considered for consideration 2/3/4/5 bedroom. Options to be presented Oct 2018. The 5 Year Capital Investment programme has been drawn up subject to consultation. The programme sets out the upgrade of essential components as detailed from our Asset Management database "Keystone" subject to validation. Components include: Heating System upgrades, Communal Heating upgrades, Kitchen upgrades, Bathroom upgrades, Roof upgrades, Disabled Adaptions, Fencing works, Void works, Wiring upgrades, Window upgrades, Door upgrades, Communal Upgrades, Door Entry Upgrades, Fire Safety Works. Additional projects within the first 2 years of the Investment Plan include major works to: Mellish Court: Upgrades of lifts, internals/external areas, Mechanical & Electrical upgrades. The Gables: Upgrades of lifts, internals/external areas, Mechanical & Electrical upgrades. Harrier Court: Refurbishment of the shared access ramp Rema Blocks Bletchley: 16 Block upgrades to external elements HUSK Garage site conversion piolet: Conversion of garage site to accommodate 1-2 bed bungalows 5 Yr Capital investment spend approval required £172m	Amber/Green

1.5.2	New Build & Acquisitions	M Kelleher	K Eames	Amber/ Green	Amber/ Red	<p>New build: Pipeline 1 (50 units) commenced in 2017/18 with 2 schemes completed in July 2018 and 3 more due for completion in 2019. Following feasibility work, the sites in 'Pipeline 2' (89 units) have been approved and funding allocated. Spend approval for the next stage to Planning is due in October. In addition the funds to develop Cripps Lodge into planning (scheme designs drafted) have been requested (27 affordable, 87 unit total) with approval due in October. Vacant possession of the site is expected in Feb 19. Finally this period, funds to develop 5 Lakes Estate sites (not serpentine court) into planning have also been requested – this would generate c.60 affordable units.</p> <p>Acquisitions: On 7 August, approval was granted by delegated decision to increase resource allocation and spend in the 2018/19 Capital Programme by £8m for the purchase of council properties. This was to buy around 40 Council owned social rented homes primarily in the priority regeneration areas, to supplement the new build programme, spend our capital receipts and reduce further the number of homeless households in temporary accommodation. It is highly likely that there will be a significant shortfall in the number and cost of acquisitions in 2018/19. Any shortfall in acquisitions will be rolled forward into the 2019/20 Capital Programme.</p> <p>MKC is currently inspecting 24 properties for acquisition within the 7 designated regeneration areas. Properties valued at circa £200k are being considered, ideally including SDLT and a minimum of 3 beds. 6 properties have completed this period.</p> <p>RAG rating reflects the potential shortfall in acquisitions this year.</p>	Amber/ Red
1.5.3	Modular Housing	M Kelleher	M Kelleher	Amber/ Green	Amber/ Green	There is one outstanding issue in the negotiation of the lease around responsibility for void loss. This is potentially a deal breaker but we are hopeful for a successful resolution. Still on track to deliver units by 31 March 2019	Amber/ Green
1.5.4	Rough Sleepers Strategy	M Kelleher	E Nickless	Amber/ Green	Amber/ Green	A Rough Sleeping Coordinator has been appointed and will start on 01/10/18. This role will focus on fully implementing the Rough Sleeping Strategy action plan. Housing First, a key objective of the strategy has been implemented and a 10 week review completed. This review has found engagement in support has been good and more than anticipated have been assisted into the Housing First scheme. This combined with the additional interventions being implemented as a result of further government funding provides a range of pathways for those rough sleeping. Now that accommodation and significant support is available to those who are rough sleeping, it is an appropriate time to impose tighter standards on those who do not engage to minimise the impact on the wider community. Enforcement legislation is currently being explored with an initial focus on areas that are causing particular concern for local communities.	Amber/ Green
1.5.5	Digital Housing Programme	E Nickless	S Hodgetts	Amber/ Green	Amber/ Green	The project is split into three key areas, to deliver an improved homelessness triage tool, online housing application and pre-assessment tool. Although this project took some time to make progress/ mainly due to resourcing, with some additional support most of the key milestones expected to have been reached by this stage have now been met. The budget (LGA funding) remains unchanged at this time due to utilising IT resource through LGSS instead of outsourcing or purchasing additional costly modules through our current provider Northgate. Whilst the online application and pre-assessment remain deliverable at this stage, the improvements identified to the homelessness triage tool are not viable within the timeframe due to restrictions within the new module in Northgate IMS which this triage tool was due to be linked into. This does not hold significant impact as the main project focus is to create the online application which this will not impact. Further improvements to the homelessness triage tool may still be considered but at a later stage of the project.	Amber/ Green
1.5.6	Choice Based Lettings	E Nickless	D Wilson	Amber/ Red	Amber/ Green	The linked projects around the implementation of a new allocation scheme and housing register, and the digital programme to allow an online housing application, are progressing and will be presented to Cabinet in November 2018. This will inform the options and recommendations for CBL that will be presented to Cabinet for consideration in December 2018. The scoping of the IT to enable CBL is currently in progress and some soft market testing undertaken.	Amber/ Green
<b>1.6 Culture &amp; Communities - Sponsor T Darke</b>							
1.6.1	MK Museum Expansion	P Gosal	G Oldfield	Amber/ Red	Amber/ Green	All works to the new Store and Galleries were handed over on 04 December 2017. The exhibition fit out procurement and works have been programmed to enable both phases to progress without delay.	Amber/ Green
1.6.2	MKGallery	P Gosal	S Downer	Amber/ Green	Amber/ Green	<ul style="list-style-type: none"> <li>MKC have invested £2m which has yielded a further £9.6m. MKC weathertight milestone payment authorised and paid to MKG. Milestones meeting planned for October 2018.</li> <li>MKG have raised 97% of their funding and have a further £353,251 to raise.</li> <li>B&amp;K has advised that works are 12 weeks behind schedule and the revised practical completion date is 15/10/18 (previously 24/09/18). MK Gallery's plan to reopen end Feb/early March 2019 remains unaffected.</li> <li>The installation of the new gallery cladding is nearly complete. The remainder of the new gallery building is deemed substantially watertight. Internal dry-lining, M&amp;E first fix (cables and ductwork), internal concrete floor finishes and some decorations have all commenced in the new and existing building. The lift is installed. Preliminary Commissioning and Witnessing programmes received from Birchall and Hayward.</li> <li>The duration of these activities have been incorporated into the revised B&amp;K construction programme.</li> <li>Tender for the retail and catering work fit out awarded to B&amp;K. Work will be carried out in parallel to main contract with practical completion expected November 2018.</li> </ul>	Green

1.6.3	Bradwell Abbey Heritage Site Improvement Programme	P Gosal	J Dewick	Amber/Red	Amber/Red	Remains at Amber/Red until costs and programme agreed and it is known how many buildings will not be able to be funded within current budget. MKC SPB had noted that a £500K shortfall was expected in the project budget. An application to HE for £300K for the Pilgrim Chapel and associated works has been made on the basis that if successful, HE could expect MKC to commit to the remaining sums.	Amber/Red
1.6.4	Central Library Expansion/Archive Redevelopment	P Gosal	S Downer	Amber/Red	Amber/Red	This is a project of longstanding, (SPD 2005/LIP 2006) which is exploring how a reshaped building and co-located library/archives service can bring together a series of council and independent partner functions to deliver a fit-for-purpose, more resilient library and archive service. Following a changing landscape of funding and opportunities, a new plan is required, whilst recognising the time pressures that the previous plan was working to meet.	Amber/Red
<b>2.0 PEOPLE Portfolio - Corporate Director M Bracey</b>							
2.1	Adult Social Care System Replacement	V Collins	R Taylor	Amber/Red	Amber/Red	Procurement put on hold and project re-started. Business Case reviewed and re-written. Start document being updated to reflect business case changes. DD for tender approval to be sought for Oct/Nov 2018. Revised end date for project is December 2019.	Amber/Red
2.2	Mental Health Improvement Programme	V Collins	S Young		Green	Review of Mental Health and Autism Social Care Services has been completed and captured in a report. The recommendations from the report will determine subgroups and tasks in the programme. Programme Board meetings organised on a monthly basis.	Green
2.3	Homecare Services	M Bracey	M Hancock	Green	Green	Project Manager recruited. Subgroups are investigating demand and capacity issues in house home care services in order to identify solutions. Project Board organised every 3 weeks where a number of actions have been identified and are being progressed.	Green
2.4	Quality First		M Bracey	Green	Green	The next meeting of the Project Board is scheduled for Oct 10th. A number of actions will be followed up on including: promoting on-line recording of compliments; reducing email usage; and gauging the response to the inclusion of QF principles in appraisals.	Green
<b>3.0 RESOURCES Portfolio - Corporate Director P Simpson</b>							
<b>3.1 MAJOR Projects &amp; Programmes - Sponsor P Simpson</b>							
3.1.1	Data Hosting Programme	P Simpson	H Lewis	Amber/Red	Amber/Red	The completion of the programme has been delayed due to the lack of resources required to complete tasks. This project has had to compete with the resources for ERP Gold implementation. The programme is 90% complete and operational in LGSS Data Centres. 4 streams remain to be completed All the following elements are dependent on an additional server environment being configured in the LGSS data centres. LGSS have installed some of the required elements but we are unable to move forward until the rest is in place. LGSS are due to start looking into the remaining work week commencing 08/10/2018 • Corporate Telephony – The automated voice recognition service migration is complete. The upgrade to the main telephony service is moving ahead and has seen all standard users migrated to the LGSS Data centres. The test of the upgraded call centre and new call recorder system is due 11/10/2018 with the rest of the council call centres scheduled to migrate 27/10/2018. Technical resourcing remains a concern for this project • Internet Services Migration - Internet services migration remains on hold due to lack of resilience being available at Cambridge. Cambridge are scheduled to look into this week commencing 08/10/2018, no resolution date has been given yet. MKC are preparing the elements that are within our control so that we are able to start scheduling the migrations once the LGSS timeline is available • Websense replacement (Internet and email filtering migration to LGSS data centres) – Continuing issues with the interim solution resulted in a different supplier being selected and we will now be moving to the LGSS solution (Trend) instead. To mitigate the difficulty with WINTEL resourcing the installation and migration will be handled by a consultancy company. The install will also require time from the LGSS Networks and Firewall teams. The solution is due to be in place by December 2018. • LGSS SIP – As previously, telephony routing to LGSS data centres is awaiting configuration of firewalls. • Saxon Court decommission - As previously, in addition the above activities will require the migration of Frameworki, Exchange (requires same resources as Firewall implementation team), local backups and Library server. RAG rating Amber/Red reflects that MKC are reliant on LGSS colleagues to resource the project to completion.	Amber/Red

3.1.2	Agile Working	P Simpson	L Trundell	Amber/ Green	Amber/ Green	<p>First agile working champions meeting has been arranged for 4 October 2018</p> <ul style="list-style-type: none"> <li>• Agile Working Hub intranet pages have been updated. Please take a look here: <a href="http://staffintranet/future-working-programme">http://staffintranet/future-working-programme</a></li> <li>• Second floor moves now complete. All moves to date have gone well and teams have settled in to Civic well.</li> <li>• Most of the Resources teams have now also moved to Civic and feedback has again been positive,</li> <li>• The software training rooms and ICT are the last 2 moves and will be complete by Monday 8 October.</li> <li>• Lockers – now complete. All missing keys were replaced and teams have been supportive with freeing up banks of lockers for colleagues who have yet to move to Civic. We do not need to purchase any more lockers at this stage. We are now back to business as usual if a colleague loses their locker key.</li> <li>• HR are currently updating the agile working guidance and policy which will include the leavers process including the returning of lockers keys</li> <li>• Chairs – 3 chair orders have been delivered and distributed at Civic. The second floor is now complete. Approximately another 100 chairs are required to complete both first and ground floors. Facilities will place the final order. (See moves section for further update)</li> <li>• Concerns being raised by several teams that there will not be any sit down touchdown desks once everyone is located at Civic and that there has been a clear message from Health &amp; Safety that the high levels touchdowns should not be used for more than half an hour. We are advising teams that from October, once all teams are located in Civic, we will be reviewing service areas to assess workstation usage.</li> <li>• Continued communications via Time to Talk and directly with teams</li> <li>• TT has presented update to CLT on what's next, with a quick wins action plan</li> <li>• Communications Team continue to produce case studies for smarter working</li> <li>• CLT were asked for their experiences of Agile to formulate as case studies</li> </ul>	Green
3.1.3	School Build Programme	P Simpson	S Proffitt	Green	Amber/ Green	<p>Programme remains rated Amber/Green.</p> <p>The school build programme continues to design, develop and deliver schemes, on budget, on programme and to the required quality for MKC.</p> <p>Feasibilities are being developed and the delivery approach is being assessed on a scheme by scheme basis, looking at a number of frameworks that are available to utilise, ensuring value for money and timescales are taken into account.</p> <p>This summer has seen a number of projects complete ready for the new term in September:-</p> <ul style="list-style-type: none"> <li>• Haversham extension, providing 100 additional pupil places</li> <li>• Orchard extension providing 180 additional pupil places</li> <li>• AMP works 18/19 – heating replacement schemes completed at Tickford Park Primary School and Wood End First School</li> </ul> <p>Works continue to progress on the following projects:-</p> <ul style="list-style-type: none"> <li>• AMP works 18/19 - Downs Barn School, Germander Park School, The Walnuts School (Bletchley) and Wyvern School</li> <li>• Eagle Farm Primary School started on site in August and work is progressing well.</li> <li>• St Mary &amp; St Giles extension to provide an additional 120 pupil places. Planning permission granted, contract award due 2 October, works to start end of October.</li> <li>• Whitehouse Secondary School, planning permission granted, contract awarded, design works to commence, start on site January.</li> <li>• Special Education Needs (SEN) programme, Phase 1 – 4 school sites, schemes being developed, design teams to be appointed.</li> </ul>	Green
3.1.4	SMART Property Project	S Proffitt	E Palmieri	Green	Green	<p>Current Disposals:</p> <p>Red Bull Racing land disposal – finalising transfer plan for highway retention, then to exchange contracts, £1.076M receipt which is 50/50 split with the Parks Trust, 3 x HCA releases obtained for historic covenants and clawback on title so no clawback to be paid to HCA.</p> <p>Agora Car park disposal – £100K receipt reflecting permissible undervalue sale to facilitate regeneration development for 140 new homes plus retail / commercial, site valued at £994K. TOWN to purchase Agora with simultaneous purchase of MKC car park – simultaneous exchange of both due early Oct which is pending title cleansing of Leyland's title on Agora before TOWN exchange. Stage 2 procurement mitigation notice to be served on exchange. TOWN have asked for small section of highway land, part of their development site, to be included – this is subject to Officer decision and we are in consultation on that;</p> <p>211 Simpson, sale was agreed subject to planning at £720K, a development for a 9 unit housing scheme but planning application was refused due to over development. Purchaser reduced scale and massing and re-submitting for planning consent as per the agreed sale terms. Cllr Macdonald challenge lead to having to agree a smaller site sale to developer with a reduced price agreed subject to planning of £488,500 for 4 units, planning application going to 25th Oct DCC;</p> <p>Old Rectory, Peartree Bridge, £1.06M sale agreed, in the hands of solicitors, HCA clawback applies but same approach taken as for RBR and HCA have issued clawback release. Exchange now pending the registration of a few strips of land;</p> <p>Tickford Farm Fields 2, site of proposed MK Dons training ground, 96 acres of farm land, Cabinet decision to dispose for this purpose, now on hold whilst discussions are ongoing with MK Dons.</p>	Green

3.1.5	Saxon Court	S Proffitt	E Palmieri		Amber/ Green	<p><b>Saxon Court marketing:</b> LSH still instructed to market surplus office space for short term letting (significant interest unlikely) prior to a sale to achieve place making aspirations rather than value using an approved development brief. Freehold sale marketing with LSH on hold pending MK College collaboration discussions which are ongoing and need to address s.123, state aid and procurement. Bidwells have been appointed by MK College to value Saxon Court. LSH abortive marketing and survey costs to be paid</p> <p><b>Saxon Court sale &amp; vacant possession (VP) date:</b> Current occupancies run to June 2019 although the Uni of Bedford (UoB) wish to remain until Aug 2020. It is likely MKC will still be responsible for building costs in June 2019 and to avoid cost pressures and attention focussed on an empty corporate building, the Cabinet Member approved the UoB can stay until Aug 2020 and Maxim's lease to be extended if possible to match that date. We understand MKDP will vacate soon. UoB rent £ 233,913 pa plus service charge (£162K for 2016-17), Maxims rent £98K pa. Last forecast showed that with current rents MKC cost of holding the asset including loan repayment is c £800K pa of which c £540K pa is the loan. Given MK College collaboration it is questionable if the VP date can be extended beyond June 2019, note UoB lease termination notice to be issued in Dec 2018 – monitor actual deadline;</p>	Amber/ Green
3.1.6	Working Locally – into the future (Parish and Town Councils)	S Gonsalves	K Pettit	Green	Green	A number of projects are underway (eg devolvement of landscaping services, asset transfers of play areas and open spaces along with associated services) and are being progressed. Cabinet member commencing further discussions with Parish and Town Councils (through the Parishes Advisory Group (PAG) and the Parishes Forum (PF) to determine appetite for wider service devolution including, but also beyond public realm type services.	Green
<b>4.0 MK FUTURES Portfolio Board - Director G Snelson</b>							
4.1	<b>MK Futures Programme</b>	G Snelson	F Robinson	Green	Green	Good progress being made across programme. Additional support now in place with Tom Denman (National Graduate Programme) as Programme Officer for one year placement, and with James Williamson now committing further time to the Growth Study work. Finance and budget on track. Housing Deal discussions creating demanding timescales for team, but creating excellent opportunities to assist in delivery of MK Futures vision for long term, inclusive growth of the city.	Green
4.2	Project 1: Growth & Strategy Bundle	G Snelson	F Robinson	Amber/ Green	Green	<p>Joint strategic Growth Study progressing, with initial issues papers produced for each module and further work on growth locations/numbers and associated infrastructure requirements (including route map of potential MRT system) being mapped. This work has also assisted in the ongoing housing deal in terms of formulating ask and offer submission.</p> <p>Concerns raised around issues papers and general ability of study to capture the wider narrative and recommendations of the MK Futures Commission work. Action being taken in the form of weekly catch-up meetings with consultants booked and underway and, MKC officers looking to appoint external assistance to provide an overview of work and continuity from MK Futures commission. Second workshop with partners (senior officers and members) being held in early November and work programme still working towards completion of first draft in mid-December.</p> <p>Preparation of Strategy for 2050 will develop from the work on the Growth Study, with first draft for internal comment due in March 2019. Looking at options for external support on drafting of overall narrative for Strategy and Study to ensure consistency of approach and continuity with Commission's work</p> <p>Housing Deal discussion ongoing with MHCLG, on MK boundary only. Demanding timescales for preparing information for submission as part of deal, so will be need for support from various teams within the Council (Finance, Planning, Housing etc) in order to respond to requirements for inputs.</p>	Green
4.3	Project 2: MK:U – a new style university for Milton Keynes	G Snelson	F Robinson	Green	Green	<p>MK:U entity (company limited by guarantee) now set up with Companies House; MKC to have two directors on the MK:U board. Independent chair of Steering Group agreed (announcement TBC). Cranfield University working with Aston on educational design; entrepreneurship and cyber as first courses to be developed. Finance discussions on private bonds ongoing with banks. International Design Competition launch pushed back to January 2019, to complete Summer 2019. New timing still fits with 'go/no go' decision in Autumn 2019, and does not jeopardise completion of project.</p>	Green
4.4	Project 3: Learning 2050	M Bracey	F Robinson	Green	Green	Working Group meeting took place in July as did the first meeting between MKSecondary Heads reps and Cranfield University regarding planning for MK:U and the steps that schools will take in regard of this. There are draft agenda items established for discussion at the half-termly meetings during this academic year. Next steps include drafting Teaching and Learning and Curriculum papers as well as the careers and preparation for working life and university action plan. These will then be presented for discussion and shaping at the Working Group and to other stakeholders. There will also be wider raising awareness of the project through presentations at the Governors' Conference in October and to the Heads in MK in January. PM will also begin to identify ways in which the implementation of the project outcomes can be supported.	Green

4.5	Project 4: Smart, Shared, Sustainable Mobility (SSSM)	G Snelson	B Matthews	Green	Green	<p>Initiatives previously reported are maintaining development activity, with strong progress on demonstrating on demand transport (launch autumn 2018 planned), and the launch of a pilot dockless electric bike share scheme around the same time. Additionally the quarter has seen strong activity in developing further testing and evaluation of key component of SSSM, notably with applications for funding made for CAV4 (Connected and Autonomous Vehicles) funding for UK AD 2 (Autodrive)- looking at integrating pod service with on demand transport. Creation of test bed for CAVS to further evaluate potential roll out, exploration of 3D mobility, looking at role /issues with personal drones operating in MK and business case funding sought for evaluating extensive wireless charging network to support EV in demand mobility services. The Urban Traffic Management and Control (UTMC) project is progressing with a system designer being procured so delivery can commence in Spring 2019, and will be a key building block for the smart management and operation of the highway network. Work on a Transport Infrastructure Plan is underway to prioritise the transport infrastructure to be delivered in the next 15 years, and will complete in March 2019.</p> <p>Linkage with Strategic Growth Study as ITP (Integrated Transport Planning) are preparing proposals for how mass rapid transit could work in MK, including proposals for MRT routes, costings, priorities for delivery.</p>	Green
4.6	Project 5: Renaissance CMK	D Sharkey	T Roxburgh/M Smith	Green	Amber/Green	<p>The draft CMK Prospectus has been agreed by both Strategic Placemaking Scrutiny Committee (July) and Cabinet (September). Publication is on target for later in 2018.</p> <p>The transport study work (relocation of buses) feeding in to the business case for the Midsummer Boulevard East project is being analysed but no clear route for decision.</p> <p>Work has commenced on Station Square identified in the Council Plan as a priority to create a 'City Gateway' It is anticipated that this will tie in with the recent proposals announced by Santander.</p>	Amber/Green
4.7	Project 6: Creative & Cultured City	G Snelson	S Downer	Green	Green	<p>Delivered under the Creative and Cultural Strategy Design City strand. A high level city stakeholder advisory group has been formed and Terms of Reference to be signed November 2018. The Festival of Creative Urban Living (FCUL - Lead Fiona Boundy) first biennial iteration will take place in September 2019 - Lead architects Raumlabor will visit Milton Keynes in October to meet the sector and scope the location (MBE Midsummer Blvd East). A 'New Towns Futures' Programme (Lead Shane Downer) with Almere, Rotterdam and other cities interested in participation with MK is progressing well with International New Town Institute (INTI) and the emerging New Towns Network partners who are together developing 2019 activity programme. An international Design Summit (Lead Neil Sainsbury) is planned to take place in Spring 2019 in the reopened MK Gallery and supported by the Academy of Urbanism. A Pedalling Culture/Public Art Conference (Lead Fiona Boundy) is in planning for Summer 2019. A potential 'Homeworld Futures 2021' (Lead Neil Sainsbury) is still being explored with stakeholders for potential tasters around the FCUL idea.</p>	Green

## GUIDANCE on RAG and DCA

### RAG rating criteria for Programmes/Projects (PRESENT State)

<b>Key Criteria</b>	<ul style="list-style-type: none"> <li>● <i>Project or Programme is running to time against key milestones and plans</i></li> <li>● <i>The forecast cost is still unchanged from that originally budgeted or the agreed revised budget</i></li> <li>● <i>The scope as agreed by the project /programme board can be achieved within tolerance</i></li> <li>● <i>The business benefits are on track to be realised in line with planned realisation criteria and agreed tolerance levels</i></li> <li>● <i>The RAG rating reflects the assessment that the key risks to the project or programme are managed and mitigated, and the business benefits tracked monitored and managed to ensure that the expected business benefits are realised</i></li> </ul>
<b>Green</b>	All key criteria (Time, Cost, Scope and Benefits) are on track to be achieved. Risks are being managed and do not require escalation.
<b>Amber/ Green</b>	One of the key criteria may not be delivered within tolerance; Risks are being managed and do not require escalation
<b>Amber/ Red</b>	Two or Three of the key criteria may not be delivered within tolerance. Risks are being managed and do not require escalation
<b>Red</b>	All four key criteria cannot be delivered without further significant intervention (Consider whether the project should continue). Risks are being managed and do not require escalation
	Project / Programme closed / historically not reported on the dashboard/Pre START Stage

### DCA rating criteria for Programmes/Projects (Future State)

<b>Key Criteria</b>	<i>The Delivery Confidence Assessment (DCA) is a statement of the likelihood of the programme/project delivering successfully and achieving the required outcome (FUTURE state) and will sit alongside the RAG status that reflects progress against Time, Cost, Scope and Benefits (PRESENT state).</i>
<b>Green</b>	Successful delivery of the project/programme appears highly likely <i>given all we know</i> and there are no major outstanding issues that at this stage appear to threaten delivery significantly
<b>Amber/ Green</b>	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
<b>Amber/ Red</b>	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
<b>Red</b>	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget, required quality or benefits delivery, which at this stage does not appear to be manageable or resolvable.
	Project / Programme closed / historically not reported on the dashboard/Pre START Stage