

## ANNEX B – BUDGET REDUCTIONS AND INCOME PROPOSALS DELIVERY TRACKER

Savings of £3.696m were approved for implementation in 2020/21 and £0.631m savings carried forward from 2019/20, resulting in a total of target of £4.327m to deliver. £3.330m (77%) if forecast to be delivered in year and £0.997m (23%) will either not be delivered until next year or are undeliverable.

**Table 1 - Budget Reductions & Income Proposals Tracker 2020/21**

Savings Status	Number of Savings Targets	Income/Savings Target	2020/21 Forecast value to be delivered by YE	Variance
Achieved	10	1,471	1,471	0
On-track	23	1,539	1,539	0
Delayed	1	0	250	250
Saving Bfwd	2	150	40	(110)
Part delivered	0	0	0	0
Undeliverable	9	1,167	30	(1,137)
<b>Grand Total</b>	<b>45</b>	<b>4,327</b>	<b>3,330</b>	<b>(997)</b>

The table on the next page shows the undelivered; part delivered and delayed budget reduction and Income:

**Table 2 – Undelivered and Delayed Budget Reductions and Income**

Reference	Proposal	Target	Status	2020/21 Forecast	Variance	Comments
<b>R20-2b</b>	<p><b>Health &amp; Social Care Integration</b></p> <p>A number of services have currently been identified as in scope for integration with health partners however there is yet to be agreement on some of those areas. There are also a number of other risks with regard to the deliverability including: procurement timing differences (contract end dates etc.) and understanding where the share of the saving will be delivered (i.e. does this fall to health or MKC or do we need a legal risk sharing agreement in place to enable this). The initial 2020/21 savings target of £0.5m will be mitigated through savings identified in children's (CHC income) and adults (a saving on a contract) .</p>	0	Saving Bfwd	(250)	(250)	Saving target has been realigned over the years and changed to different areas within TA / social care.
<b>R20-8</b>	<p><b>Temporary Accommodation - new actions to reduce average nightly Temporary Accommodation costs</b></p> <p>Use 3 Conditions Housing Association (3CHA) leased properties, reduce Enhances Private Sector Leases (EPSL) voids average from 14 to 8 units and reduce average repair costs from £2,190 to £1,600 pa.</p>	(188)	Undeliverable	0	188	3 Conditions Housing Association (3CHA) leased properties scheme cancelled therefore this element of the saving is undeliverable. Included in overall overspend.
<b>R20-23</b>	<p>Increased revenue from room hire at Children and Family Centres as a result of developing a marketing strategy and developing the parenting programme which will be offered to schools, other local authorities, charities and private companies.</p>	(8)	Undeliverable	0	8	Due to the closure of children's centres during COVID 19 there is currently no opportunity to generate fee and charges income.
<b>R20-3</b>	<p>Libraries: As part of the next stage of achieving efficiencies using technology and working with community organisations and other MKC services.</p>	(35)	Undeliverable	0	35	Due to the closure of libraries during COVID 19 there is currently no opportunity to generate fee and charges income.

<b>R20-21</b>	Organisational efficiency. Review of existing routine expenditure across the organisation.	<b>(250)</b>	<b>Undeliverable</b>	<b>0</b>	<b>250</b>	Due to Covid19 this saving is not going to be achieved. The budget will need to be rebased in future years.
<b>R43 19-20</b>	Full review of the Council's Customer Services offer moving to a comprehensive offer for all Council services, improved use of technology and further efficiency.	<b>(100)</b>	<b>Undeliverable</b>	<b>0</b>	<b>100</b>	There is an overall Customer Transformation target of £350k in 20/21, the £250k showing separately. The current expectation is that the £250k savings will be made but not this £100k savings target. A revised appraisal is required of this target in line with the Rapid Service Reviews and Budget Choices Reviews
<b>R20-18</b>	Saxon Court savings (S13 2017/18). Revised savings position following the exit of MKC staff from Saxon Court; running costs of the building could be covered by service charge income from new tenants. The saving has been phased over 2 years to reflect the expectation that Saxon will be sold Summer 2020.	<b>(100)</b>	<b>Delayed</b>	<b>0</b>	<b>100</b>	Saxon Court will be sold in the summer 2021 now and so the saving needs to be rolled forward a year
<b>R20-19</b>	Closure of the Theatre Car Park - Total annual costs of £200k and annual income of £140k. This is based on current operational costs and doesn't include the fact that the lift is permanently out of order and requires replacement and the barrier system is nearing end of life. Usage of the car park is declining (54% since 2016/17) and there is no obvious prospect of this trend reversing. This closure could also result in a capital receipt or other revenue stream if and when an alternative use is developed. This will be subject to a further business case which is being considered currently.	<b>(31)</b>	<b>Undeliverable</b>	<b>0</b>	<b>31</b>	The car park is not planned for sale yet until the development of that section of the city progresses so that the best opportunity of the land is made. Although there are reduced costs being implemented in the delivery of the car park this saving will not be achieved and the pressure will increase next year if it is not closed
<b>R20-30</b>	Property Commercialisation - this will be delivered by MKDP via the Accountability Framework and through commercial activity.	<b>(500)</b>	<b>Undeliverable</b>	<b>0</b>	<b>500</b>	MKDP indicated dividend may not be possible in 20/21
<b>R6 19-20</b>	The Integrated Audit and Fraud Team - Targeted growth of £50k spread over 2 years in the Audit, Fraud and Risk service customer revenue.	<b>(25)</b>	<b>Undeliverable</b>	<b>0</b>	<b>25</b>	Unlikely to have the MKC capacity to work on, consult and deliver so will likely be delayed.
<b>R20-16</b>	Leisure Contract savings	<b>(50)</b>	<b>Delayed</b>	<b>(40)</b>	<b>10</b>	Crownhill Meeting Place is due to be transferred to the parish council resulting in reduced contract costs, however this has been delayed. The expectation is that a £40k saving will be achieved in 20/21 and full saving from 21/22 onwards

**Total**

**997**