

A BALANCED BUDGET				
1	Ensure a balanced and sustainable medium-term budget that mitigates as far as possible the impact of Conservative government austerity on the most vulnerable and services.	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR BUDGET COMMITMENTS – WE WILL:</b>				
1.1	Set a balanced budget each year, which reflects the reality of funding availability and increasing demand	•	•	•
	<ul style="list-style-type: none"> <li>Balanced Draft Budget for 2020/21 published on the 13<sup>th</sup> of December 2019. This will be reviewed together with any consultation feedback in the run up to Cabinet on the 4<sup>th</sup> of February 2020.</li> <li>2018/19 Budget is currently projected to be on track, despite significant pressures in both temporary accommodation and in Children’s Services.</li> </ul>			
1.2	Review the operation of LGSS using the evidence base provided by the CIPFA Report due in July 2019	•	•	•
	<ul style="list-style-type: none"> <li>Final Report on the design and costs is due to be considered by the LGSS Joint Committee in February 2020. If agreed, this will then be presented to each partners Cabinet and Council for a decision on whether to proceed.</li> </ul>			
1.3	Implement the LGA Corporate Peer Review including improved support to councillors, political groups and scrutiny committees by July 2019	•	•	•
	Political assistants for each group have been appointed and are now in post.			
1.4	Maintain reserves at a sustainable and prudent level	•	•	•
	Reserves continue to be maintained at a prudent level and in line with policy and these are forecast to continue.			
1.5	Promote sustainable and fair funding for local government through the LGA	•	•	•
	<ul style="list-style-type: none"> <li>The reform of Local Government Finance has been deferred until 2021/22. MKC is fully involved in discussions with MHCLG through its professional networks and as government proposals begin to emerge in 2020 we will be contributing to these and ensuring that Members are full sighted on these and the financial impact for MKC.</li> </ul>			

GROWTH AND ECONOMIC PROSPERITY				
2	Support the aspiration that MK should grow to a population of 500,000 and beyond by 2050 with a thriving, robust and resilient economy that creates high-skilled jobs.	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR GROWTH AND ECONOMIC PROSPERITY COMMITMENTS – WE WILL:</b>				
2.1	Support the implementation of Plan:MK	•	•	•
	<ul style="list-style-type: none"> <li>Q3 housing completions have been good and indicate the Plan:MK targets will be exceeded for 2019/20.</li> <li>Project boards continue to track progress with delivery of the Plan.</li> </ul>			

	<ul style="list-style-type: none"> <li>• MK East Development Framework finalised for adoption.</li> <li>• Work on spatial options assessment to inform the 2050 strategy engagement.</li> <li>• Progress on preparation of a draft Health Impact Assessment SPD.</li> </ul>			
<b>2.2</b>	Consult widely on the Strategy to 2050, and communicate the benefits of growth with the wider population of Milton Keynes	•	•	•
	<ul style="list-style-type: none"> <li>• Completion of background evidence study rescheduled with a revised approach to Strategy preparation to allow better alignment with review of Plan:MK.</li> <li>• Early stage engagement on draft strategy through Journey to 2050 exhibition in Middleton Hall in July, and one month in the central library August-September.</li> <li>• Engagement on draft strategy document commenced on the 20<sup>th</sup> of January 2020 for period to 17<sup>th</sup> of April 2020 ahead of presentation for adoption in summer 2020.</li> </ul>			
<b>2.3</b>	Progress the Strategy to 2050 for adoption by council by Feb 2020	•	•	•
	<ul style="list-style-type: none"> <li>• As above</li> </ul>			
<b>2.4</b>	Submit a revised Housing Deal to Government by July 2019	•	•	•
	<ul style="list-style-type: none"> <li>• An Infrastructure and Housing Deal was developed with Government colleagues ahead of September 2019 Spending Round included funding infrastructure, progressing mass rapid transit proposal, achieve planning freedoms and flexibilities and complete critical infrastructure studies.</li> <li>• Deal not included in final Government announcement in September 2019. Exploring opportunities for inclusion in future fiscal events.</li> </ul>			
<b>2.5</b>	Ensure local businesses, local SMEs and local jobs are considered in procurement by Oct 19	•		
	<ul style="list-style-type: none"> <li>• Pilot Project completed in Oct 2019, with small and large business taking part in a roundtable discussion, discussing potential opportunities.</li> <li>• Work underway with business representation networks to explore promoting procurement opportunities between members. However, limited progress has been made in Q3.</li> </ul>			
<b>2.6</b>	Continue to work with partners to develop MK:U proposals with a gateway decision to proceed to the next stage by the end of 2019	•	•	
	<ul style="list-style-type: none"> <li>• Ongoing close liaison with Cranfield University as part of MK:U steering group and MK:U Board, plus through regular sessions with CU colleagues and monthly highlight reports.</li> <li>• Successful completing of MK:U international design competition (end of July 2019) saw appointment of Hopkins-led design team.</li> <li>• Review of overall proposition and funding model undertaken for Cabinet. Gateway decision 3 December 2019. Cabinet agreed to allocate funding for next stage of project to end March 2020.</li> </ul>			
<b>2.7</b>	Review our Economic Development function to ensure it is appropriate, and work with SEMLEP to reduce duplication	•		
	<ul style="list-style-type: none"> <li>• ED review is progressing. Consultation has taken place with officers affected and with internal and external stakeholders.</li> <li>• Work is now likely to be completed by the end of March 2020.</li> <li>• Officers in ED will be spending part of their working week at SEMLEP to trial benefits of closer working from beginning of February 2020.</li> </ul>			
<b>2.8</b>	Develop a Business Engagement Plan with clear activities and focus until 2022	•		
	<ul style="list-style-type: none"> <li>• Work has been carried out in Q3 to seek opportunities to support the delivery of the Business Innovation Hubs in Milton Keynes (MK). Two</li> </ul>			

	<p>roundtable events took place with potential partners, providers and investor. A high level summary of the proof of concept including the vision for the Innovation Hubs were shared. The vision and operating models for the innovation hubs were discussed.</p> <ul style="list-style-type: none"> <li>We are continuing to utilise our digital platforms to engage with businesses and expand our reach.</li> <li>Business Financial and Professional Services Sector Roundtable taking place February 2020. Roundtable will focus on skills, training and apprenticeships within the sector.</li> </ul>			
<b>2.9</b>	Help create 2,000 new high-skilled creative, green and digital jobs by 2023	•		•
	<ul style="list-style-type: none"> <li>Delivery of the creation of jobs relies on close working with investors and developers at planning stage to understand the proportion of skilled jobs created by new development and support the development accordingly. Other initiatives are in place, and work on the Sustainable Construction SPD should continuity to help create high skilled jobs in the green economy.</li> <li>In Q3 – Successes recorded showed that 26 new jobs were created in high tech, Creative and digital sectors. With a further 530 in the Pipeline due in 20/21.</li> </ul>			
<b>2.10</b>	Support MK College in delivering the new Institute of Technology and on their main campus plans	•		
	<ul style="list-style-type: none"> <li>No formal decision to date on the planning application for the redevelopment of Block D at Bletchley Park (ref 19/02698/FUL).</li> <li>MK Council will continue to work with MK College to ensure that the IOT aligns with the new MK:U proposition, and support their business engagement strategy. This is being progressed through the Learning 2050 and MK Education Partnership Board.</li> </ul>			

<b>3</b>	<b>HOMELESSNESS &amp; AFFORDABLE HOUSING</b>			
	Address homelessness through prevention and support services. We also want to ensure housing growth benefits local families first and will seek to deliver more affordable housing, council housing and accessible properties.	<b>OPPORTUNITY</b>	<b>AFFORDABLE</b>	<b>HEALTHY</b>
<b>OUR HOMELESSNESS &amp; AFFORDABLE HOUSING COMMITMENTS – WE WILL:</b>				
<b>3.1</b>	Continue to reduce rough-sleeping and improve access to support services to end rough-sleeping by 2021	•	•	•
	<ul style="list-style-type: none"> <li>The somewhere safe to stay hub is demonstrating positive outcomes to prevent a first night on the streets as well as support those already rough sleeping. Since the launch in October 2019, 31 people have been supported through the hub, 9 have moved on to more settled accommodation and 11 currently resident have personal housing plans and support to find settled accommodation, and 837 bed nights have been provided to keep people off of the streets. Relationships have developed and improved with hospital discharge staff, hospital social workers, prison resettlement officers and probation, which is facilitating earlier prevention work prior to discharge or release.</li> <li>The cold weather rough sleeper provision is now in place over the winter months with additional support and accommodation with a focus on EEA nationals and substance misuse.</li> <li>The annual rough sleeper return found 35 people rough sleeping on a</li> </ul>			

	single night in November 2019. This is the second annual reduction (41 last year). In comparison, nationally rough sleeping has risen by 15%.			
<b>3.2</b>	Keep the use of Bed and Breakfast for temporary accommodation at low levels	•	•	•
	<ul style="list-style-type: none"> <li>The numbers of households in bed and breakfast have increased this quarter following an increase in demand and low accommodation availability for people with physical disabilities.</li> <li>All households placed into bed and breakfast accommodation have a move on plan and move on to alternative accommodation is well within the 6 week legislative framework around the use of bed and breakfast accommodation.</li> <li>The Temporary Accommodation Placement Policy will be taken forward for adoption following public consultation. This policy sets out the approach to the placement of households both within and outside of Milton Keynes.</li> </ul>			
<b>3.3</b>	Continue to support the One Stop Shop at Unity Park and the MK Homelessness Partnership	•	•	•
	<ul style="list-style-type: none"> <li>The financial contribution towards the running costs of Unity Park Station continues.</li> <li>Support to progress a number of projects is ongoing including the development of a health outreach clinic, tenancy sustainment, and Nightstop scheme.</li> <li>Support has been given to launch a homelessness campaign, including the promotional design work, with tap to donate kiosks now in place across Central Milton Keynes with the aim of fundraising and reducing begging.</li> </ul>			
<b>3.4</b>	Build 500 more new council homes by 2022	•	•	•
	<ul style="list-style-type: none"> <li>The Council is currently on target to deliver this.</li> <li>At present we have c. 350 properties at various stages of the development process ranging from design to construction. All of these will be delivered by 2022. In addition, we have a pipeline of sites which can deliver up to 700 properties.</li> <li>We will start initial consultation with key stakeholders in the coming months to agree schemes and deliverability to meet the target by 2022. We also have the opportunity sites on the Lakes estate, many of which will be delivered by 2022.</li> </ul>			
<b>3.5</b>	Investigate establishing a disruptive council-owned housing company to deliver 2000 new truly affordable homes for local families by 2023, and support alternative delivery models such as Community Land Trusts.		•	•
	<ul style="list-style-type: none"> <li>A report is going to Cabinet in March recommending that MKDP be asked to provide a business case by June 2020 setting out proposals on how it will set up a local housing company.</li> </ul>			
<b>3.6</b>	Strengthen council planning policy to deliver more truly affordable homes, and make clear the type required, by March 2022		•	•
	<ul style="list-style-type: none"> <li>Affordable Housing SPD has now been adopted.</li> <li>Strategic Housing Market Area Assessment will be commissioned shortly for the next local plan evidence base work (budget for Plan:MK2 is being finalised). This evidence base will be commissioned in-conjunction with Housing Strategy officers.</li> </ul>			
<b>3.7</b>	Review the current repairs and maintenance contract to ensure it is delivering value for money and high standards for residents		•	

	<ul style="list-style-type: none"> <li>As per contract, the annual review will take place in the final quarter of the year to ensure VFM is achieved. Discussions have started with Mears with regard to the annual performance and so information will be presented shortly. Revised Price per property (PPP) is now being analysed and will be agreed Feb 2020 for coming year. Prelims/overheads will also be calculated and submitted for consideration and agreement for the coming year 20/21.</li> <li>Audit has been working with AM&amp;I team as we look at the planned maintenance contract with Mears. Outcome to be available Feb 2020.</li> <li>AM&amp;I team chair regular operational meetings to discuss day to day performance, a commercial meeting to monitor financial aspects of the contract and we also chair a strategic core group meeting to monitor contract performance and the future strategic direction of the contract with Mears.</li> </ul>			
<b>3.8</b>	Ensure the £165m council home refurbishment programme is delivered efficiently and to a high standard		•	•
	<ul style="list-style-type: none"> <li>Investment programme is on track in its delivery but there are areas of underspend due to extensive work to Mellish Court, The Gables and Harrier Court not being undertaken this year due to the complexities surrounding these assets which include major balcony and fire related compartmentation works. We are increasing estate investment works to focus on walls, fencing and path replacements. A final quarter push to deliver major component replacements is underway with an average of 45 bathrooms and 30 kitchens being installed per week.</li> <li>There have been delays with leasehold consultation given we have doubled the volume of investment works. The home ownership team have improved on their consultation processes moving into Q4 and we are looking to provide additional resource moving forward to support the home ownership team with this essential function.</li> <li>Quality of works delivered has had its challenges given the volume delivered. Plans are in place to ensure the quality of works are delivered to an acceptable standard with the appointment of additional surveying resource and finishing teams to support with this essential function.</li> <li>AM&amp;I team chair regular operational meetings to discuss day to day performance, a commercial meeting to monitor financial aspects of the contract and we also chair a strategic core group meeting to monitor contract performance and the future strategic direction of the contract with Mears.</li> </ul>			

<b>GETTING THE BASICS RIGHT</b>				
<b>4</b>	Get the basic services right, including waste collection, reducing littering and fly-tipping, improving landscaping and properly maintaining our highways by fixing more potholes and resurfacing more roads, pavements and redways.	<b>OPPORTUNITY</b>	<b>AFFORDABLE</b>	<b>HEALTHY</b>
<b>OUR GETTING THE BASICS RIGHT COMMITMENTS – WE WILL:</b>				
<b>4.1</b>	Fix 10,000 extra potholes by April 2020	•		•
	<ul style="list-style-type: none"> <li>Changes to Code of Practice following ‘Pothole Review’ in 2018 has meant that we have seen a significant increase in all highway defects repaired, this is still current</li> </ul>			

	<ul style="list-style-type: none"> <li>• We currently have recorded 9,993 highway defects repaired</li> <li>• At the current rate of repair we are forecasting that we will repair in excess of 13,250 highway defects by end March.</li> </ul>			
<b>4.2</b>	Reduce fly-tipping by 50% on the most affected estates by April 2020	•		•
	<p>50 roads/locations were selected as they had the most reports in the financial year 2018/19.</p> <p>These roads, primarily, were in 2 known repeat issue areas and overall, in the first 9 months of this year, we have reduced fly tipping in these areas.</p> <p>The campaign started in July 2019 and there was a really positive start from Aug-Nov 19, where waste dumping reduced by 19.4% against the same period in 2018. An unexpected 33% increase in reports in December 2019 has impacted on the current % reduction, so the total overall success will not be fully known until the end of the campaign.</p> <p>There are some notable successes.</p> <ul style="list-style-type: none"> <li>• use of CCTV resulted in a drop off of fly tipping by 43.5% in one location, but since moving the camera, it has begun to creep up again. We are looking at ‘landscaping’ the issue out.</li> <li>• Reduction of 71.4%, 70.1% and 68.8% in a couple of repeat issue roads through high visibility patrolling and communications – ‘We are on the case’ stickers and cards.</li> <li>• One road has seen a reduction of 100%, but we are not sure why. We believe it may be the removal of a homeless person from sleeping outside the flats.</li> <li>• Reduced by 75% on one area through improved traveller defences.</li> </ul> <p>However, by concentrating on specific areas, other areas have increased considerably ranging from 100 – 280% increase. We are working with Housing and other organisations to tackle these issues.</p> <p>The use of CCTV has resulted in a number of investigations resulting in Fixed Penalty Notices and court action. The impact of this will be felt over the next couple of months as these cases come to court.</p>			
<b>4.3</b>	Ensure 100 additional community litter picks by March 2020	•		•
	<p>In addition to the 210 sets of litter picking equipment and guidance provided to the parishes, 160 children’s litter pick kits have been shared amongst four parish councils to work with local schools and local community groups. The kits included the following:</p> <ul style="list-style-type: none"> <li>• Guidance on litter picks</li> <li>• Risk assessment</li> <li>• 40 high-viz children’s vests</li> <li>• 40 children’s gloves</li> <li>• 40 children’s litter pickers</li> </ul> <p>Each of the parishes are actively working with local schools and community groups within their areas and litter picks are under way. MKC have offered to help promote any future litter pick dates and have asked the parishes to share litter pick news and photos where possible.</p> <p>The parishes were very pleased to receive the kits and believe that they will be</p>			

	<p>well used.</p> <p>A one stop shop for local community / parish council's waste advices has been set up at <a href="http://www.milton-keynes.gov.uk/localcouncilsrecycle">www.milton-keynes.gov.uk/localcouncilsrecycle</a> and this includes advice on community litter picking. The website includes a list of litter pick holders so residents and community groups can find the nearest litter pick to them. The web page also includes "Litter pick advice" and a "Generic litter pick risk assessment" to ensure litter picking stays safe and fun. MKC will be supporting the Keep Britain Tidy Great British Spring Clean 2020 by distributing sacks and promoting the use of the existing litter picking kits to parishes and communities.</p>			
<b>4.4</b>	<p>Work with ward councillors to allocate the £3000 per ward to tackle litter hotspots agreed in the 2019/20 budget</p>	•		•
	<ul style="list-style-type: none"> <li>This is ongoing and an additional £57k has been included in the draft budget to continue the litter hotspot cleaning in 2020/21.</li> </ul>			
<b>4.5</b>	<p>Prioritise £50,000 to fix more local street name signs</p>		•	
	<ul style="list-style-type: none"> <li>Current programme to replace Street Name Plates is total 106 units with budget available</li> <li>To date we have replaced 82 units.</li> <li>The remaining 24 units' designs have been designed and ordered and it is anticipated that installation will be complete before end March 2020.</li> </ul>			
<b>4.6</b>	<p>Reduce contamination in recycling by 5% by April 2020</p>		•	•
	<p>Keep Britain Tidy have submitted a proposal to review MKC's existing contamination action plan and make further recommendations. KBT will review the local contamination behaviours to co-design communications and potential intervention measures. KBT will initially facilitate a ½ day workshop and prepare a report with the recommended next steps, consider measures linked to future service changes, provide costed individual work packages based on their wealth of experience and consider provision of a fixed term project lead recycling officer.</p> <p>The contamination rate during the Christmas collection period averaged at 29%.</p>			
<b>4.7</b>	<p>Start the process to review our waste collection contract</p>		•	•
	<ul style="list-style-type: none"> <li>Councillor / political party engagement workshops commenced in October. A waste collection Pilot will be considered by Delegated Decision on 11 February 2020. The monitoring and feedback from the pilot will be fed back in early 2021.</li> </ul>			
<b>4.8</b>	<p>Review the provision of recycling sacks to ensure a value for money service that is responsive to customer needs and promotes high recycling rates by July 2019</p>		•	•
	<ul style="list-style-type: none"> <li>Currently restrictions are switched OFF and this might have implications on demand management and actions to tackle contamination as recycling sacks are known to be used by some residents as refuse sacks. The review of the scheme links into the Environmental Services Programme and the Commissioning of future collection services including waste collection receptacles.</li> <li>Throughout January there have been over 400 orders for 20 rolls of sacks per day but to date only 1 in 4 households have needed to order sacks above their annual delivery of 60 suggesting that 60 is sufficient provision for most. Serco provide a daily KPI suite which includes open orders, incoming per day, number of delivery teams required and planned, open over 5 days, open over 10 days (service level agreement). There are currently no orders over 5 days old and the number of complaints of non-receipt of sacks is low.</li> </ul>			

4.9	Complete the review of landscaping services and bring forward proposals for closer working with the Parks Trust by March 2020		•	•
	<ul style="list-style-type: none"> <li>Following on Biodiversity workshops in November 2019, two further events will take place in February 2020. There is a meeting with parish and town councils and The Parks Trust and this will be followed by a public event that is open to all to attend, subject to capacity. The Youth Cabinet have also provided a slot on their agenda.</li> <li>The Physical and Natural Environment: Action Plan will be considered at Cabinet on 10 March 2020. The Parks Trust a co-producer of the vision has supported the coordination of the action plan, together with Parish and Town Councils, environmental stakeholders and residents.</li> <li>The Landscape Contract was given approval to extend to 2023 in line with the Commissioning Strategy to provide a platform to enable review and further enhance potential redesign or reconfiguration for the future delivery of services.</li> <li>A workshop with the relevant Parishes and the Parks Trust considered a number of trial sites for future management. This is currently being reviewed. Recommendations on the future approach will be reported in Autumn 2020.</li> </ul>			
4.10	Continue to improve and replace street-lighting		•	
	<ul style="list-style-type: none"> <li>The original target was 7309 units and was reduced in October. The current programme is to convert 5900 existing Street Lights to low energy LED within the allocated budget.</li> <li>The target has been reduced for the following reasons : <ul style="list-style-type: none"> <li>Additional budget required to be spent on extra cable upgrade repairs (£650k) as a priority to keep current street lights in lighting on grid roads</li> <li>CMK planned works put on hold due to further discussions over acceptable design for replacement units.</li> </ul> </li> <li>By the end of January we would have converted 4,350 street lights</li> <li>We have continued to progress with the programme with a plan to increase delivery resource to deliver the rest of the programme</li> <li>Additional works to replace cable faults is continuing up to the end of March.</li> </ul>			
4.11	Enable the ability to report missing street signs and missing road markings on-line		•	•
	<ul style="list-style-type: none"> <li>The ability to report missing street signs and road marking on line is already live and available for customers to use.</li> <li>We are reviewing the customers experience for Public Realm services already delivered via the Customer Services and via our customer self-service portal.</li> <li>Work is well under way as part of the Customer Experience Programme.</li> </ul>			

5	<b>CHILDREN &amp; CHILD POVERTY</b>			
	Prioritise protecting our vulnerable children from harm and neglect and providing support so every child has the opportunity to succeed.	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR CHILDREN'S SERVICES COMMITMENTS – WE WILL:</b>				
5.1	Always prioritise protecting vulnerable children from harm and neglect, including child sexual exploitation	•		•

	<ul style="list-style-type: none"> <li>The new Children Missing process is being reviewed on 7<sup>th</sup> February.</li> <li>CMET Hub has been introduced, which will include representatives from YOT, CSC, Youth Facility and Thames Valley Police. Protocols and processes are currently being developed with partners.</li> <li>Graded Care Profile, a neglect tool for all agencies is being explored to launch in MK for all agencies to use. Group Head met with the Deputy Director of Nursing and Quality and agreed a way forward regarding obtaining the licence for this product.</li> </ul>			
<b>5.2</b>	Establish a Child Poverty Commission to investigate the causes of, and suggest policies to, reduce child poverty in Milton Keynes	•	•	•
	<ul style="list-style-type: none"> <li>Call for evidence received evidence for over 40 respondents.</li> <li>Commission has met five times and considered a wide range of evidence.</li> <li>Interim report will be delivered to Cabinet in March and will suggest a policy framework.</li> </ul>			
<b>5.3</b>	Invest £30,000 to deliver a pilot scheme to tackle school hunger	•	•	•
	<ul style="list-style-type: none"> <li>In a joint project between Public Health and the Children and Family Centres, hot food was provided in areas of high deprivation to 252 individual families during the 2019 summer holidays.</li> <li>Over 78 sessions, 3464 meals were given out with 2410 meals served for lunch and 1054 meals taken home to be eaten as the family evening meal.</li> <li>In focus groups following the pilot, families cited many positive benefits of the scheme and 91% rated the sessions as really good or brilliant. The benefits were wide ranging-including financially 'It has financially helped, we could have something smaller for dinner, everything adds up' and social benefits 'I'm a single mum, it's helped me meet new people' as well as development benefits for the children 'Children have learnt self-directed play and table skills'.</li> </ul>			
<b>5.4</b>	Fund two new youth outreach workers	•		•
	<ul style="list-style-type: none"> <li>Recruited to a senior youth work post and a youth support worker</li> <li>Developed better co-ordination and support for young people who go missing</li> <li>Engaging with young people who are involved in criminal/anti-social activities and/or at risk of being exploited by providing them with positive opportunities and diversionary activities.</li> </ul>			
<b>5.5</b>	Ensure our workforce is robust by continuing initiatives to recruit, retain and to recognise the contribution of the social work teams	•		•
	<ul style="list-style-type: none"> <li>Ongoing recruitment campaign is having significant impact 95% of our social workers is permanent. Rolling advert is on the MK website.</li> <li>Managers attended a recruitment fair in London in November 19. Very few Social Workers attending the fair wanted work in MK due to being London based but we used the opportunity to promote our work.</li> <li>We continue to retain our Newly Qualified Social Workers due to the high quality NQSW programme we offer. Over 90% remain with MK once they leave their NQSW course. This is higher than national performance.</li> </ul>			
<b>5.6</b>	Increase the number of high-quality local placements for children and young people	•		•
	<ul style="list-style-type: none"> <li>Our searches for placements will be robust and cost effective that will</li> </ul>			

	<p>reflect our YP holistic needs and will consider the support required to develop and reach their full potential. External Placements Panel is reviewing these and we work closely with our community resource team to ensure that the standard of referrals reflect the holistic needs of our children. The new placement form has been introduced and is in line with the signs of safety. A new Permanency Panel has been introduced to monitor to prevent drift and delay.</p> <ul style="list-style-type: none"> <li>• MK will work together with our partners (carers, children, parents) and look at what is working well and build and maintain and develop our Partnership. The Health Forum reflects this and work continues with the Independent Reviewing Officers in regards to escalation when plans are not progressing.</li> <li>• To work collaborate with our partners, both housing and carers to reflect appropriate accommodation for children in care and care leavers. Our housing colleagues are working with us in respect of homeless of young people and meet with our children in care teams to ensure housing is addressing the needs of our young people. We are also review our children with key provider contracted with MK</li> <li>• MK will review and monitor the support and care provided to our Young People to ensure a high standard of care. A Permanency Tracking Panel is a reflection of this. Placement and Budget Sufficiency Board continues to review all placements and the recommendations of Mark Riddell are being progressed.</li> <li>• Every child and YP in placement will have their statutory health assessment that will ensure their emotional, physical and developmental needs are met. Children’s Social Care is working closely with our health partners and together we have produced a new health protocol and consent form. Our data score card will be implemented to monitor the time-scales of health assessments. We meet monthly with our health partners, considering emerging health themes, areas of support and health score card.</li> </ul>			
<b>5.7</b>	Maintain a council-tax exemption for care leavers	•	•	
	<ul style="list-style-type: none"> <li>• Milton Keynes Council will pledge that all Care Leavers will be exempt from paying Council Tax until their 25th birthday. When a young person leaves care and moves into independent accommodation, they begin to manage their own budget fully for the first time; most of our Care Leavers do so often without the support of family or previous financial education to help them navigate this. Exemption from paying Council tax will give these young people a few valuable years to learn how to manage their finances and have a better chance at avoiding problem debt in the future.</li> <li>• This was agreed on 22nd October 2019 where Milton Keynes made a pledge to exempt council tax for Care Leavers under 25 years.</li> </ul>			
<b>5.8</b>	Ensure the provision of a good, local school place for every child	•		
	<ul style="list-style-type: none"> <li>• Strong school place planning arrangements are in place with ongoing discussions with School Heads for provision to align with local need. Strong partnership working and local policies in place to ensure that outside of the normal admissions round, unplaced children, especially the most vulnerable, are offered a place at a suitable school as quickly as possible.</li> <li>• ‘Forward View 2020’ is intended to be published in early 2020 (March). Ongoing monitoring in place to identify accessibility issues for families moving into MK outside of the normal admission round.</li> <li>• The service is confident that appropriate measures are in place to</li> </ul>			

	deliver this within the current legal framework.			
5.9	Support the return of education powers to local authorities and oppose any form of selective education is school provision	•		
	<ul style="list-style-type: none"> <li>Robust place planning and commissioning strategy in place to mitigate risk of selective providers being allocated by DFE to operate new schools in MK. Currently working collaboratively with DFE regarding new provision in Glebe Farm.</li> <li>'Forward View 2020' is intended to be published in early 2020 (March). Existing own admission authority schools are required to consult on proposed any changes to admission arrangements between 1 October and 31 January.</li> <li>The service remains confident in its ability to lead on the local school place planning strategy for the foreseeable future, and does not expect any exiting schools to propose selective education arrangements.</li> </ul>			
5.10	Continue to support the work of the Youth Cabinet	•	•	•
	<ul style="list-style-type: none"> <li>Elections in February to appoint a new YCAB and the Youth Parliament members elected from within that group</li> <li>Votes at 16 - YCAB presented to Cabinet 5 November</li> <li>The £10,000 additional campaign funding for YCAB ceases this year.</li> </ul>			
5.11	Review the recommendations of the April 2019 Care Leavers advisor's' visit	•		•
	<ul style="list-style-type: none"> <li>MK have now established a 16 – 25 team to ensure the specific care and transitional needs are met and supported</li> <li>Mk are developing signs of safety Pathway which will be launched on the 27<sup>th</sup> November 2019</li> <li>Every care leaver will have a Personal Advisor to support and develop their independent skills.</li> <li>We have developed a panel for NeeT and those children at risk of being EET to review their education and employment and training needs. The NeeT, EET strategy is in place. An operation group will be reviewing all children out of education or are not in full-time education. This group meets monthly. A strategic NEET is being formulated that will look at emerging themes and those areas of education that requires further escalation and support.</li> </ul>			

6	<b>PREVENTION IS BETTER THAN CURE</b>			
	Continue to modernise and improve our people centred services with priority placed funding long-term prevention services and cost avoidance, supporting various initiatives including developing plans for a better integrated and locally accountable adult health and social care system	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR PREVENTION IS BETTER THAN CURE COMMITMENTS – WE WILL:</b>				
6.1	Continue work to integrate the adult health and social care system in Milton Keynes	•		•
	<ul style="list-style-type: none"> <li>The integrated 16+ Autism Service opened on 1 January 2020. There has also been good progress in relation to integrating our quality monitoring and safeguarding approaches, leading to the avoidance of duplication and rationalised processes.</li> <li>We are part of the newly formed Primary Care Networks so that multi-disciplinary teams can provide services that are delivered in a more</li> </ul>			

	<p>local and appropriate way.</p> <ul style="list-style-type: none"> <li>• Work continues with the wider Milton Keynes health and social care system to identify opportunities for developing a system wide approach to integrated care.</li> <li>• We are investing in floating support services for people with mental health needs.</li> </ul>			
<b>6.2</b>	Develop a capital investment plan to improve and rationalise and ensure our facilities are fit for purpose		•	•
	<p>The Corporate Property Strategy (CPS) 2019-2024 has been developed and consulted upon, with the key aim of achieving a fit-for-purpose and sustainable asset base by 2024.</p> <p>The strategy set out three key outputs:</p> <ul style="list-style-type: none"> <li>• Development of an Asset Management Plan (AMP) in conjunction with the service areas to ensure that the Council invests in the right buildings in the right locations. Two service areas have been through the Asset Challenge process to date. By the end of Period 4, the first annual AMP cycle will be complete.</li> <li>• Delivery of a Building Maintenance Plan to ensure that the Council's properties are maintained to the right standard. Work is underway to collate all of our existing building condition and inspection data.</li> <li>• This work is due to complete by the end of Period 3. The next step will be to prioritise and package the backlog maintenance into a programme of works endorsed by Strategic Property Board and the Corporate Portfolio Board by the end of Period 4.</li> <li>• Implementation of a suite of property management policies to ensure that the Council manages property in a consistent and transparent way. The policies have been written and will go to Delegated Decisions on the 17<sup>th</sup> of March.</li> <li>• Confidence that the outputs from the CPS are on track and deliverable is high.</li> </ul>			
<b>6.3</b>	Build at least 100 new accessible properties by 2022 and explore ways to encourage voluntary downsizing in older age		•	•
	<ul style="list-style-type: none"> <li>• A downsizing incentives policy will be taken for adoption following public consultation to encourage downsizing to free up much needed family accommodation and make the best use of social housing stock.</li> <li>• The revenue budget to support this scheme of £130k is currently going through the budget setting process.</li> </ul>			
<b>6.4</b>	Introduce a Community Shared Lives scheme to reduce social isolation and improve wellbeing	•		•
	<ul style="list-style-type: none"> <li>• Shared Lives MK has 31 placements, a range of different types days, short breaks and long term.</li> <li>• We are now able to offer to shares lives service to other service users group 16+, dementia and older people. We are starting to receive referrals from these groups of people and meeting with teams to promote the service.</li> <li>• Homeshare project is promoting the service in the community and at events; we have had three enquiries about the service.</li> </ul>			
<b>6.5</b>	Continue to deliver the Unison Ethical Care Charter		•	•
	<ul style="list-style-type: none"> <li>• Milton Keynes Council will continue to deliver this Charter. MK is Fully funded, with budgets in place.</li> </ul>			
<b>6.6</b>	Review domestic abuse services to ensure vulnerable people are protected	•		•

	<ul style="list-style-type: none"> <li>• MKAct is now the Domestic Abuse Strategic Partner.</li> <li>• A bid for dispersed housing outreach support has been put forward to the <i>MHCLG 2020-2021 £15 Million Fund for Support to Victims of Domestic Abuse, and their Children, within Safe-Accommodation.</i></li> <li>• The Domestic Abuse Strategic Partnership has agreed to recruit an IDVA (Independent Domestic Violence Advisor) to sit within the homelessness prevention team.</li> </ul>			
<b>6.7</b>	Continue to invest in preventative children's services, including our Children & Families Practices and maintaining all Family & Children's Centres.	•		•
	<ul style="list-style-type: none"> <li>• The four Family Centres continue to offer a range of opportunities supporting healthy lifestyles, effective parenting and positive mental health initiatives; Moorlands Centre has just appointed a new centre head</li> <li>• Children and Family Centres are involved with the Child Poverty Commission. Much of the work the centres deliver is designed to tackle child and household poverty</li> <li>• Funding for the CFPs is secure for 2020/21 from the Troubled Families grant following a government extension to that programme.</li> </ul>			
<b>6.8</b>	Invest £50,000 a year towards a youth counselling services to improve access to mental health support	•		•
	<ul style="list-style-type: none"> <li>• Grant awarded to YIS with the aim of promoting future sustainability</li> <li>• Appointed a Director of Development and Engagement who will identify areas for development</li> <li>• Progress review Oct 2019: completed stakeholder survey to gauge interest for areas of development; created a suite of branded materials used to sell YiS products and services; sold £24k+ of packages since April 2019.</li> </ul>			
<b>6.9</b>	Work with the NHS and MKCCG to improve access to mental health support and ensure it is given equal status to physical health			•
	<ul style="list-style-type: none"> <li>• Drug and alcohol health services are now fully aligned with mental health NHS services following a procurement exercise led by Public Health and an award of contract to CNWL NHS Trust (who already provide mental health services). This should result in a more joined up service for users.</li> <li>• Increased investment by the Clinical Commissioning Group (CCG) of £195K into children's mental health is having a positive impact on waiting times. The £50K the council has provided for youth counselling is being utilised for face to face sessions and an additional on-line service called Kooth is showing positive early signs with <b>515</b> young people accessing the service to date.</li> <li>• On a wider level, work is underway to ensure the commissioning of community mental health services is retained locally ahead of changes to the MK Clinical Commissioning Group (CCG) merging with Bedfordshire and Luton CCGs and that we have further opportunity to enhance the service.</li> </ul>			

STRONGER COMMUNITIES				
7	Work with partners to improve community safety, reduce crime and anti-social behaviour, and work with local communities to deliver community-led regeneration and estate renewal.	OPPORTUNITY	AFFORDABLE	HEALTHY
		<b>OUR STRONGER COMMUNITIES COMMITMENTS – WE WILL:</b>		
7.1	Work with partners on how best to invest £250,000 to increase police officers, PCSOs and reduce crime			•
	A delegated decision was taken in January to invest 160k jointly with TVP in two additional schools based police officers. A task and finish group is being set up to look at how 100k additional funding can be invested in preventing knife and youth crime.			
7.2	Develop a new CCTV Strategy by September 2019			•
	£250k is being invested in upgrading the existing fixed cameras in CMK, and additional funding is being invested in mobile CCTV to tackle ASB			
7.3	Work with local communities to spend funds allocated for area improvements in the 2019/20 budget	•		•
	<ul style="list-style-type: none"> <li>• <b>Community Infrastructure Fund (CIF).</b> Successful 19/20 applications approved by Delegated Decision on 28 May. Total funding awarded of £95,223, with small provision of £4,777 for possible contingencies. (Total funding is <b>£100,000</b> of Council funding).</li> <li>• <b>Supplementary CIF Fund</b> – further 100k for 19/20 applications. Delegated Decision for awards took place on 24 September. 19 parish and town councils made 27 bids with a total supported funding request value of £138,982. The total estimated value of the schemes recommended for the Supplementary Fund, excluding Parish Council contributions, is <b>£61,950</b>.</li> </ul> <p><b>Various funds</b></p> <ul style="list-style-type: none"> <li>• <b>£50,000</b> being utilised to tackle fly tipping in 6 repeat areas (inc CCTV installation and comms campaign, 1<sup>st</sup> July 2019 – 30<sup>th</sup> June 2020) , Agreed with Cllr Darlington that this will focus on the top 50 fly tipping hotspots, not the 6 repeat areas in the borough. CCTV cameras in place comms campaign (by corporate comms) in place, ECU working with communities and Parishes, article in Stantonbury PC Newsletter summer 2019, targeting key locations during last 6 months of campaign now staff resources have increased</li> <li>• <b>£57,000</b> for litter hotspots (3 hot spots per Ward, 1<sup>st</sup> August – 31<sup>st</sup> July 2020), 3 litter hot spots per Ward identified by Ward Councillors: <ul style="list-style-type: none"> <li>○ All hot spots are being litter picked in-between the usual 8 weekly schedule to increase the frequency to 4 weekly litter picks for the year</li> <li>○ Some areas may change during school holidays due to lack of litter when schools closed</li> <li>○ All Wards bar 2 have submitted their litter hot spots request</li> <li>○ Some hot spots are in areas where the regular crew visit every 4 weeks so the extra resource supports the</li> </ul> </li> </ul>			

	<p>regular crew to dig out weeds, clear detritus and litter pick from backlines/shrubs etc. where possible</p> <ul style="list-style-type: none"> <li>○ Details of new schedule via direct email and Councillors News</li> <li>○ No communications as of yet around before and after photos, litter collected etc. This is being done as a summary at end of year.</li> </ul> <ul style="list-style-type: none"> <li>● <b>£100,000</b> on weed treatment/clearance to improve the public realm (through to March 2020) <ul style="list-style-type: none"> <li>○ April – July 2019 focused on landscape weeds to give treatment and removal in line with seasonal factors. August 2019 – April 2020 the focus is on removal of weeds and detritus from paths and hard surfaces. Weed locations requested from Cllrs and Parishes</li> </ul> </li> <li>● <b>£50,000</b> for deep cleans (planning underway, through to March 2020) <ul style="list-style-type: none"> <li>○ Deep Clean at Granveill Square, Willen carried out with works from Cleansing, landscape and Highways teams, New street cleansing machine purchased as per funding criteria being used to clear weeds, moss etc from paths. Deep cleans on paths leading to bus stops, Wolverton back alleys and a play area are scheduled for completion before the end of March 2020</li> </ul> </li> <li>● <b>£50,000</b> for Roundabout renovations (9 completed and fund exhausted)</li> <li>● Confidence in delivery is high. In addition, P&amp;TC's have track record of working collaboratively to utilise funding for their local areas</li> </ul>			
<b>7.4</b>	Hold a regeneration referendum on Fullers Slade by the end of 2019	●	●	●
	<ul style="list-style-type: none"> <li>● This is complete. Ballot held in December 2019 with majority of resident who took part in the ballot choosing option 3 – partial demolition, new build and refurbishment.</li> </ul>			
<b>7.5</b>	Progress work on Serpentine Court & Lakes Estate regeneration	●	●	●
	<ul style="list-style-type: none"> <li>● Cabinet approved planning application at its meeting in January 2020 which is due to be submitted on the 12<sup>th</sup> of March 2020.</li> </ul>			
<b>7.6</b>	Refresh the Regeneration Strategy by December 2019	●	●	●
	<ul style="list-style-type: none"> <li>● Commitments and principles document consulted on in the autumn of 2019. Revised draft strategy approved for 12 week public consultation at Cabinet in January 2020.</li> </ul>			
<b>7.7</b>	Consult on a new funding formula for parish councils that protects the support for the most deprived areas	●		
	<ul style="list-style-type: none"> <li>● Consultation complete.</li> <li>● New funding distribution methodology takes level of deprivation into consideration.</li> <li>● 2020/21 funding allocations agreed by Cabinet 5 November 2019 and recommended to Council for approval with the Budget in February 2020.</li> </ul>			
<b>7.8</b>	Introduce a new Parish Council Services fund to support communities in delivering devolved services	●	●	●
	<ul style="list-style-type: none"> <li>● Transferred 14 play areas / open spaces to Newport Pagnell Town Council in July 2019. Balance being transferred as part of Tranche 2 (July 2019 onwards). Working with other parishes (eg West Bletchley</li> </ul>			

	<p>and Shenley Brook End &amp; Tattenhoe and Campbell Park) who have requested transfer of play areas and open spaces. Work / transfers continue throughout 2020.</p> <ul style="list-style-type: none"> <li>• Devolving landscape maintenance to 6 further parishes ((in addition to the existing 6 who have had devolved services since 2014) from April 2020. 4 further parishes are taking on a monitoring role rather than full devolvement.</li> <li>• Confidence in delivery by parishes high, based on track record of those who have already undertaken landscaping services.</li> <li>• Capacity Fund to support the devolution and partnership agenda has been called on to support some IT development work which enables devolved parishes to access systems more fully, eg Geographical Information System (GIS). Also a call on the fund to assist with the procurement / legal costs that parishes incur, when progressing devolved services. The Capacity Fund was approved as part of the Delegated Decision on 30 July 2019 ((to support the Approach to Devolution of Assets and Services).</li> </ul>			
<b>7.9</b>	Develop a Prospectus for Bletchley that ensures the local community benefits from potential growth by Feb 2020	•	•	•
	The Central Bletchley Prospectus was approved on 16 December 2019 and has been published. This is now the basis for developing a Supplementary Planning Document.			
<b>7.10</b>	Support the re-development of the Agora in Wolverton	•	•	•
	<ul style="list-style-type: none"> <li>• The application for the Demolition of the Agora (19/02989/CON) was permitted on 23 December 2019.</li> <li>• Officers continue to be pro-active in assisting with the re-development of the Agora site.</li> </ul>			

<b>7.11</b>	Complete the review into the 2018 flooding, including holding public meetings in the affected areas, and continue to invest in increased drain clearing and maintenance		•	
	<p>The Independent Flood Review for the May 2018 flooding event is now complete and was reviewed by Cabinet on 13 January 2020. An approach was agreed for taking forward delivery of the recommendations made.</p> <ul style="list-style-type: none"> <li>• Engagement with relevant ward councillors, parish and town councils is underway as part of developing a strong working relationship for addressing flood resilience together. Confidence in delivery – this will be ongoing engagement rather than delivery of a specific outcome.</li> <li>• Highways maintenance works to continue and new projects to be added to the capital pipeline when identified (e.g. £80K for Newport Pagnell in 2020).</li> </ul>			
<b>7.12</b>	Maintain our full provision of library services	•		•
	<ul style="list-style-type: none"> <li>• Transforming Milton Keynes Libraries 2020 to 2025 Strategy – endorsed at Full Council on 27 November 2019.</li> <li>• Re-opened Newport Pagnell library on 17 December following a major refurbishment</li> <li>• Libraries Xtra: for the first time ever in Milton Keynes, library customers can choose to visit a library on Christmas day, Boxing day and New Year’s day.</li> </ul>			
<b>7.13</b>	Implement the Unauthorised Encampment Action Plan including the use of injunctions, physical barriers and the provision of additional permanent	•		•

	pitches			
	Most of the actions have now been implemented and an update report will be taken to June Cabinet. Of the 34 sites originally identified for defensive works, all have been assessed and, where work was possible, these have been defended. There were 132 Unauthorised Encampments in the calendar year 2019 – this is down by 36% on 2018, where there were 207 Unauthorised Encampments.			
<b>7.14</b>	Support the MK Dons in delivering a high-standard training ground and academy	•		•
	<ul style="list-style-type: none"> <li>• Lawyers engaged and drafting contract on the National Bowl site.</li> <li>• Detailed design work being undertaken by MK Dons and to be presented to MKDP Q1 2020.</li> <li>• Gaming International to continue day to day operations under Tenancy at Will until agreement for lease signed with MK DONS.</li> <li>• MK Dons and Gaming International co-operating in respect of the proposed Knotfest on 22<sup>nd</sup> August 2020.</li> </ul>			

<b>8</b>	<b>ACTION ON CLIMATE CHANGE AND SUSTAINABILITY</b>			
	Make Milton Keynes the greenest and most sustainable city in the world, implementing the Sustainability Strategy and introducing an action plan to meet our intention to become carbon neutral by 2030 and a post-carbon city by 2050	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR CLIMATE CHANGE AND SUSTAINABILITY COMMITMENTS – WE WILL:</b>				
<b>8.1</b>	Develop a Carbon Neutral Action Plan to 2030 by March 2020	•		•
	<ul style="list-style-type: none"> <li>• The draft plan has been completed and, following input from the Portfolio Holder is being reviewed and subjected to some external scrutiny.</li> <li>• Portfolio Holder and Senior Officer Engagement in process.</li> <li>• The Sustainability Task &amp; Finish Group’s evidence gathering is nearing completion.</li> <li>• The launch will be at the re-arranged conference.</li> </ul>			
<b>8.2</b>	Hold a Climate Action Conference in autumn 2019 to develop ideas for climate action			•
	<ul style="list-style-type: none"> <li>• The conference was planned for February this year but has now been put back due to the unavailability of key speakers. Planning now underway to hold the conference in March 2020.</li> </ul>			
<b>8.3</b>	Establish a case for a green energy company by March 2020		•	•
	<ul style="list-style-type: none"> <li>• Working with Local Partnerships to determine viability of options as a strategic outline case.</li> <li>• Planning underway to hold workshops with key MKC stakeholders.</li> </ul>			
<b>8.4</b>	Undertake a feasibility study for the potential to bring all council homes up to an excellent energy efficient standard	•	•	•
	<ul style="list-style-type: none"> <li>• Future plan to look at the housing stock energy performance. Decision to be made on disposal or redevelopment on poor performing stock which does not achieve a min EPC rating of C. Work is being undertaken to assess the feasibility of bringing council homes up to an EPC rating of A.</li> <li>• Working with ENGIE in addressing our sheltered housing stock as we look to reduce energy consumption and carbon emissions. From the</li> </ul>			

	<p>high level assessment results a plan will be put in place to action recommendations either through ENGIE or Mears.</p> <ul style="list-style-type: none"> <li>Ongoing planned investment works to replace windows, doors, insulation upgrades and installing energy efficient boilers. Further work underway on the installation of renewable energy solutions such as air source heat pumps on the housing stock.</li> </ul>			
<b>8.5</b>	Fight for improved green standards for new housing as part of the Housing Deal		•	•
	<ul style="list-style-type: none"> <li>Proposition on green standards for new housing submitted as part of deal. (See Indicator 2.4)</li> </ul>			
<b>8.6</b>	Develop a proposition to ensure all new housing is built with high quality green space to the standards Milton Keynes expects and that the Parks Trust is the preferred custodian of choice for these developments, opposing the creation of management companies, for green space			•
	<ul style="list-style-type: none"> <li>A report will be submitted to Cabinet (Delegated decision) early 2020 setting out the proposition and commitment to the Parks Trust being custodian of choice.</li> <li>An officer employed by the Parks Trust has been embedded into the planning and green spaces team to influence development and local plan work to provide high quality green spaces.</li> <li>The Parks Trust to be built into contractual arrangements for Council owned land. The Parks Trust, Parish and Town Councils are to be the custodians of choice. This will be built into the Accountability Framework for MKDP.</li> </ul>			

<b>9</b>	<b>SUSTAINABLE TRANSPORT</b>			
	Support and encourage innovative transport services with a focus on improving public transport.	OPPORTUNITY	AFFORDABLE	HEALTHY
<b>OUR TRANSPORT COMMITMENTS – WE WILL:</b>				
<b>9.1</b>	Develop a model to introduce free bus travel for under 30s by Sep 19	•	•	•
	<ul style="list-style-type: none"> <li>Options developed are shared with Cabinet member. Cabinet's preferred option included in 2020/21 budget proposals.</li> </ul>			
<b>9.2</b>	Progress plans for a Mass Public Transport system in MK as part of the Strategy for 2050		•	•
	<ul style="list-style-type: none"> <li>MK250 Futures strategy engagement document launched with Mass Transit system a key component.</li> <li>Electric on demand transport service expanding with pilot launched to support concessionary travel – key to supporting areas not covered by mass transit system.</li> <li>Integrated ticketing project progressing with launch in 2020 – a key component of future integrated mass transit.</li> </ul>			
<b>9.3</b>	Seek transport authority powers of regulation for public transport services		•	•
	<ul style="list-style-type: none"> <li>Continue to lobby for additional powers through the LGA. Budget proposals for 2020/21 include funding for further assessment of options.</li> </ul>			

9.4	Support the development of East West Rail and clarify the council's position on the East West Expressway		•	•
	<ul style="list-style-type: none"> <li>• The Council continues to support development of Expressway, subject to significant mitigating criteria. This position has been communicated to Highways England and Secretary of State and will be reviewed once Highways England formally consult.</li> <li>• Council continues to support the development of East West rail, with Western section now anticipated to open in 2024 subject to outcome of the 2019 Transport and Works Act Inquiry.</li> </ul>			
9.5	Re-tender bus service contracts to ensure value for money and protecting currently supported services		•	•
	<ul style="list-style-type: none"> <li>• All bus service contracts extended until October 2020. Leading up to this a network review is being undertaken to ensure services continue to provide value for money and meet wider objectives.</li> </ul>			
9.6	Continue to develop Milton Keynes as a centre for transport innovation and the home of new transport technology and services	•	•	•
	MK 5G = Connecting communities project started, with all partners mobilised. Planning phase nearing completion and pre planning applications submitted, with delivery of infrastructure to begin in Q1 2020. Invitations to participate in testbed to launch in Q1 2020 (12th February 2020). Positive discussions held with Cranfield University to potentially expand network to cover extended area east of MK.			